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**Municipal Council Meeting Agenda**  
**Tuesday, March 24, 2026 – 9:00 a.m.**  
**MODL Council Chambers – 10 Allée Champlain Drive, Cookville**

- 1. Call to Order**
  - 1.1 Mi'kma'ki Territorial Acknowledgement
- 2. Announcements, Acknowledgements, Recognition**
- 3. Public Input (15 Minutes)**
- 4. Changes/Approval of Agenda (as circulated)**
- 5. Approval of Minutes - March 10, 2026**
- 6. Business Arising from Minutes**
- 7. Awarding of Tenders/RFPs**
  - 7.1 Award of RFP 2025-01-406 Multi-Function Digital Photocopiers/Printers ..... 1-3
  - 7.2 Award of RFP 2025-01-408 CES Building Cleaning Services ..... 4-6
  - 7.3 Award of RFP 2025-01-409 Renovations to MARC Parks Facility..... 7-9
  - 7.4 Award of Community Hub Commercial Kitchen Equipment..... 10-11
  - 7.5 Award of Community Hub Audio Visual Requirements ..... 12-14
- 8. Presentations/Scheduled Times - Nil**
- 9. Consideration of Correspondence - Nil**
- 10. Recommendations from Committees & Boards**
  - 10.1 Policy & Strategy Committee 15**
    - 10.1.1 Approval of Policy 103 Active Transportation ..... 16-25
    - 10.1.2 Dissolution of Miller Point Peace Park Advisory Committee ..... 26-27
    - 10.1.3 Letter re to Fisheries & Oceans re Blue Lantern Shellfish Proposal
- 11. Staff Reports**
  - 11.1 Planning & Development**
    - 11.1.1 What We Heard Report & Presentation – Land Conservation Strategy..... 28-76
    - 11.1.2 Letter of Concurrence – Policy 069 Antenna Siting Protocol ..... 77-78

**11.2 Recreation, Parks & Tourism**

- 11.2.1 Scaling Up Non-Profit Energy Retrofits: A Net-Zero Approach to Revitalizing  
Community Halls ..... 79-82

**11.3 Engineering & Public Works**

- 11.3.1 Centre School Building Demolition & Soil Remediation Project Update..... 83-84

**11.4 Economic Development**

- 11.4.1 Library Program Space & Community Hub Management..... 85-87

**11.5 Finance**

- 11.5.1 Property Tax Exemption Application LaHave Coastal Conservation Association ..... 88-99
- 11.5.2 Draft Operating, Capital and Reserve Budget..... 100-127
- 11.5.3 2026-2027 Budget Highlights ..... 128-131

**12. Mayor's/Deputy Mayor's/Councillors' Matters**

- 12.1 Region 6 Update
- 12.2 Deputy Mayor's Update
- 12.3 Mayor's Update

**13. Added Items**

**14. In Camera**

- 14.1 Contract Negotiations under Section 22(2)(e) of the MGA

**15. Adjournment**

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T. MacEwan



## **The Municipality of the District of Lunenburg**

### **Request for Decision**

**Report to:** Mayor and Municipal Council  
**Submitted by:** Susan Berry, Corporate Services Supervisor  
**Date:** March 24, 2026  
**Re:** Award of RFP 2025-01-406: Multi-Function Digital Photocopiers/  
Printers

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### **Recommendation**

It is recommended that Council award RFP 2025-01-406 Multi-Function Digital Photocopiers/Printers to Workplace Essentials for a 60-month lease as quoted in Proposal 2 in the amount of \$802.05 per month plus copy contract as quoted and authorize the Director of Finance to sign contracts for same.

### **Background**

The District of Lunenburg currently leases 3 multi-function photocopiers/printers, the term has expired and requires a new contract. The RFP was to replace the current photocopier/printers.

The requirements for the new copiers include high speed printing/copying in both black and white and colour, OCR capabilities for scanning (to create searchable scanned documents), secure encryption, fax capabilities, password-protected printing for confidential print jobs, and machine/toner monitoring to minimize any downtime.

### **Discussion**

There were six respondents to the Request for Proposal. The scoring categories were based on Responsiveness, References, Technical Approach/Quality, and Accessibility. Within the Technical Approach and Quality, 5 points were deducted from the total possible score if there is

no local technician. Points were awarded based on how well the proposal outlined how the proposed equipment met the requirements as outlined in the RFP.

Pricing was to be quoted on 36-, 48-and 60-month lease terms. As per MODL policy 033, Purchasing and Tendering Policy, a 5% price preference was applied to the quoted price of any business meeting the local definition. Cost points were allocated relative to the lowest price and points deducted on a pro-rated basis of the cost spread. Quote pricing is based on monthly lease payments, cost per copy fees and any other applicable administration fees. All parts and labour are included in the copy service contract. Cost per copy is an important factor in the scoring as the District of Lunenburg prints over 250 000 documents annually. The scoring for the 60-month lease option is provided below as it was the most cost-effective option that provided for longer term stability.

Bidder	Technical score (75%)	Cost (25%)	Total Score
Workplace Essentials			
Proposal 1	75.0	23.2	98.2
Proposal 2	75.0	22.8	97.8
Proposal 3	75.0	25.0	100.0
Proposal 4	75.0	22.0	97.0
Office Interiors	67.5	21.0	88.5
Nova Imprint	72.5	23.0	95.5
Eastern Office Supplies/Toshiba Tec	65.0	23.7*	88.7
QRX Technology	65.0	23.7	88.7
XTRA Document Solutions	62.5	20.1	82.6

\*5% Buy Local price preference applied per MODL Policy 033

Workplace Essentials and Nova imprint provided the strongest technical proposals. Among the benefits of Workplace Essentials proposal were: hand delivery and pickup of toners and cartridges; the displays, drivers and software are the same across the three different models allowing for ease of use for both IT and office staff; individual mail bins and the same toner cartridges across all machines for increased efficiency; a no-cost technology upgrade that allows for change if more suitable machines are introduced or the technology needs of the District of Lunenburg change. Given the strength of the technical proposal and the lowest cost option, staff recommend the workplace essentials proposal.

### **Budget/Financial Implications**

The annual budget for the photocopiers is \$22,000. The proposal fits within the annual budget.

### **Climate Change/sustainability**

The machines themselves are made of 30% recycled plastic, the empty toner cartridges are picked up for recycling, and the toners are locked to ensure they are only replaced when empty to minimize toner waste. These features align with the District of Lunenburg’s commitment to Climate Change Action.

### **Inclusion, Diversity, Equity and Accessibility (IDEA@MODL)**

The new copiers will have an app that allows people to utilize voice activation to support employees with disabilities.

### **Work plan**

Staff will coordinate the installation with IT and the proponent.

### **Alternatives**

If a new contract is not signed, there are no longer any price guarantees on lease and maintenance costs. A new lease should be signed to guarantee pricing and updated technology.

### **Conclusion**

Staff believe that Workplace Essentials understands the photocopying/printing needs of the District of Lunenburg and has provided the best overall technology and pricing package for the next five years.

<b>Report Preparation</b>	
<b>Department</b>	Corporate Services
<b>Report Prepared by</b>	Susan Berry, Corporate Services Supervisor
<b>Report Approved by</b>	
<b>Date Reviewed by C.A.O.</b>	

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T. MacEwan



## **The Municipality of the District of Lunenburg**

### **Request for Decision**

**Report to:** Mayor and Council  
**Submitted by:** Jayme Keddy, Facilities Coordinator  
**Date:** March 24, 2026  
**Re:** Award of RFP 2025-01-408 CES Building Cleaning Service

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#### **Recommendation**

That Municipal Council award RFP 2025-01-408 CES Building Cleaning Service to Inside-Out Cleaning Services Inc for an amount of up to \$18,239.40, excluding HST.

#### **Executive summary**

N/A

#### **Background**

MODL is responsible for the provision of janitorial, cleaning, and custodial services for the municipal building, otherwise known as the CES building, located at 417 Harold Whynot Road, Pine Grove, NS, B4V 2W8. While managed by MODL, the cost of the service is paid for by the tenant.

The Municipality is seeking to award a contract to the Proponent most capable of providing consistent and thorough cleaning services, maintaining a high standard of cleaning at the best value for The Municipality.

#### **Discussion**

RFP 2025-01-408 was issued on February 12, 2026, and closed on March 5, 2026 at 2:00pm local time. Two (2) Proposals were received by the deadline, and one was accepted and evaluated. The proposals received are summarized in the table below:

Proponent	Met All Submission Requirements
Inside-Out Cleaning Services Inc	Yes
B&M Shine Cleaning Services Inc	No

The RFP was evaluated by a staff committee using the parameters below:

Criteria/Element	Value
<b>Technical Proposal</b>	
Section 1 – Company Overview, Experience and References	25%
Section 2 - Staffing Plan and Work Schedule	25%
Section 3 – Equipment/Supply List & Value Added	25%
<b>Cost Proposal</b>	25%
<b>Total</b>	100%

As noted in the following table, Inside-Out Cleaning Services Inc received the highest overall ranking and has been identified as the Proponent that will provide best value to the Municipality for the services identified in the RFP. If approved, the Proponent can commence service April 1, 2026.

Proponent	Cost Proposal (excl HST)	Technical Score	Financial Score	Total Score	Overall Rank
Inside-Out Cleaning Services Inc	\$ 18,239.40	75	25	100	1

### Strategic Focus

Not applicable.

### Budget/Financial Implications

Given the cost of this service is passed on to the tenant, there is no financial impact on MODL beyond the goal of selecting the best value for the service on behalf of the tenant.

### Climate Change/sustainability

Not applicable.

**Inclusion, Diversity, Equity and Accessibility (IDEA@MODL)**

Not applicable.

**Strategic Communications**

Not applicable.

**Work plan**

Coordinating cleaning services for the CES Building is part of the lease agreement with the tenant and supporting the award of the annual contract is part of the Departmental work plan.

**Alternatives**

Council could alter the scope of work and re-issue the RFP or not proceed with the award.

**Conclusion**

MODL received two proposals for the CES building cleaning service and accepted one. Inside-Out Cleaning Services Inc received an overall average score of 100 out of 100 possible points. Staff are recommending awarding the work to Inside-Out Cleaning Services in the amount of \$18,239.40, exclusive of HST.

<b>Report Preparation</b>	
<b>Department</b>	Engineering & Public Works
<b>Report Prepared by</b>	Jayne Keddy, Facilities Coordinator
<b>Report Approved by</b>	
<b>Date Reviewed by C.A.O.</b>	

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T. MacEwan



## **The Municipality of the District of Lunenburg**

### **Request for Decision**

**Report to:** Mayor and Council

**Submitted by:** Maria Butts, Project Manager

**Date:** March 24, 2026

**Re:** Award of RFP 2025-01-409 – Construction Management Services,  
Renovations to M.A.R.C. Parks Facility

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### **Recommendation**

That Municipal Council give pre-budget approval for the MARC Upgrades (Regional Park) Project in the amount of \$ 4,000,000, with anticipated carry over into year 2.

That Municipal Council award RFP 2025-01-409, a Design-Build contract for the construction of the new Programs Building and a Construction Management contract for the ancillary MARC Facility renovation works, to Bearcan Group for a combined total cost not to exceed \$4.0 M including Net HST.

### **Executive summary**

In February 2026, the Municipality issued RFP #2025-01-409 seeking proposals from qualified firms to deliver renovations and new construction works at the Municipal Activity and Recreation Complex (MARC) in Dayspring. Five proposals were received and evaluated in accordance with the qualitative and quantitative criteria established in the RFP. Following evaluation, Bearcan Group achieved the highest overall combined technical and financial score and is recommended for contract award.

## Background

The MARC project includes construction of a new approximately 4,500 ft<sup>2</sup> Programs Building through a Design-Build delivery model, together with Construction Management of additional scopes including demolition of existing structures, development of an inclusive playground, construction of a covered programming area, barn renovations and associated site works. All work is to be substantially completed by November 2026.

## Discussion

A formal evaluation committee reviewed all submissions using the weighted criteria outlined in the RFP including experience, construction management capability, schedule, proposed costs and technical approach. The summary results are provided below.

Proponent	Technical Score	Price Score	Total Score	Overall Rank
<b>Bearcan Group</b>	<b>65</b>	<b>24</b>	<b>88</b>	<b>1</b>
Axios Construction Ltd.	60	19	79	2
Iron Maple Contractors	56	19	75	3
Rikjak Construction Ltd.	41	23	65	4
Mocea Ltd.	13	11	24	5

## Strategic Focus

The development of the Regional Park at the MARC aligns with Council's Strategic Priorities of Quality of Life and Infrastructure Upgrades, Expansion and Management.

## Budget/Financial Implications

The recommended award is consistent with the project funding plan. The contract structure provides cost certainty for the Programs Building component while allowing flexibility for competitive tendering of ancillary works under the construction management model. Costs for this project are set to be included in the 26/27 and 27/28 Capital Budgets. The budget for the project is as follows:

Design Build Contract for Programs Building incl. Design & PM	\$ 2,500,000
Construction Management items incl Design & PM	\$ 1,075,000
FF&E	\$ 60,000
Changes During Construction Contingency	\$ 200,000
Net HST	\$ 165,000
<b>TOTAL</b>	<b>\$ 4,000,000</b>

### **Climate Change/sustainability**

The RFP required a durable and energy-efficient building solution reflective of contemporary municipal recreation facility standards. The recommended proposal incorporates modern construction practices and energy-efficient design elements.

### **Inclusion, Diversity, Equity and Accessibility (IDEA@MODL)**

The project includes inclusive and accessible recreation programming space and site features, supporting equitable access to municipal recreation services.

### **Strategic Communications**

A public communication plan will be implemented following contract award to inform MARC users and the broader community of project timelines and anticipated benefits.

### **Work plan**

Implementation will require ongoing coordination by municipal staff and consultants throughout design development, tendering of trade packages and construction execution during the remainder of 2026. Supporting project delivery is part of the Department work plan.

### **Alternatives**

Council may elect not to proceed with the recommended award and instead re-issue the procurement (with significant changes included) or defer elements of the project. This would result in project delays and potential escalation of costs.

### **Conclusion**

Based on the evaluation results and overall value assessment, staff recommend that Council proceed with awarding RFP 2025-01-409 to Bearcan Group.

<b>Report Preparation</b>	
<b>Department</b>	Engineering & Public Works and Recreation, Parks & Tourism
<b>Report Prepared by</b>	Maria Butts, Project Manager and Andrew Amos, Catalyst Consulting
<b>Report Approved by</b>	Project Management Committee
<b>Date Reviewed by C.A.O.</b>	

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T. MacEwan



## **The Municipality of the District of Lunenburg**

### **Request for Decision**

**Report to: Council**

**Submitted by: Dave Waters Director of Economic Development**

**Date: March 24, 2026**

**Re: Community Hub Commercial Kitchen Equipment**

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#### **Recommendation**

**That Council authorizes staff to award Russell Hendrix the Commercial Kitchen and Business Hub Lounge Equipment list using the Kinetic GPO system, in the amount of \$210,653.28 not including HST.**

#### **Executive summary**

The District of Lunenburg is a member of Kinetics GPO vendor number is #11305.

Kinetic GPO is a Canadian group purchasing organization with public sector members across Canada. Contracts are awarded in compliance with National and Regional trade agreements. On behalf of our members, Kinetic has facilitated all of the upfront public procurement requirements as outlined by said trade agreements. Tender opportunities are posted on 8 different procurement websites, including the Province of Nova Scotia Procurement Portal. Contracts typically run for a 3-year term with 2 (1) year optional renewal years. Kinetic acts as a resource for the procurement team, providing insight into our suppliers and practical procurement advisory service where needed.

The full list of Commercial kitchens and the microwave & Business Hub Lounge kitchen equipment was submitted to Russell Hendrix under the Kinetics GPO procurement system so that the Commercial Kitchen and Business Hub Lounge equipment could be secured and installed during the RCS Fitup construction

The total cost of the equipment not including HST is \$210,653.28 not including HST and is part of the overall Community Hub Fitup budget. To better determine the scope, cost and equipment scope of the Kitchen requirement the district contracted Peter Fields with WSP to conduct a full design and scope for the Kitchen requirements. The final quote came in near the same cost as what was proposed by WSP.

## Background

Council approved the Community Hub project in the 2023/24 budget which was part of a partnership with WellTide Health to bring a new Collaborative Healthcare / Community Hub facility to the area and would see the development of a commercial kitchen, event space, boardroom, café and offices.

## Strategic Focus

The project aligns itself with Council's Strategic Directions of Quality of Life, Affordability and Social Inclusion.

## Budget/Financial Implications

The District of Lunenburg received a quote from Food Buys for \$210,653.28 not including HST to cover equipment for the Commercial Kitchen and the Business Hub Microwave & dishwasher Lounge which is part of the overall project budget.

## Climate Change/sustainability

N/A

## Inclusion, Diversity, Equity and Accessibility (IDEA@MODL)

N/A

## Strategic Communications

N/A

## Work plan

This project is part of the Department of Economic Development current 5-year Strategic Plan.

## Alternatives

## Conclusion

Staff recommend awarding the Kitchen Equipment to Russell Hendrix under the Kinetic GPO program.

Report Preparation	
Department	Economic Development
Report Prepared by	Dave Waters Director of Economic Development
Report Approved by	
Date Reviewed by C.A.O.	

**Council**  
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T. MacEwan



## **The Municipality of the District of Lunenburg**

### **Request for Decision**

**Report to: Council**

**Submitted by: Dave Waters Director of Economic Development**

**Date: March 24, 2026**

**Re: Community Hub Audio Visual Requirements**

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#### **Recommendation**

**That Council authorizes staff to award CDW the Audio-Visual requirements for the Community and Business Hub using the Kinetic GPO system, in the amount of \$96,489.63 not including HST.**

#### **Executive summary**

The District of Lunenburg is a member of Kinetics GPO vendor number is #11305.

Kinetic GPO is a Canadian group purchasing organization with public sector members across Canada. Contracts are awarded in compliance with National and Regional trade agreements. On behalf of our members, Kinetic has facilitated all of the upfront public procurement requirements as outlined by said trade agreements. Tender opportunities are posted on 8 different procurement websites, including the Province of Nova Scotia Procurement Portal. Contracts typically run for a 3-year term with 2 (1) year optional renewal years. Kinetic acts as a resource for the procurement team, providing insight into our suppliers and practical procurement advisory service where needed.

The Audio-Visual requirements were designed by Backman Vidcom to determine the best options for the municipality. The Audio-Visual requirements included Events Space, Large Boardroom on the main floor and large Boardroom in the Business Hub. The requirements

were sent to Backman Vidcom and CDW for quote. The quotes for each vendor were as follows.

- Backman Vidcom \$106,098.18
- CDW \$96,489.63

Both quotes were very good, however CDW offered slightly better equipment and a 3-year 7/24 service contract.

### **Background**

Council approved the Community Hub project in the 2023/24 budget which was part of a partnership with WellTide Health to bring a new Collaborative Healthcare / Community Hub facility to the area and would see the development of a commercial kitchen, event space, boardroom, café and offices.

### **Strategic Focus**

The project aligns itself with Council’s Strategic Directions of Quality of Life, Affordability and Social Inclusion.

### **Budget/Financial Implications**

The District of Lunenburg received a quote from Backman Vidcom \$106,098.18 and CDW \$96,489.63 not including HST to cover Audio-Visual requirements in the Community and Business Hub and is part of the overall project budget.

### **Climate Change/sustainability**

N/A

### **Inclusion, Diversity, Equity and Accessibility (IDEA@MODL)**

N/A

### **Strategic Communications**

N/A

### **Work plan**

This project is part of the Department of Economic Development current 5-year Strategic Plan.

### **Alternatives**

## Conclusion

Staff recommend awarding the Audio-Visual requirements to CDW under the Kinetic GPO program.

Report Preparation	
Department	Economic Development
Report Prepared by	Dave Waters Director of Economic Development
Report Approved by	
Date Reviewed by C.A.O.	

**Council**  
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T. MacEwan



## Memorandum

**To: Mayor McLean-Wile and Councillors**

**From: Chairperson and Members of the Policy & Strategy Committee**

**Date: March 17, 2026**

**Re: Recommendations of the Policy & Strategy Committee**

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The Policy & Strategy Committee, in session on Tuesday, March 17, 2026, made the following recommendations to Council:

1. That the Policy and Strategy Committee recommends that Council approve new Policy 103 Active Transportation as presented and hereby gives 7 days' notice of Council's intent to adopt at the March 24, 2026, Council Meeting; and
2. That the Policy and Strategy Committee recommends that Council approve the dissolution of the Miller Point Peace Park Advisory Committee effective immediately; and
3. Direction that Municipal Council submit a letter to Fisheries & Oceans as part of the application process outlining the Municipality's role and interest in protecting the islands and waterways for public use; and further, that Council encourage dialogue between MICA and the project proponent to explore alternative locations that would support coexistence and address the interests of all parties involved.

Respectfully Submitted,

Chairperson & Members  
Policy & Strategy Committee

/laa

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T. MacEwan



## The Municipality of the District of Lunenburg Report to Council

**Report To:** Mayor & Council  
**Submitted By:** April Whynot-Lohnes, Municipal Clerk  
**Date:** March 24, 2026  
**Re:** Proposed Policy 103 Active Transportation

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The Policy & Strategy Committee, in session on March 17, 2026, reviewed the proposed Policy 103 Active Transportation. The Committee made recommendation that Council adopt the Policy and gave seven days' notice of Council's intention to do so at the March 24, 2026 Council meeting.

The **Municipal Government Act** requires that seven days' notice be given to Council before a policy is **adopted**, amended or repealed. The Policy & Strategy Committee meeting of March 17, 2026 was considered Council's notice.

If Council agrees with the recommendation of the Policy & Strategy Committee, the following motion is required:

**"that Municipal Council accept the recommendation of the Finance Committee and adopt Policy 103 Active Transportation, as presented".**

Report Preparation	
Department	Administration
Report Prepared by	April Whynot-Lohnes, Municipal Clerk
Report Approved by	
Date Reviewed by C.A.O.	

# Municipality of the District of Lunenburg

Policy Details	
<b>Name</b>	Active Transportation
<b>Number</b>	103
<b>Legislative Authority</b>	Municipal Government Act - Section 47, 48(3)
<b>Effective Date</b>	

## Purpose

- 1 (1) The Active Transportation Policy seeks to provide safe, convenient, and attractive opportunities for all residents and visitors to walk, cycle, and use other human-powered modes of transportation. The policy supports alternatives to vehicular travel, and promotes social connection, and economic, recreational, and environmental benefits. It guides the Municipality in creating communities where Active Transportation is the easy and preferred choice for travel, recreation, and daily life.
- (2) The Municipality recognizes the importance of providing residents and visitors with improved infrastructure and networks for safe and enjoyable self-propelled transportation.

## Definitions

- 2 (1) Active Transportation means the movement of people or goods powered by human activity, including:
  - (a) walking
  - (b) cycling
  - (c) skateboarding/longboarding
  - (d) horseback riding
  - (e) rollerblading
  - (f) paddling,
  - (g) skiing/snowshoeing
  - (h) mobility aids
  - (i) scooters
  - (j) e-bikes

## Goals

- 3 The goal of an Active Transportation Policy is to foster a cultural shift in the Municipality where active transportation is recognized as a safe, convenient and valued mode of transportation for residents of all ages and abilities. Achieving a well-connected and comprehensive active transportation network will promote physical activity and improve community health, while contributing to economic and tourism development. It will also

enhance community and reduce the environmental impacts associated with transportation.

### **Guiding Principles**

- 4 (1) The following principles guide the implementation of this Policy:
  - (a) **Education and Awareness** - The Municipality supports education and awareness initiatives that encourage safe and informed participation in Active Transportation.
  - (b) **Safety, Convenience, and Accessibility** - Active Transportation infrastructure and programs aim to prioritize safety, convenience, and accessibility for users of all ages and abilities.
  - (c) **Community Connections** - The Municipality aims to support connected networks that link neighbourhoods to schools, workplaces, services, recreation, and community destinations.
  - (d) **Right Intervention, Right Place** - Planning and investment decisions take local needs and conditions into account when choosing appropriate solutions.
  - (e) **Attractiveness and Enjoyment** - Active Transportation routes and spaces focus on being welcoming, engaging, and enjoyable to use.
  - (f) **Strategic and Opportunistic Action** - The Municipality uses a strategic approach to planning while leveraging opportunities such as infrastructure upgrades, partnerships, and funding programs.
  - (g) **Collaboration** - The Municipality partners with residents, community groups, neighbouring jurisdictions, and other stakeholders to promote Active Transportation.
  - (h) **Culture of Active Transportation** - The Municipality encourages a culture that values, supports, and celebrates Active Transportation as part of daily life.
  - (i) **Alignment with Strategic Priorities** - Active Transportation initiatives are designed to support broader Municipal strategies, plans, and priorities.
  - (j) **Partnership Development** - The Municipality aims to build and maintain strong internal and external partnerships to support implementation and long-term success.

- (k) **Financial Planning** – The Municipality aims to consider financial sustainability when advancing Active Transportation initiatives through the five-year capital planning process, annual operating and capital budgets, and external funding opportunities.

## **Approaches and Procedures**

### 5 (1) **Education and Awareness**

- (a) The Municipality aims to raise awareness of Active Transportation options and the benefits of healthy living, recreation, and sustainable communities through special events and promotions.
- (b) The Municipality aims to support education and awareness initiatives for all road users to improve actual and perceived safety, fostering a culture that embraces and celebrates shared use of active transportation corridors.
- (c) Education and awareness measures may consider the needs, rights, and responsibilities of all users.
- (d) The Municipality recognizes that Active Transportation supports quality of life by promoting physical activity, mental well-being, social connection, and access to community spaces.

### (2) **Connectivity**

- (a) The Municipality aims to reduce travel times to help make Active Transportation a feasible way to travel.
- (b) Active Transportation solutions aim to create a connected and comprehensive network with dedicated, safe and usable space for pedestrians, cyclists, and other Active Transportation users.
- (c) The Municipality aims to take advantage of opportunities to add simple connections in the existing network that significantly improves travel times for Active Transportation users.
- (d) When reviewing land use planning policies, including the Land-Use Bylaw and Municipal Planning Strategy, the Municipality aims to incorporate Active Transportation principals.

### (3) **Infrastructure Design and Amenities**

- (a) The Municipality encourages incorporating Active Transportation infrastructure, which can include safe crossings, traffic calming measures, multi-use trails, sidewalks, neighborhood greenways, and end-of-trip facilities such as bike racks.

- (b) Active Transportation design aims to meet the needs of people of all ages and abilities in streets, trails, parks, public spaces, multi-use trails, and bikeway projects.
- (c) The Municipality aims to integrate appropriate facilities into the initial design of street and public space projects to avoid the additional costs of retrofits.
- (d) The Municipality may Install and maintain, as budgets permit, signage for all active transportation facilities.

(4) **Safety and Attractiveness**

- (a) The Municipality aims to make multi-use corridors safe, convenient, and accessible by incorporate landscaping and lighting in new developments and redevelopments to improve safety and attractiveness.

(5) **Collaboration**

- (a) The Municipality may actively seek opportunities to partner with other levels of government, businesses, and community organizations to achieve Active Transportation objectives.
- (b) The Municipality may work collaboratively with internal departments and external organizations to support and advance the goals of this Active Transportation Policy.

(6) **Regulation**

- (a) The Municipality follows applicable Federal and Provincial regulations to maintain safety and standards for Active Transportation.
- (b) The Municipality aims to align Municipal by-laws, policies, and planning documents are consistent with Active Transportation objectives.

(7) **Budget**

- (a) The Municipality recognizes the need for sustained funding of Active Transportation, including infrastructure improvements and maintenance, staff support, and education and awareness initiatives.
- (b) The Municipality reviews Active Transportation opportunities each year as part of the budget process.

(8) **Measurement and Evaluation**

- (a) The Municipality looks at data and trends to help make decisions, measure progress, and improve outcomes for this policy.

- (b) Evaluation efforts aim to support broader Municipal strategies and plans, including strategic priorities, climate action initiatives, and active living objectives.

Policy Adoption	
Date of Original Passage	
Date of Notice of Intent to Consider (7 days' notice)	Mar 17, 2026
Date of Council Approval	
Date of Effective Date (if different from approval date)	
I certify that this Policy 103 Active Transportation was adopted by Municipal Council as indicated above.	
Signature of Municipal Clerk	Date

Version	Amendment Description	Approval Date
Original V1	Policy 103, Active Transportation	



## The Municipality of the District of Lunenburg Request for Decision

**Report to:** Policy and Strategy Committee  
**Submitted by:** Moira Frier, Active Living Coordinator  
**Date:** March 17, 2026  
**Re:** Policy 103 Active Transportation

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### Recommendation

That the Policy and Strategy Committee recommends that Council approve new Policy 103 Active Transportation as presented and hereby gives 7 days' notice of Council's intent to adopt at the March 24, 2026, Council Meeting.

### Executive summary

Staff are seeking Council approval for a policy-based approach to Active Transportation (AT) in the Municipality of the District of Lunenburg. The proposed AT Policy provides a public-facing framework for advancing AT initiatives, while the AT Plan acts as an internal working document to guide staff in planning.

### Background

Active transportation refers to the movement of people or goods powered by human activity, including walking, cycling, mobility devices, and e-bikes. It contributes to healthier residents, stronger community connections, environmental sustainability, and a more balanced transportation system overall. Municipalities play an important role in supporting active transportation through the planning, design, and implementation of infrastructure such as sidewalks, trails, bike routes, and safe crossings. Active transportation is also supported through municipal planning, the programs and services offered to residents, and how municipalities prioritize and invest in transportation and recreation initiatives.

MODL first adopted an Active Transportation Plan in 2010, demonstrating early leadership among rural municipalities in promoting active mobility. In 2023, Urban Systems was contracted to develop an updated AT Plan, with a focus on community engagement and actionable priorities that balance feasibility, safety, and community identified needs. The updated plan, finalized in June 2024, highlighted nine community-identified priorities and outlined facility types, implementation phases, and estimated costs over a ten-year period to advance AT throughout the Municipality.

Council received the updated plan as an information item in December 2025 and provided feedback and concerns, emphasizing the importance of managing public expectations, maintaining flexibility, ensuring financial responsibility, and focusing on areas where MODL has more direct influence. In response to Council's feedback, staff are proposing a policy-based approach: a public-facing AT Policy to demonstrate Council's commitment to advancing AT, while retaining the AT Plan as an internal working document to guide implementation, decision-making, and program delivery.

### **Strategic Focus**

Active Living Strategy:

#### **1) Strategic Direction 3: Natural and Built Environments**

- a) 3.1 Enhance community use of natural spaces such as trails, parks, open spaces, waterways, etc. across MODL
  - i) Identify potential improvements for walkability and access to trails and parks and support municipal implementation of changes
  - ii) Promote existing trails, parks and open spaces in MODL to increase use of existing spaces and walking
  
- b) 3.2 Enhance opportunities for safe and active routes within communities across MODL
  - i) Collaborate with the other municipal departments to optimize plans, strategies, and policies to support the natural and built environment including enhancing connectivity of transportation routes for active transportation
  - ii) Initiate innovative approaches to address barriers to access due to lack of transportation, and transportation infrastructure, in rural areas
  - iii) Partner with local communities to support and enhance safe walking and wheeling options in rural areas across MODL
  - iv) Support the development and implementation of a plan to improve trail etiquette and safety.

#### **2) MODL Strategic Priorities:**

- a) Quality of Life: programs and services to maintain and improve affordability and social inclusion for our residents

- b) Climate Change Action Strategic Priority: Working to reduce greenhouse gas emissions and adapt to the changing climate
- c) Infrastructure upgrades, expansion and management: planning and investing for growth

### **Budget/Financial Implications**

The policy itself does not require funding. Specific AT projects would come forward through annual capital and operating budgets, five-year capital planning and funding opportunities.

### **Climate Change/sustainability**

Active Transportation supports low-carbon, sustainable transportation modes, reducing reliance on vehicles and contributing to MODL's climate action goals.

### **Inclusion, Diversity, Equity and Accessibility (IDEA@MODL)**

The Active Transportation Policy establishes guiding principles and procedures that encourage equitable access to safe and convenient active transportation options for residents of all ages, incomes, and abilities. This includes walking, cycling, mobility devices, and accessible programs such as e-bike loans and community education initiatives. By embedding inclusion and accessibility into planning and program delivery, the policy supports a more connected, equitable, and welcoming community.

### **Strategic Communications**

If approved by Council, the policy will be posted on the municipal website and referenced in future communications related to active transportation initiatives.

### **Work plan**

With the policy in place, staff would advance AT initiatives using the policy as a guiding framework and bring projects forward through the annual capital and operating budgets, five-year capital planning and grant opportunities and community partnerships. The internal AT Plan will continue to guide project planning and program delivery for the Active Living Coordinator with the Recreation, Parks and Tourism Department.

### **Alternatives**

Option 1: Request revisions and defer approval to a later Council Meeting

Option 2: Do not adopt a policy-based approach and continue managing AT initiatives using the 2010 AT Plan.

### **Conclusion**

Staff recommend that the Policy and Strategy Committee recommend that Council approve the new Policy 103 Active Transportation.

<b>Report Preparation</b>	
<b>Department</b>	Recreation, Parks and Tourism
<b>Report Prepared by</b>	Moira Frier, Active Living Coordinator
<b>Report Approved by</b>	
<b>Date Reviewed by C.A.O.</b>	

Copy

**Council**  
Item 10.1.2  
March 24, 2026  
T. MacEwan



## **Municipality of the District of Lunenburg**

### **Request for Decision**

**Report to:** Policy and Strategy Committee  
**Submitted by:** Tissy Bolivar, Program Coordinator  
**Date:** March 17, 2026  
**Re:** Dissolution of Miller Point Peace Park Advisory Committee

---

#### **Recommendation**

That Policy and Strategy recommend to Council that Municipal Council approve the dissolution of the Miller Point Peace Park Advisory Committee.

#### **Executive summary**

The Miller Point Peace Park Advisory Committee has been struggling to attract and retain active members for several years. The committee discussed its role and the future needs of the committee and made a recommendation to dissolve the committee.

#### **Discussion**

Based on the Terms of Reference for the Miller Point Peace Park Advisory Committee, the committee shall consist of six residents of the Municipality, a recreation staff member, and one councillor. At present, there are 4 residents who are still involved with the committee, however, their terms have expired. As it has been difficult to attract and retain members for years, the committee started discussions about their role and the future needs of the committee.

The responsibilities of the committee, as outlined in the Terms of Reference are:

1. The Committee will work with recreation staff to establish a community plan for the Park.

2. The Committee will bring forth concerns, issues, and ideas from the community concerning the Park.
3. The Committee will advise recreation staff and Council on matters pertaining to the Park.
4. The Committee will provide recreation staff input on the operation and policies relating to the Park.
5. The Committee will research and examine issues, as directed by Council, and report findings to Council through the Committee of the Whole.
6. The Committee shall annually review the Community Plan to ensure it is meeting the needs of the community.
7. The Chair of the Committee may be requested to provide updates to Council.

The committee has been meeting up to three times a year, as needed.

Committee members are satisfied with the current management and maintenance of the park, planned capital projects, and do not feel their contributions as a committee are necessary at this time.

**Budget implications**

This has no impact on the budget.

**Strategic plan**

N/A

**Work plan**

N/A

**Conclusion**

It is the recommendation of staff and the committee to dissolve the Miller Point Peace Park Advisory Committee.

<b>Report Preparation</b>	
<b>Department</b>	Recreation, Parks, and Tourism
<b>Report Prepared by</b>	Tissy Bolivar, Program Coordinator
<b>Report Approved by</b>	Trudy Payne, Director of Recreation, Parks, and Tourism
<b>Date Reviewed by C.A.O.</b>	

**Council**  
Item 11.1.1  
March 24, 2026  
T. MacEwan



## **The Municipality of the District of Lunenburg Information Report**

**Report To:** Municipal Council  
**Submitted By:** Abhimanyu Jain, Manager of Climate Change and Sustainability  
**Date:** March 24, 2026  
**Re:** Background on attached What We Heard Report for MODL's Land Conservation Strategy

---

### **Discussion**

The Municipality of the District of Lunenburg has retained CBCL Limited to lead the development of MODL's Land Conservation Strategy. As part of this larger project, Clean Foundation supported the public engagement work and prepared the attached What We Heard Report for the Municipality. The report summarizes what was heard from residents and is being provided to Council for information.

This work follows Council's February 2025 adoption of the Land Conservation Policy and supports the Municipality's broader goal of conserving 20% of land within MODL by 2030. The Land Conservation Strategy is being developed to guide how the Municipality identifies, protects, and manages natural areas, while balancing conservation and development considerations.

Clean Foundation led the public engagement for this part of the project through MODL's participation in Clean Foundation's Community Climate Capacity program, funded by the Nova Scotia Department of Environment and Climate Change. Engagement activities included an online and paper survey, an interactive virtual map, and three in-person community mapping sessions. More than 500 people took part.

The feedback shows strong public interest in protecting natural areas across MODL. Common themes included the importance of natural spaces, wetlands and watercourses, access to nature and recreation, and the cultural and historical value of these areas. Participants also

shared concerns about habitat loss, watershed damage, erosion, pollution, overdevelopment, and reduced public access.

Council is receiving this report for information as a summary of feedback gathered through public engagement and as part of the broader Land Conservation Strategy work being led by CBCL Limited. The report helps identify community values and priorities that will inform the next phase of the strategy.

As a next step, the public input captured in this report will be considered by CBCL Limited along with technical analysis and additional input from technical experts and equity-deserving groups as part of the overall Land Conservation Strategy. The final strategy is expected in spring 2026.

**Attachments:**

1. Council Presentation – What We Heard
2. Full What We Heard Report

Report Preparation	
<b>Department</b>	Planning and Development Services
<b>Report Prepared by</b>	Abhimanyu Jain, Manager of Climate Change and Sustainability
<b>Report Approved by</b>	
<b>Date Reviewed by C.A.O.</b>	



# What We Heard

## Land Conservation Public Engagement Campaign October to December, 2025

Jennifer West, Climate Lead, Clean Foundation

## Community Climate Capacity Program

Empowers participating Nova Scotian communities to take on local climate challenges.

- 2024-2028
- 28 Communities
- Community of Practice
- Municipal Learning Group
- Collaborative website
- Joint funding applications

**380**

Community Engagements

**56**

Total Grant Applications

**+\$13M**

Total Grants Secured



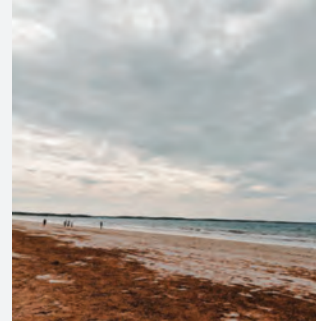
# MODL Land Conservation



**Policy Development**  
 Conservation values  
 Conservation mechanisms  
**Clean Foundation**



**Strategy Development**  
 Priority lands  
 Assessment tool  
**CBCL Consulting**



**Community Engagement**  
 Community and cultural values  
**Clean Foundation**

# MODL Land Conservation Priorities



1

PROTECT OF BIODIVERSITY

2

ENHANCE RESILIENCE AND REDUCE RISK

3

PROTECT ECOSYSTEM SERVICES

4

SUPPORT SOCIAL AND COMMUNITY BENEFITS



# Public Engagement

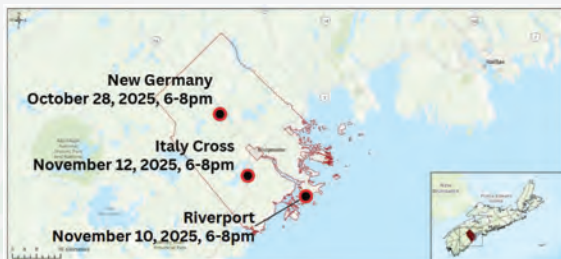
**01** **Community Mapping Sessions**  
New Germany, Italy Cross, Riverport

**02** **Online Survey**  
October 10 to December 5, 2025

**03** **Online Interactive Map**  
October 10 to December 5, 2025

## 01 Mapping Sessions

- Brief presentation: Land conservation in MODL
- Outline of mapping activity
- Discussion, conversations, dots and comments
- Data collection, digitization and assessment



# 02 Online Survey

- October 10, 2025 to December 5, 2025
- 27 questions
- Available at Engage. MODL, newsletter, app and in paper form
- 338 participants

7

## Land Conservation Strategy



The Municipality of the District of Lunenburg (MODL) is developing a Land Conservation Strategy and wants to hear from you! The Strategy will guide how MODL identifies, stewards, and expands protected natural areas so that nature and people thrive, with a goal of conserving 20 percent of municipal lands by 2030.

The survey and online map are now closed. Thanks to everyone who provided feedback!



### What is a Land Conservation Strategy?

A Land Conservation Strategy is a roadmap that shows which natural places matter most and outlines the practical ways to look after them. MODL's Land Conservation Strategy will combine local knowledge and ecological science to map high-priority areas and will outline various tools the municipality can use to protect land such purchasing or accepting donations of land, applying conservation easements, partnering with land trusts, entering stewardship agreements, and developing supportive land use policies.

MODL has hired CBCLimited to help prepare its Land Conservation Strategy. The final document will include clear criteria that consider the ecological value of land along with its social, cultural, and community benefits. The Strategy will also outline practical ways MODL can conserve land and will describe implementation pathways with estimated costs and timelines so Council and residents can see how conservation actions go from being an idea to reality.

### Important Dates

- Community Mapping Session, New Germany Legion  
October 28 2025
- Community Mapping Session, Riverport & District Community Centre  
November 10 2025
- Community Mapping Session, Italy Cross Fire Hall  
November 12 2025



### STAY INFORMED

Subscribe for project updates

Your email address...

Subscribe

19 members of your community are following this project

### Videos



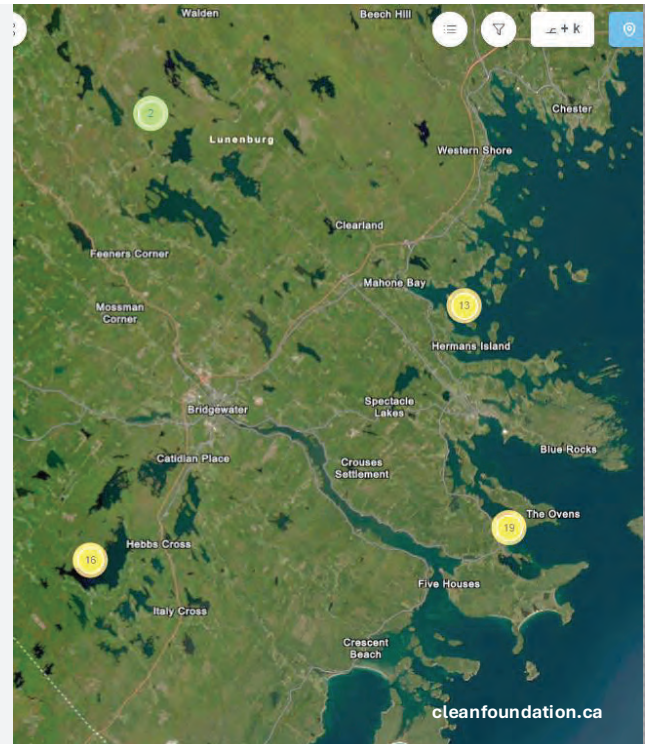
### FAQs

What is conservation land?

# 03 Online Map

- October 10, 2025 to December 5, 2025
- Pins and comments
- Available at Engage.MODL, newsletter, app, and in paper form
- 135 comments

8



# Participation

45 Participants at  
Mapping Sessions



338 Responses  
to Survey



135 Comments  
on Digital Map



957 Visits to  
Engagement  
Website



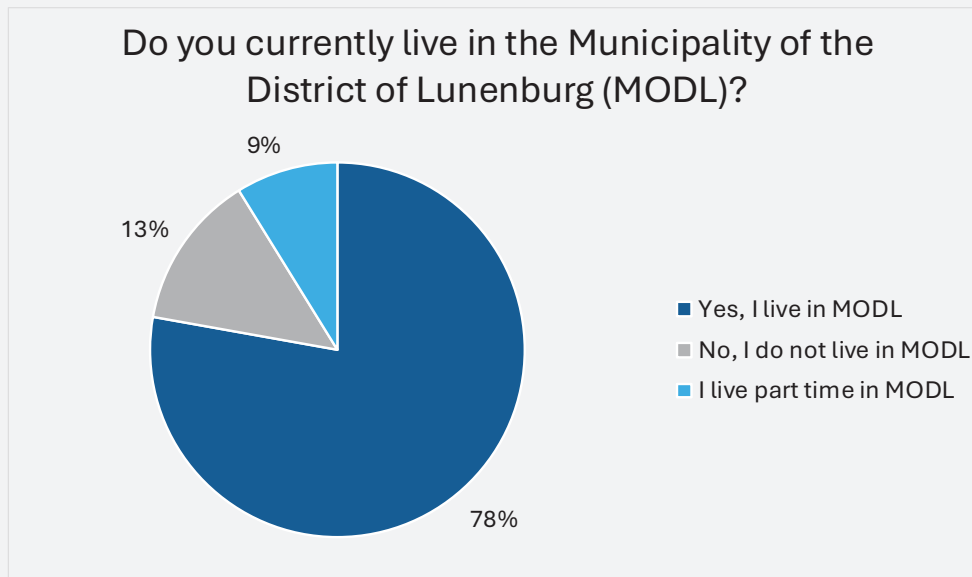
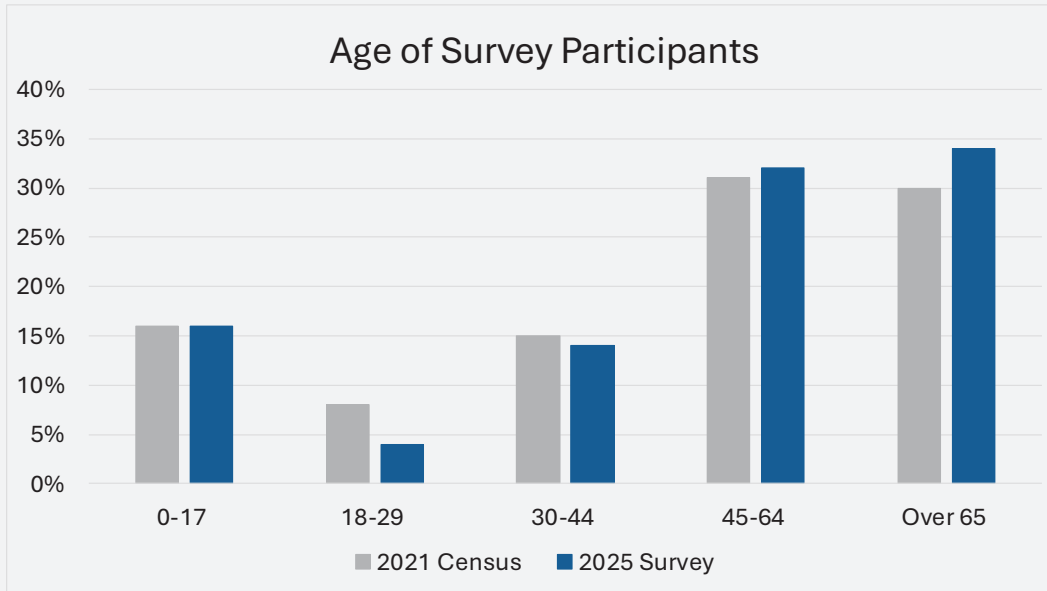
300+ Clicks  
on Municipal  
Webpage

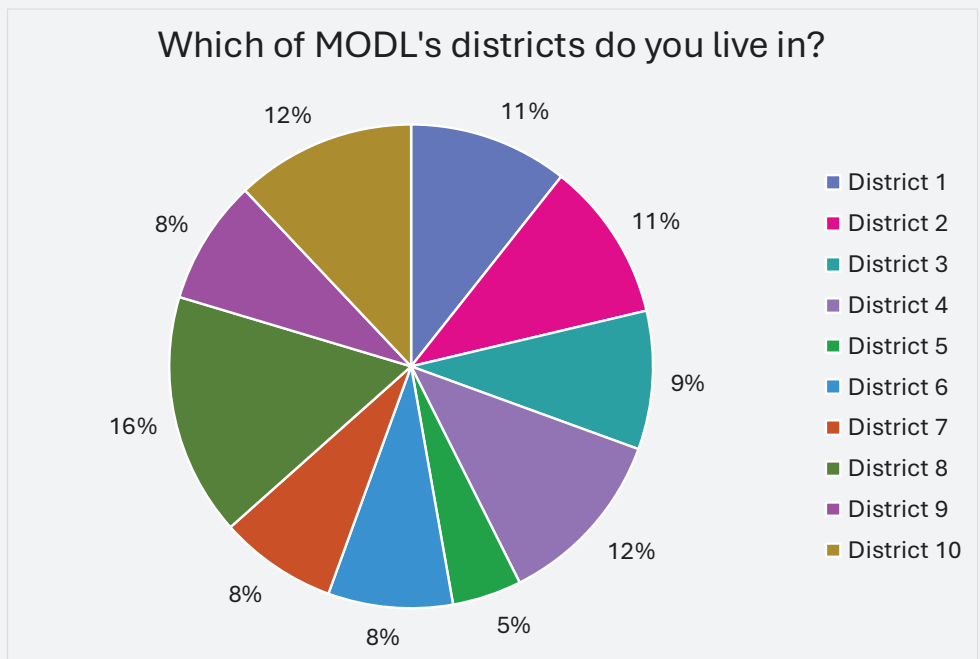
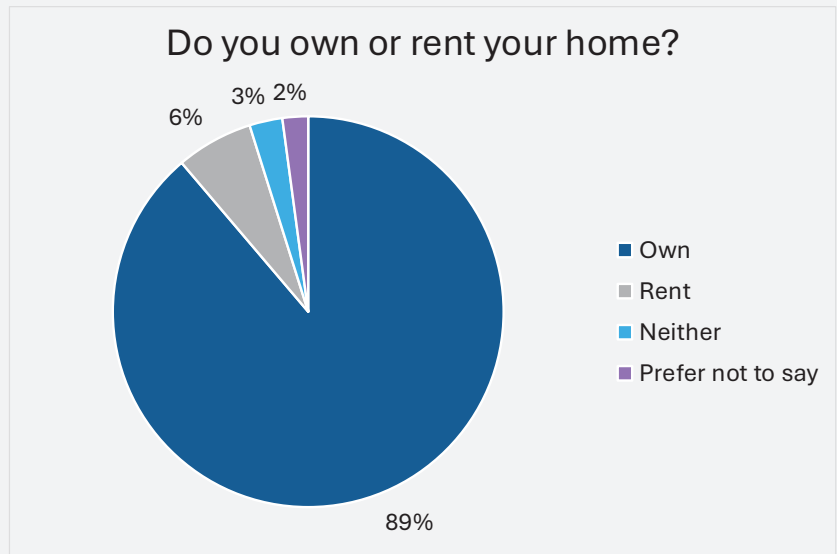


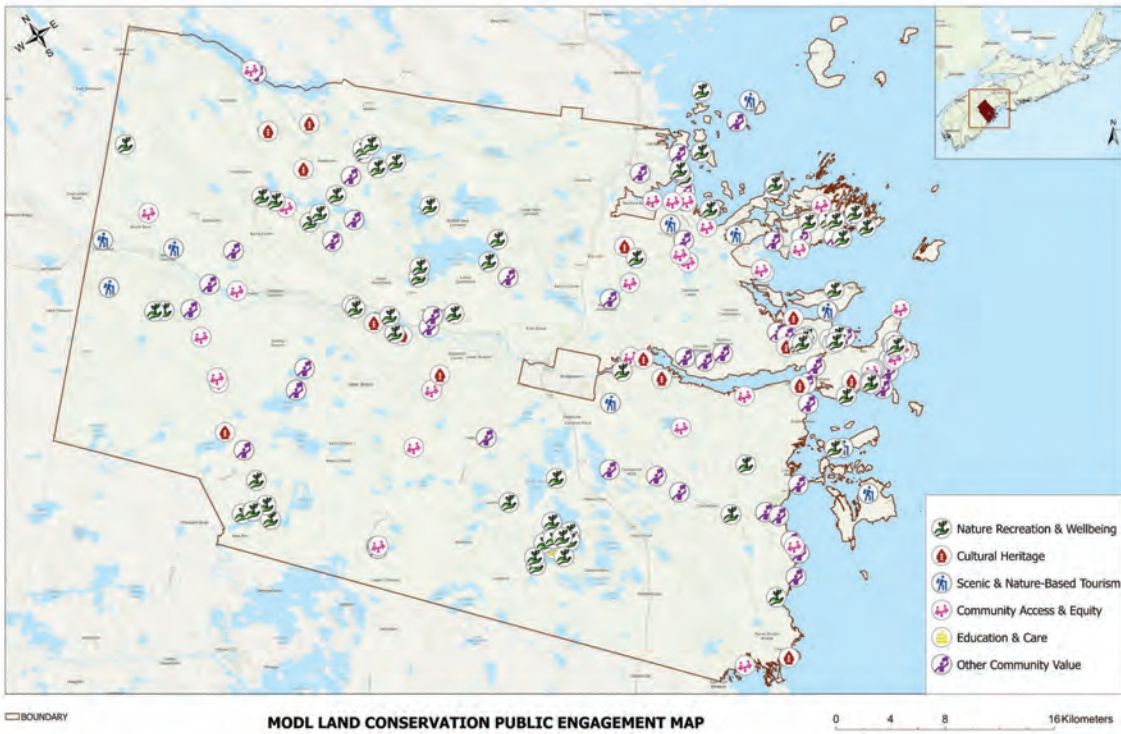
30,000  
Facebook  
Views



# WHO Did We Hear From?



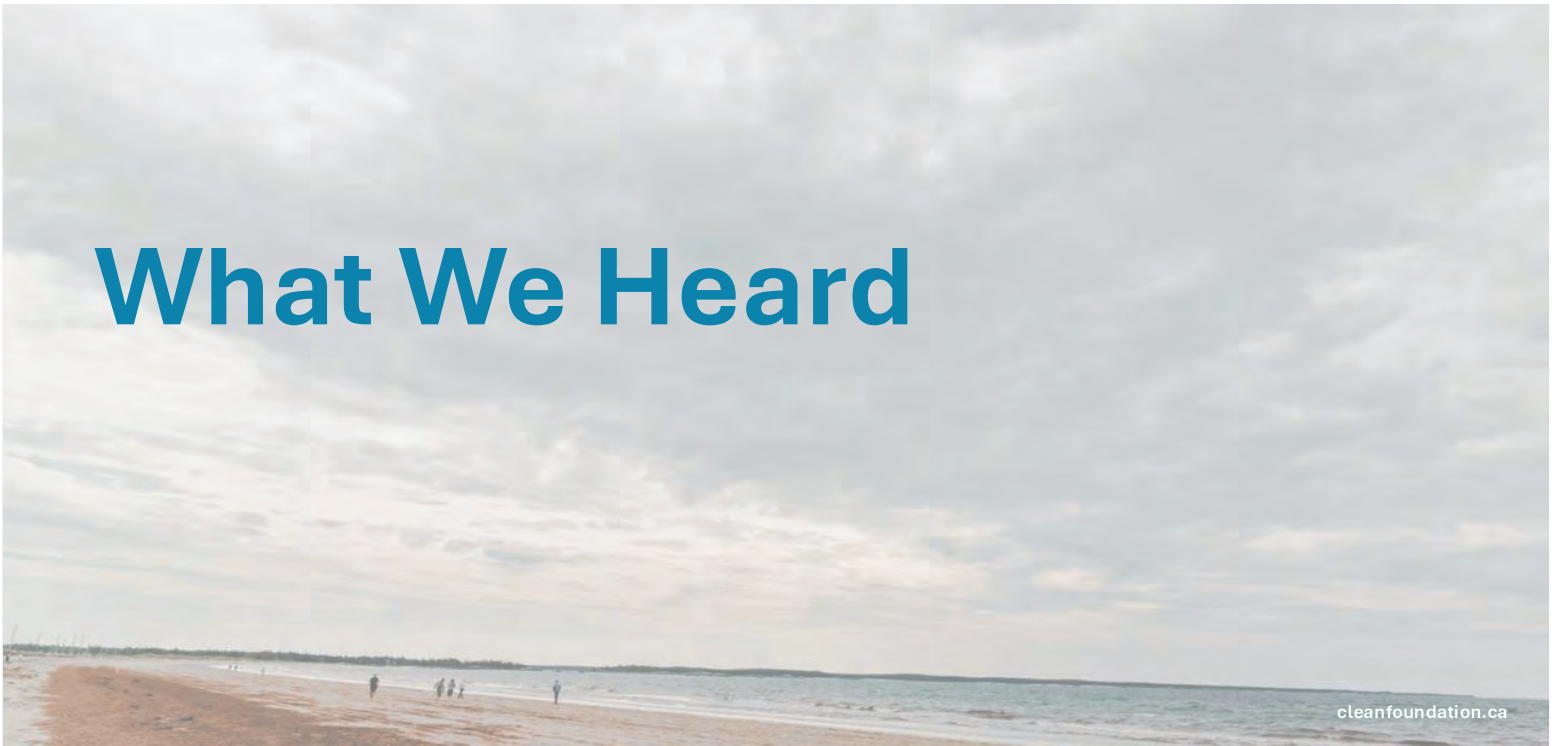




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[cleanfoundation.ca](http://cleanfoundation.ca)

# What We Heard



[cleanfoundation.ca](http://cleanfoundation.ca)

# Themes

**1** Diversity of natural areas

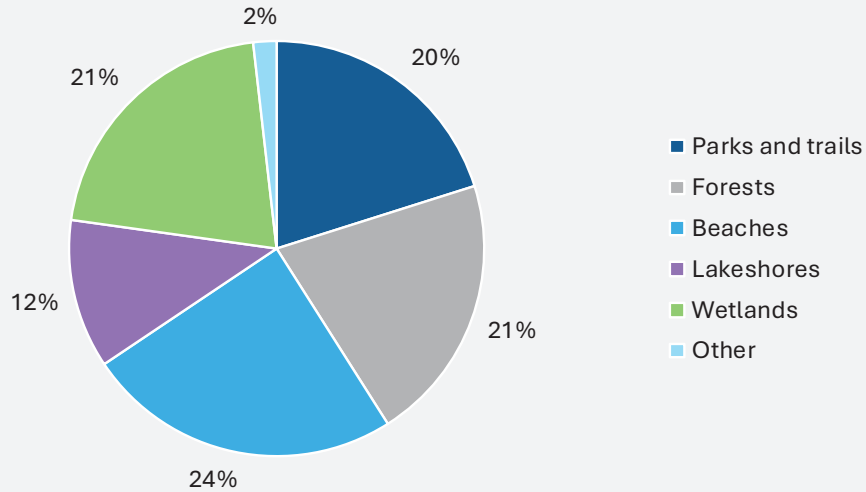
**2** Wetland and watercourse protection

**3** Access to nature and recreation

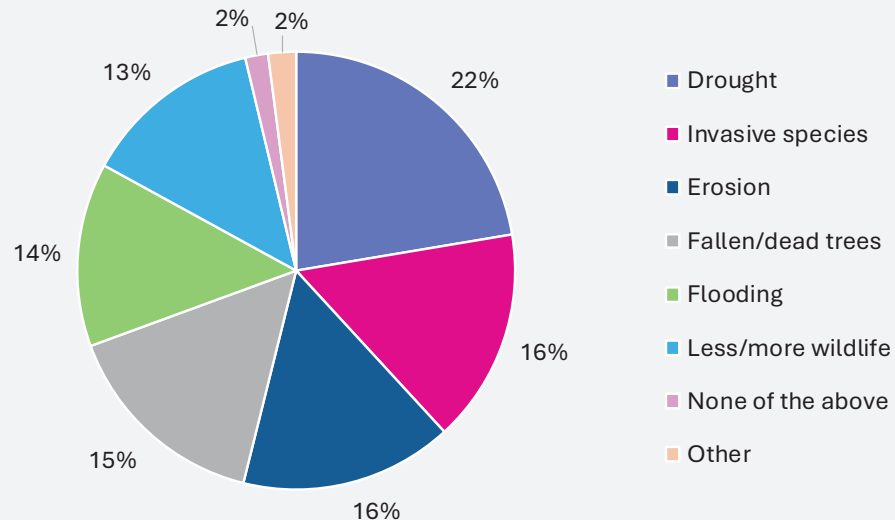
**4** Cultural and historical significance

# Diversity of Natural Areas

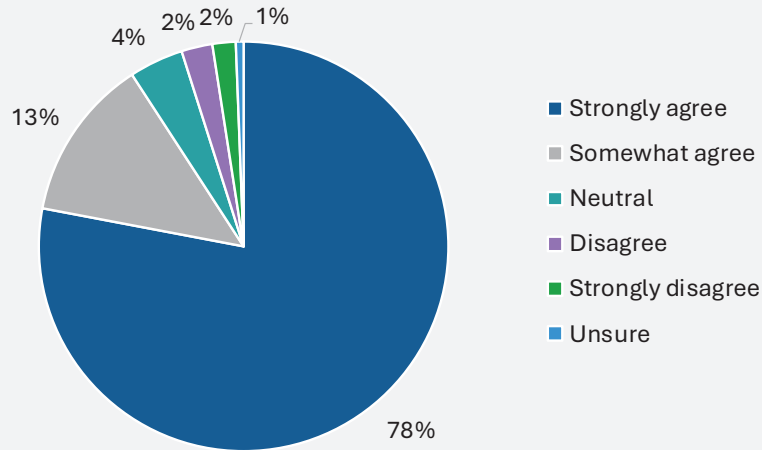
If MODL could only protect a limited number of areas, which would you prioritize?



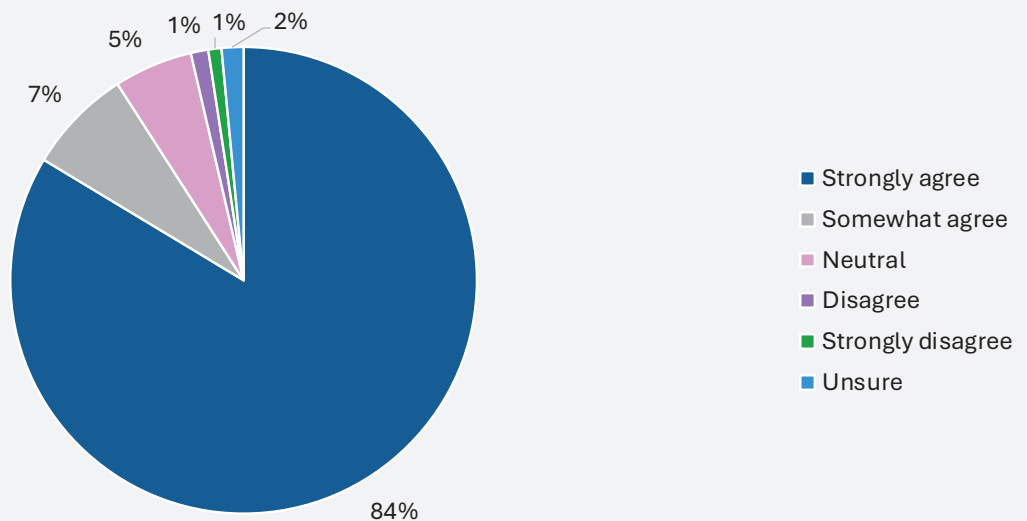
In recent years, have you noticed any of the following in natural areas within your community?



How strongly do you agree with the statement: "MODL should protect natural areas today that will provide lasting benefits for future generations."



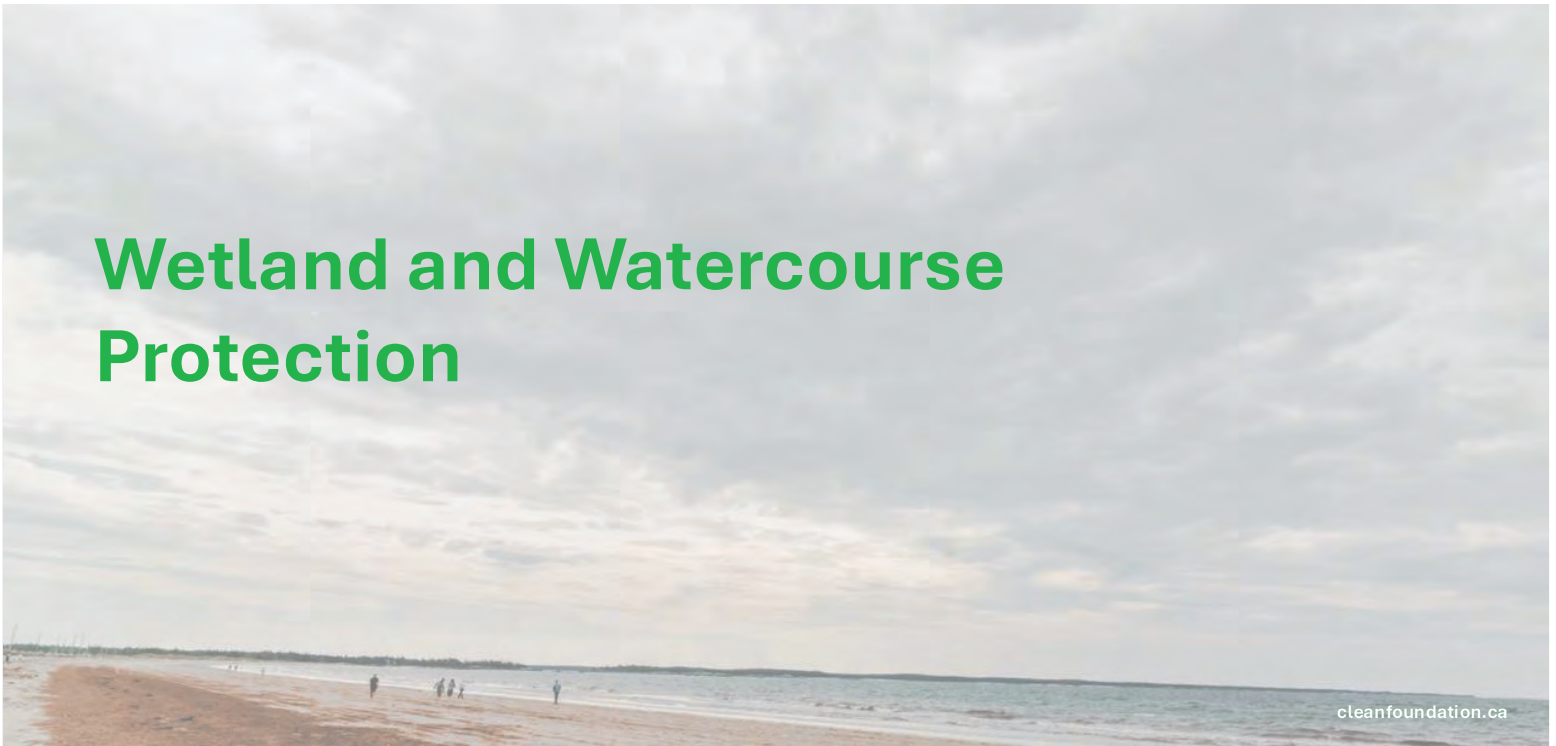
How strongly do you agree with this statement: "Protecting natural areas in MODL is important to me and my community"



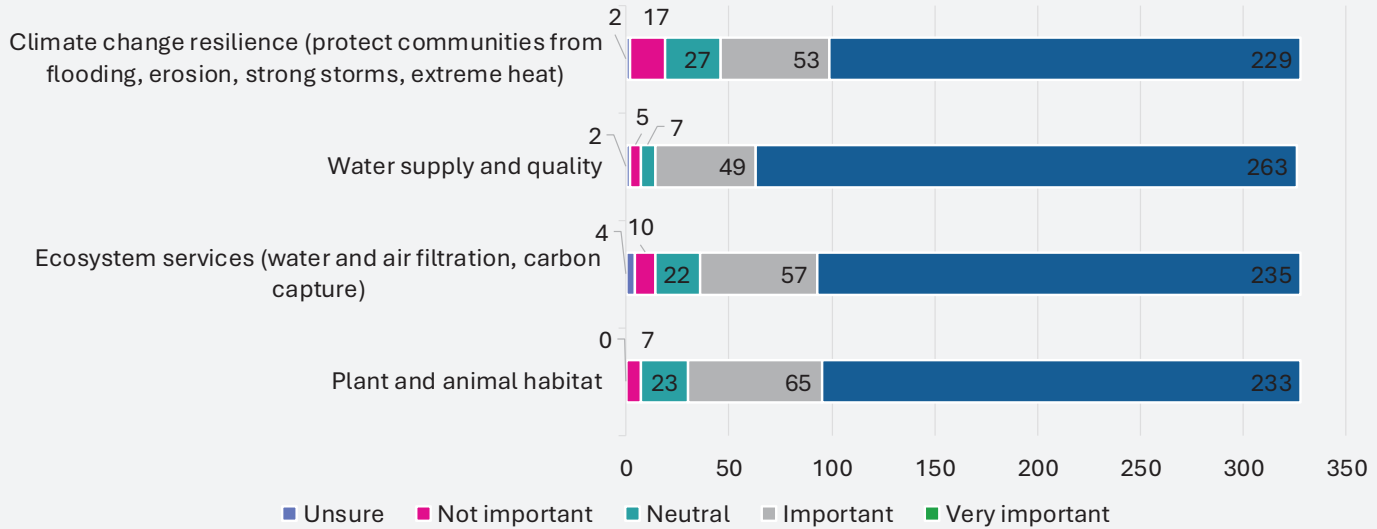
“To be completely honest, I haven't explored much of MODL as I just moved here. But I can already tell that there is a lot of beautiful nature around this area that needs to be protected. Just nature in general to be honest.”

– Anonymous

# Wetland and Watercourse Protection



### How important is it to you that MODL protect and promote the following "services"?

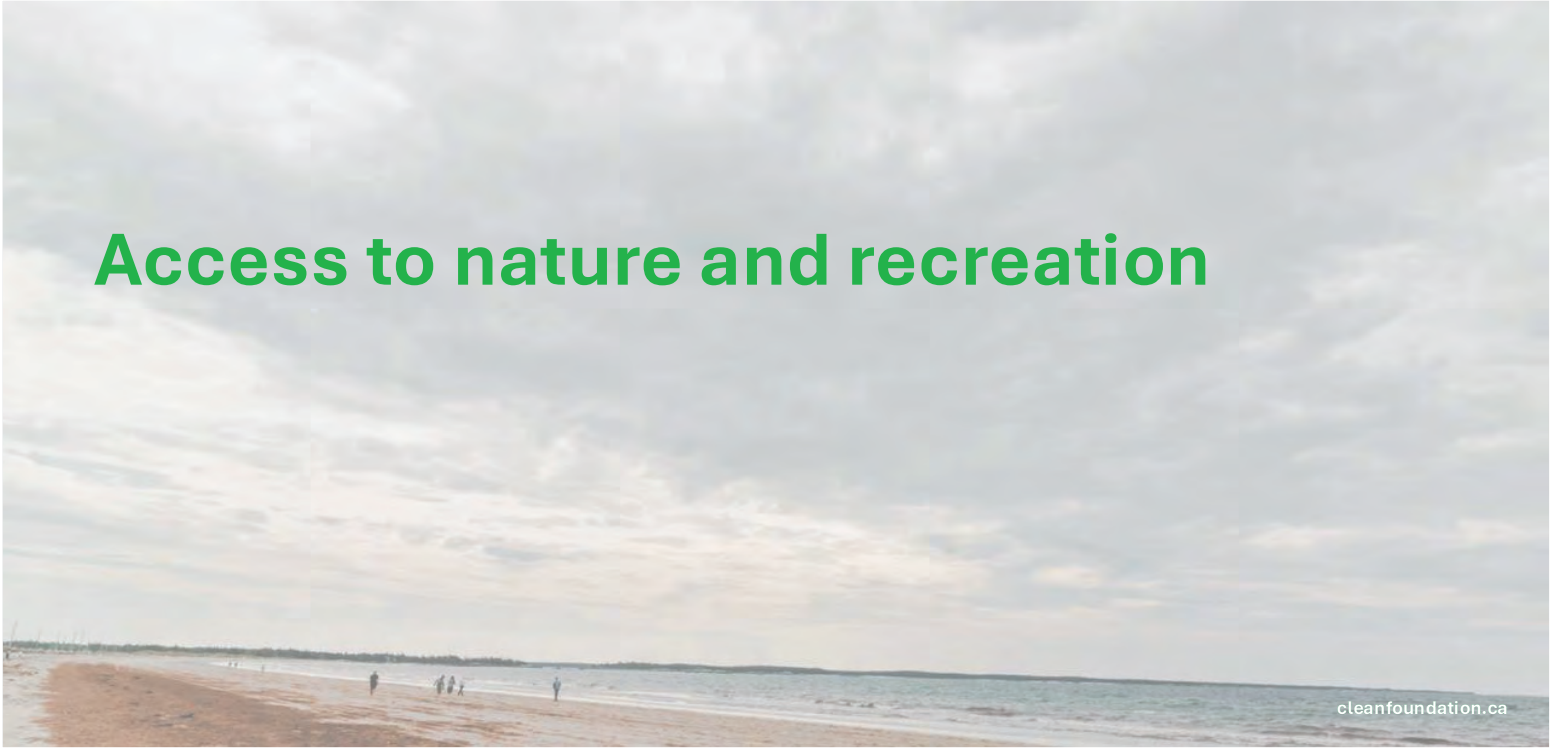


“We want to be able to use our natural areas for years to come! Please protect the ones that are most needed (coastlines, wetlands) and properly manage the forest to mitigate fire, wind and climate change risks while still allowing public enjoyment!”

– Anonymous

“Critical to start with protecting watersheds and protecting source water.”

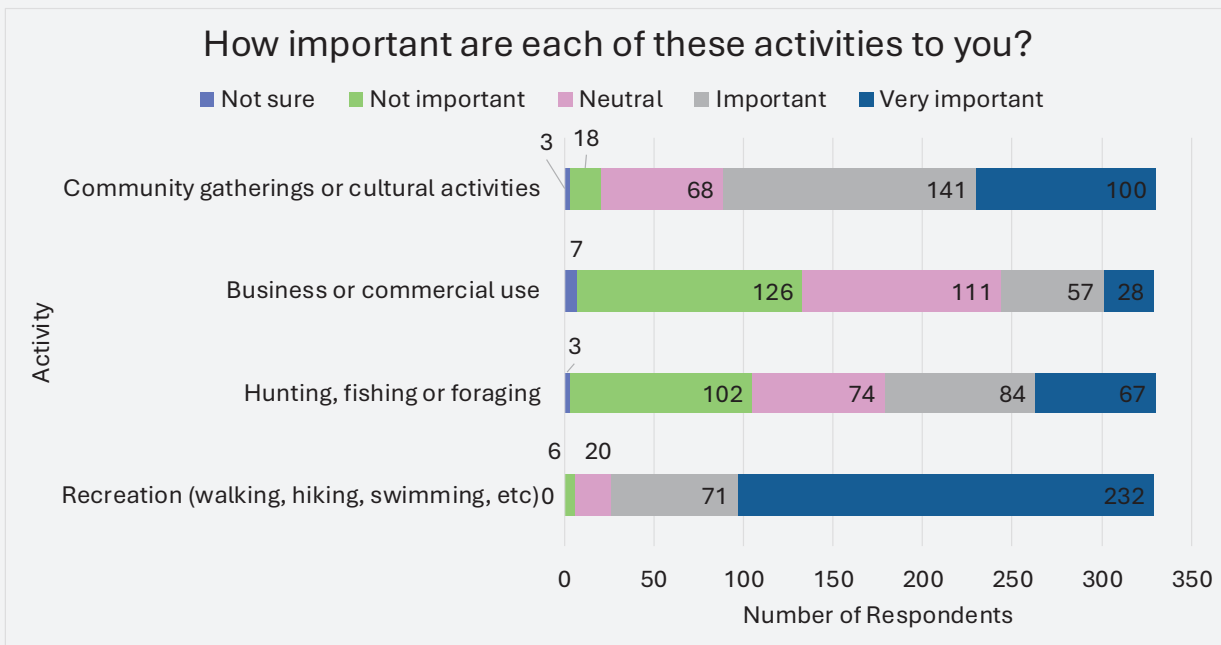
– Anonymous

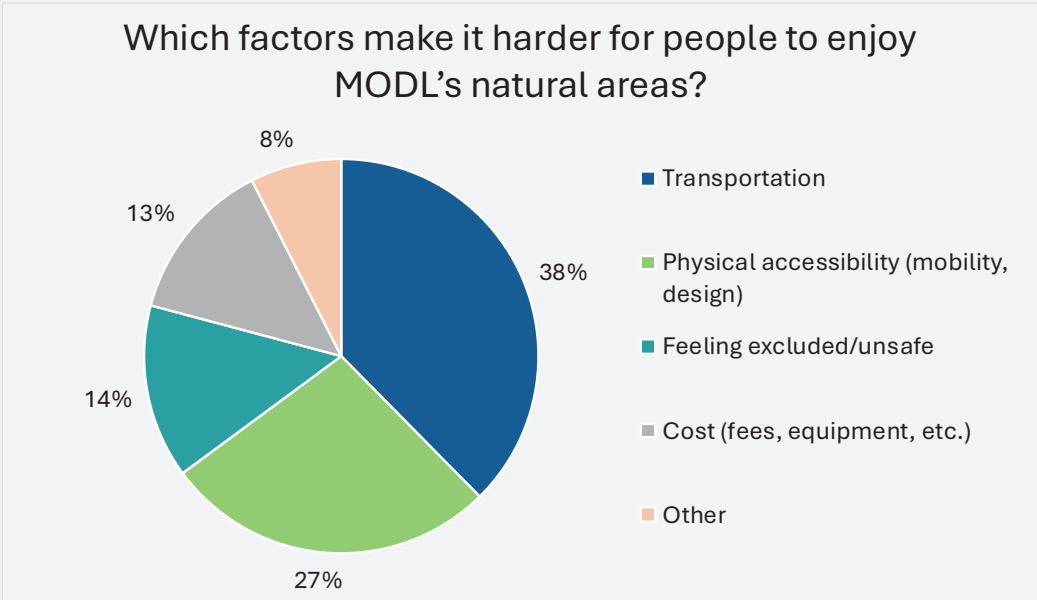
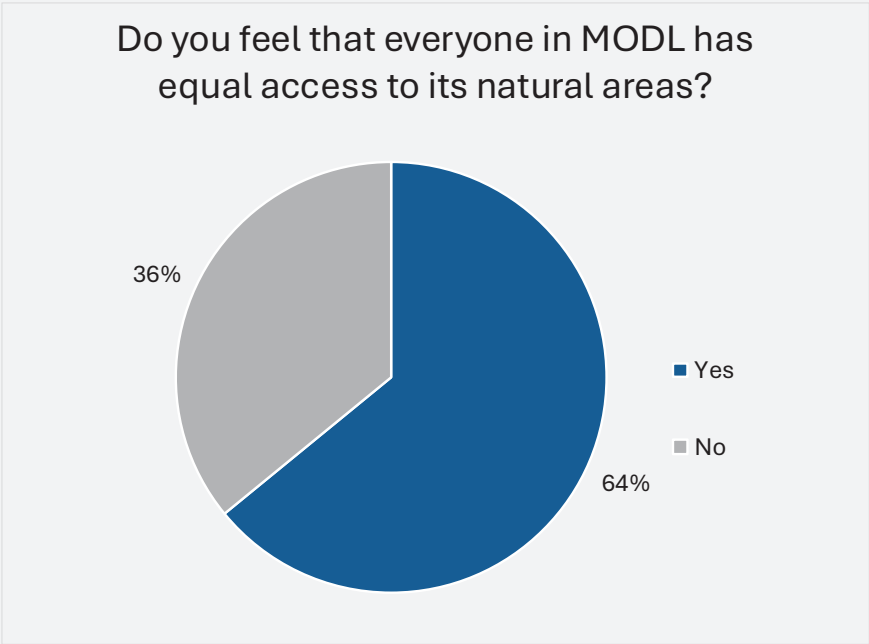


# Access to nature and recreation

How important are each of these activities to you?

■ Not sure ■ Not important ■ Neutral ■ Important ■ Very important





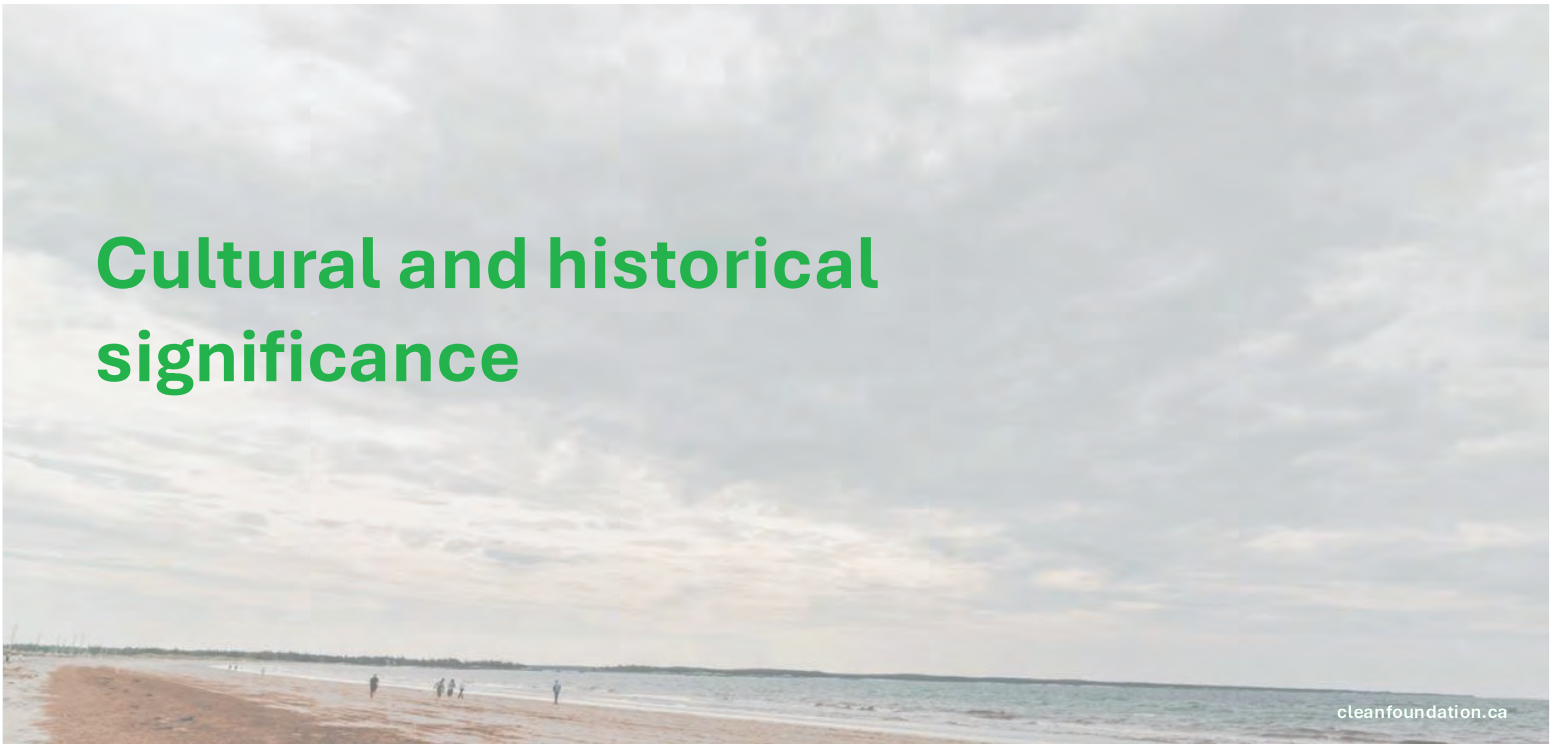
“Accessibility. My son and mother are living with disabilities and it is so so important to us and we feel welcome when accessibility is a priority.”

– Anonymous

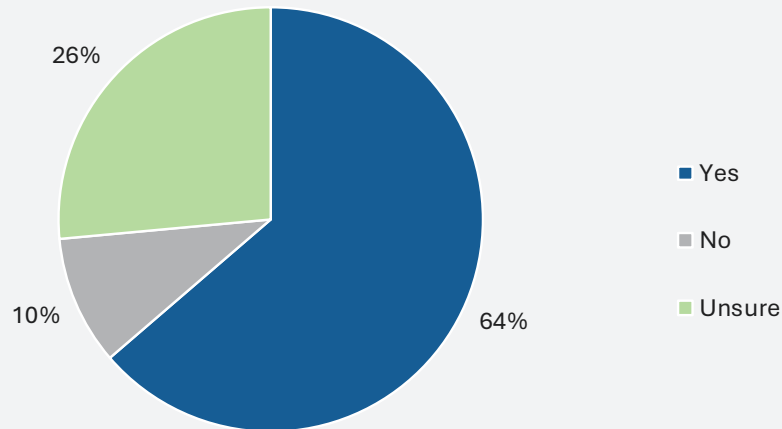
“Way finding signage, a place to park, washrooms, accessible spaces to enjoy nature; steps, boardwalks, a cleared space to walk along the beach, picnic tables, benches.”

– Anonymous

## Cultural and historical significance



Are there specific natural areas in your community that you believe should be protected because of their cultural, social, or heritage value?



“The woods around my community is where my grandfather first taught me how to hunt. He highlighted the important of wildlife management and being able to forage for food.” – Anonymous

“The Pu'tlaqne'katik Wilderness areas is one of the most unique places in the province. Every time I go there I see something new and unmatched anywhere in the municipality.” – Anonymous

*The name Pu'tlaqne'katik originates from a local Mi'kmaw elder's vision of "Shaving Lake" or "Shingle Lake"*

# Limitations

- Number of sessions
- Location and date of sessions
- Engagement fatigue



# Next Steps

- Complete Land Conservation Strategy (in progress, CBCL leading)
- Implement land conservation process to reach target of 20 percent land conserved by 2030



# Thank you

# WHAT WE HEARD REPORT

Land conservation strategy  
March 2026



**Prepared for:**

Municipality of the District of Lunenburg

**Prepared by:**

Clean Foundation



## Land acknowledgement

We acknowledge that we are located in Mi'kma'ki, the ancestral and unceded territory of the Mi'kmaq people, who, in 1725 first signed the Treaties of Peace and Friendship with the British Crown. Those treaties did not deal with the surrender of lands and resources, but instead recognized Mi'kmaq title and negotiated a path toward an ongoing relationship between nations. We acknowledge we carry out our daily work in Mi'kma'ki.

We convey our respect to all Indigenous peoples living in this region, to the knowledge keepers and to their brave and resilient leaders, past and present. At the Municipality of the District Lunenburg, we recognize that the work towards creating a fairer and more just workplace for more people, and the efforts we make to recognize and ameliorate the conditions that perpetuate injustices among us, must begin by also recognizing the injustice that lies at the base of the place we live and work.

And then, together, we move towards a more just world for all of us.

## Acknowledgements

Thank you to all Council members and municipal staff whose contributions have made this work possible.

The Municipality of the District of Lunenburg would also like to thank all residents who participated in engagement events related to the Land Conservation Strategy. Your feedback and insights are invaluable and will help guide our conservation efforts.

The quotes featured in this report were collected through a survey conducted by Clean Foundation, gathering insights and experiences directly from residents in the municipality. All responses are anonymous.

## Funding

This report summarizes engagement activities led by Clean Foundation through its Community Climate Capacity program, funded by the Nova Scotia Department of Environment and Climate Change. The program supports communities in identifying climate challenges, developing policy and planning initiatives, and implementing local adaptation and mitigation actions.



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## Executive summary

The Municipality of the District of Lunenburg (MODL) aims to conserve 20 per cent of municipal land by 2030 and has hired CBCL Limited to develop a Land Conservation Strategy. The strategy will guide how the municipality identifies, stewards and expands its protected natural areas.

Clean Foundation led public engagement activities for the project through an online and paper survey, an interactive virtual map and in-person community mapping sessions. The goal was to gather residents' perspectives on the social, cultural, historical and community benefits of the local land and water, to ensure the strategy reflects local priorities, lived experience and valued spaces.

More than 500 people have participated in the public engagement campaign to date. Common themes included the importance of diverse natural spaces; wetland and watercourse protection; access to nature and recreation; and the cultural and historical significance of natural spaces.

Participants said they value peaceful, clean, safe and accessible natural spaces. Many expressed a deep connection to MODL's beaches, forests and waterways and raised concerns about habitat loss, watershed damage, overdevelopment, erosion, pollution and reduced public access.

CBCL Limited will use public feedback along with input from technical experts and equity-deserving groups as it develops the Land Conservation Strategy, expected in spring 2026.



## **1.0 Introduction**

The Municipality of the District of Lunenburg (MODL or “the municipality”) hired CBCL Limited (CBCL) to develop a Land Conservation Strategy. As part of this work, CBCL conducted targeted engagement with technical experts and equity-deserving groups. The final strategy will outline conservation criteria that consider the ecological value of land along with its social, cultural and community benefits.

Clean Foundation facilitated public engagement for the project. The municipality participates in Clean Foundation’s Community Climate Capacity program, funded by the Nova Scotia Department of Environment and Climate Change. The program provides dedicated support to help participating communities identify climate change challenges, develop policy and planning initiatives and help implement local adaptation and mitigation actions.

Clean Foundation prepared this report on behalf of MODL to summarize feedback gathered during the public engagement campaign for the Land Conservation Strategy project.

CBCL will consider all feedback when refining the list of conservation criteria and drafting the final strategy.

### **1.1 What is a land conservation strategy?**

A land conservation strategy is a roadmap that shows which natural places matter most and outlines practical ways to look after them. MODL’s strategy will combine local knowledge and ecological science to map high-priority areas and outline tools the municipality can use to conserve land. These tools may include purchasing or accepting land donations, applying conservation easements, partnering with land trusts, entering stewardship agreements or developing supportive land-use policies.

## **2.0 Background**

### **2.1 The Municipality of the District of Lunenburg’s land conservation policy**

In February 2025, MODL’s Council adopted a Land Conservation Policy to increase conserved land within the municipality, strengthen connections between people and nature, enhance community resilience and ensure responsible stewardship for future generations. Together, the policy and strategy will help the municipality balance development, recreation and conservation while protecting more land.

### **2.2 Why is the municipality doing this?**

In 2022, the Municipality of the District of Lunenburg developed its 2030 Local Climate Change Action Plan, which included actions to help the municipality mitigate and adapt to climate change. During public engagement for the climate action plan, residents said that conserving nature was a top priority.

They shared concerns around biodiversity loss and asked the municipality to protect important habitats and better manage natural assets. In response, Council set a goal to conserve 20 per cent of municipal land by 2030.

Today, about four per cent of land in the municipality is protected, including identified Crown Lands. To increase that number, the municipality needed to create a process to assess and rank land value based on ecological factors and broader community values.

From July to September 2025, MODL worked with Clean Foundation to review existing data and develop a set of ecological criteria to help identify important lands for protection. The municipality also prioritized refining these criteria through engagement with the public, environmental experts and equity-deserving groups.

### **3.0 Engagement methods**

Residents could share their input on the land conservation project by:

- attending one of three community mapping sessions;
- adding information to the virtual map hosted on the [project website](#); or
- completing a community survey (online or paper copy).

The in-person community mapping sessions allowed residents to learn more about the project and contribute their ideas. The project team also created a survey and virtual map to reach a broader audience and offer more ways for residents to participate.

#### **3.1 Purpose of public engagement**

In October 2025, MODL launched its public engagement campaign for the Land Conservation Strategy with support from Clean Foundation. The purpose of engaging the public was to gather perspectives on the social, cultural, historical and community benefits of the local land and water, ensuring the strategy reflects local priorities, lived experience and valued spaces.

#### **3.2 Promotion and outreach**

The mapping sessions, virtual map and community survey were promoted in the following ways:

- Project website (at <https://engage.MODL.ca>), which included:
  - A short video explaining the Strategy and how to participate
  - A list of important dates (e.g., community mapping sessions)
  - A 'Frequently Asked Questions' webpage
  - A project one-pager
  - The *Community Values and Connection to Natural Areas Survey*

- The interactive online map.
- Sign-up option for residents seeking updates via email.
- Municipal website, mobile app and community calendar listings
- Municipal social media
- Municipal Matters newsletter
- Local newspaper and radio

Throughout the engagement campaign, there were 957 visits to the project website, more than 300 clicks on the municipal webpage, more than 30,000 Facebook views and 30 clicks on the municipal newsletter related to the project.

### 3.3 Engagement methods

Clean Foundation conducted a series of engagement activities to collect input from residents and other interested parties. These activities helped identify local priorities, lived experience and the places people value to understand the social, cultural, historical and community benefits that land and water provide people across the municipality, alongside ecological science.

Engagement activities took place over three months. From October 10 to December 5, 2025. The project team offered multiple ways for residents to participate: a community survey, a virtual interactive mapping activity and three drop-in mapping sessions.

CBCL Limited also hosted technical workshops with environmental experts and conservation groups to gather detailed insight on climate risks within the municipality.

The following sections describe each activity and summarize the feedback received.

#### 3.3.1 Community mapping sessions

In fall 2025, Clean Foundation hosted three in-person community mapping sessions:

- October 28, 2025 – New Germany Legion, from 6 to 8 p.m.
- November 10, 2025 – Riverport and District Community Centre, from 6 to 8 p.m.
- November 12, 2025 – Italy Cross Fire Hall, from 6 to 8 p.m.

At each two-hour mapping session, participants received a short presentation on the project and purpose of public engagement. They then worked with Clean Foundation staff to complete a mapping activity, identifying natural places across the municipality and marking important areas or features with coloured stickers based on a provided legend (Sees **Figure 1 and 2**).

**Figure 1 (below):** Legend for community mapping activity and virtual map.

- Nature, Recreation & Wellbeing
- Cultural Heritage
- Scenic & Nature-based Tourism
- Community Access
- Education & Care
- Other Community Value



**Figure 2 (above):** In-person community mapping activity.

Participants could also use markers and boards placed around the room (see **Figure 3**) to identify any gaps in the mapping activity or make suggestions for the strategy.

A combined total of 45 people attended the three community mapping sessions. Participants provided 135 comments and placed dozens of stickers on the paper maps. After each session, Clean Foundation collected the maps, chart paper boards and completed surveys. Staff entered the paper surveys into the municipality’s engagement website so results could be analyzed alongside the online survey responses.

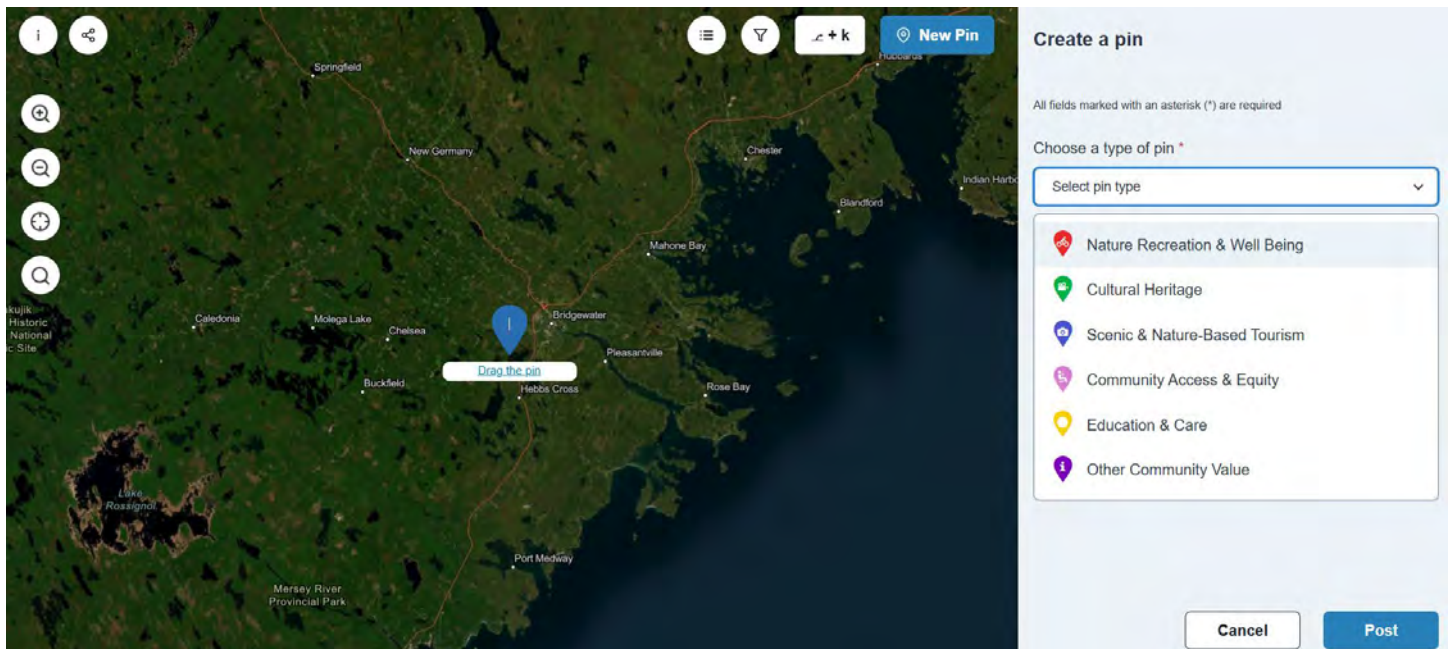
**Figure 3 (right):** Example of a chart paper question board used during the community mapping sessions.



### 3.3.2 Virtual map

An interactive virtual map was active on MODL’s engagement website from October 10 to December 5, 2025, and gave residents another way to participate if they could not attend an in-person mapping session. Users could zoom in and out of different areas, place pins on areas important to them and leave comments.

Figure 4: Screenshot of virtual map, hosted on the project website (<https://engage.modl.ca/conservation>).

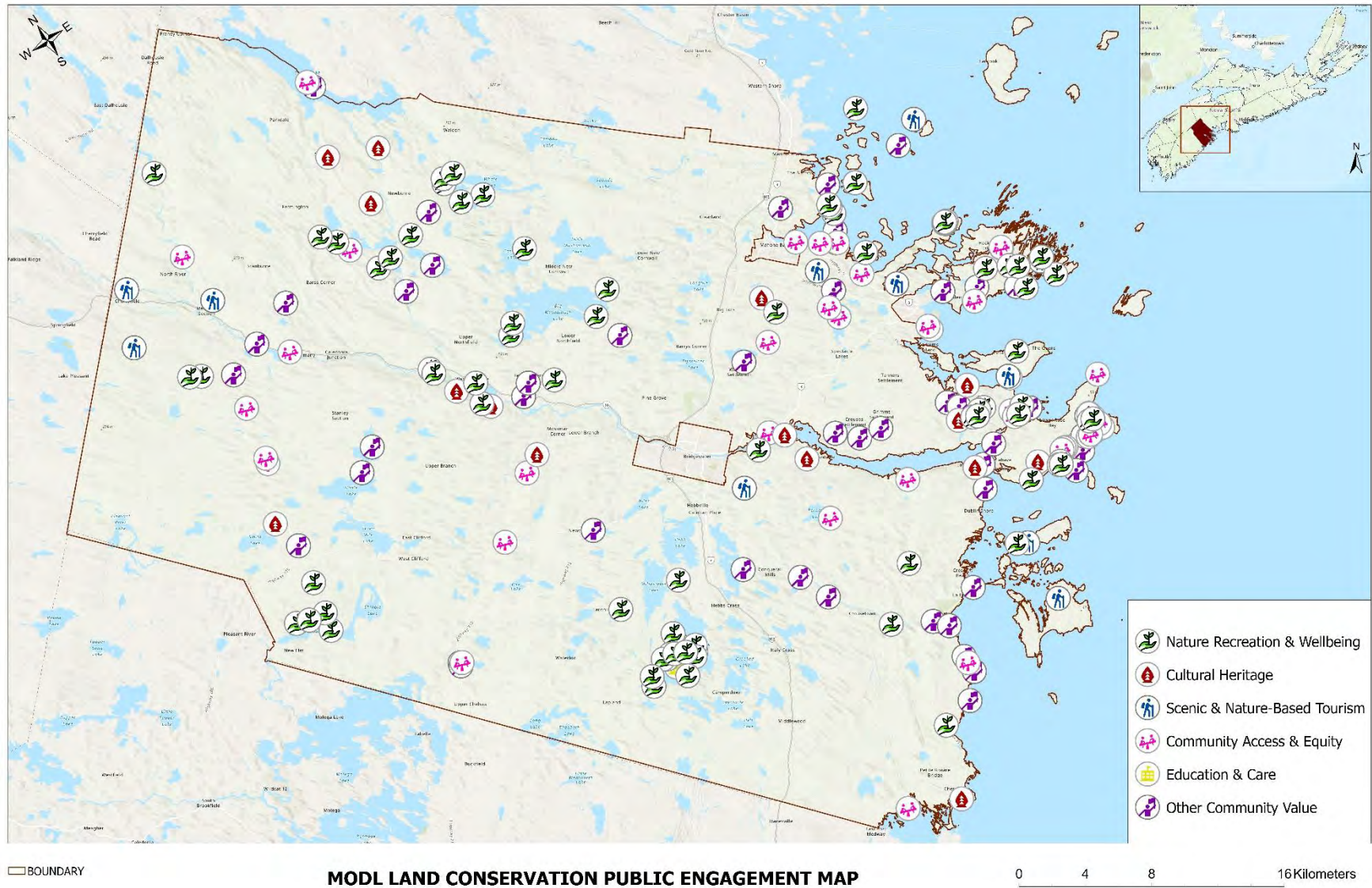


A total of 89 pins were added to the virtual map. Once the community mapping sessions finished and the virtual map closed, all information from both the paper and virtual maps were digitized by Clean Foundation (See **Figure 5** on the next page).



*In-person community mapping session. Photo by Clean Foundation.*

**Figure 5: Complete digitized map from public engagement for the Municipality of the District of Lunenburg’s Land Conservation Strategy.**



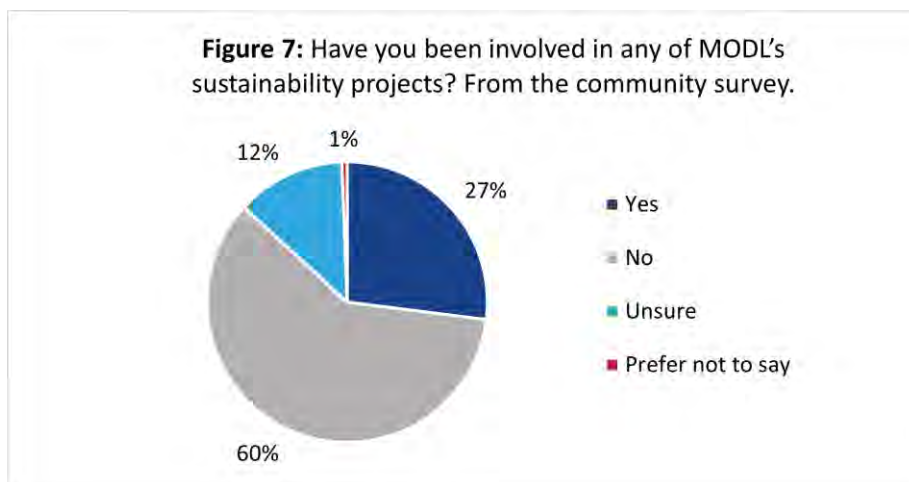
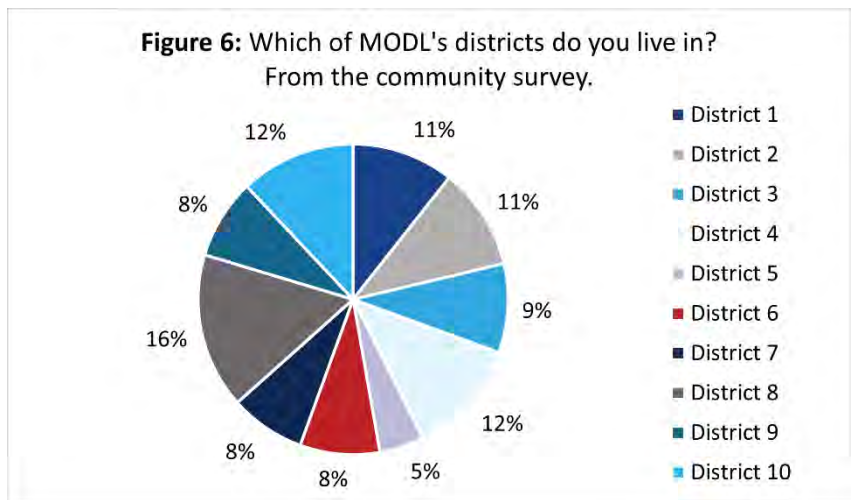
### 3.3.3 Community survey

Residents were also invited to complete the *Community Values and Connection to Natural Areas Survey* (see [Appendix A](#) for survey questions). The survey ran for eight weeks (October 10 to December 5, 2025) and received 338 responses. People could complete the survey online through the municipality’s engagement website or obtain a paper copy from the municipal office or at the three community mapping sessions.

Most survey respondents said they were over the age of 45 with 32 per cent selecting 45-64 and 34 per cent selecting 65 or older. The remaining survey respondents were 30-44 years old (14 per cent), 18-29 years old (four per cent), or under 18 years old (16 per cent). Youth participation in the survey was initially low. However, in mid-November, the municipality launched the District of Lunenburg App to notify users about municipal projects and events. The survey was promoted using the municipal app, which significantly increased the number of youth survey respondents.

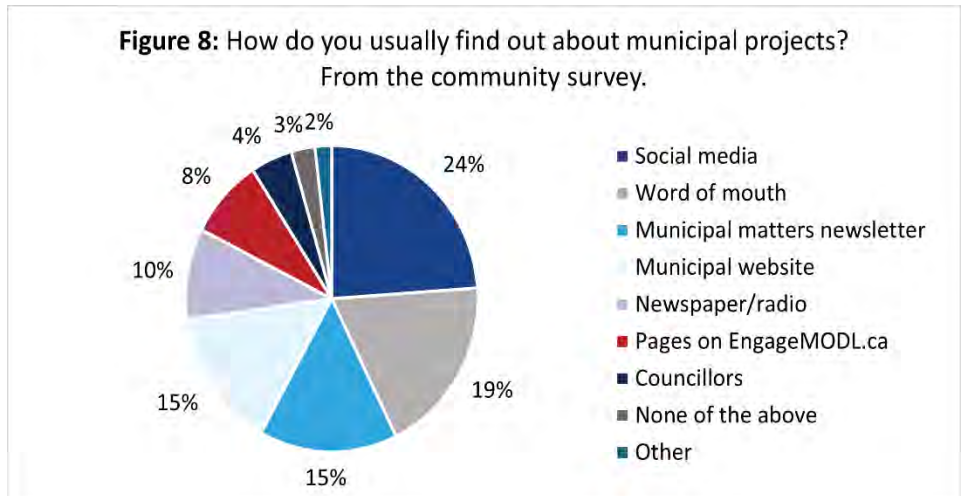
All ten municipal districts were represented by survey respondents (see **Figure 6**), with most (78 per cent) indicating they live in MODL full time.

Of the respondents who said they live in MODL full time, 65 per cent reported living in the municipality for more than ten years. Another 13 per cent said they live in MODL part time, and of those part-time residents, 62 per cent said that they have lived in MODL for more than ten years. A smaller portion of survey respondents (nine per cent) indicated they live outside of MODL in municipalities within Halifax, Annapolis, Kings, Queens and Lunenburg counties.



Across all survey respondents, 60 per cent said that they had not previously taken part in any of MODL’s sustainability projects (see **Figure 7**). Examples of such projects include the annual tree giveaway and the ‘Let it Grow May’ challenge, among others.

When asked whether information about MODL’s sustainability projects is easy to find, 34 per cent said yes, 15 per cent said no, and 49 per cent said somewhat. Most said they get information about municipal projects from either social media (24 per cent), word of mouth (19 per cent), the municipal matters newsletter (15 per cent) or the municipal website (15 per cent) (see **Figure 8**).



Survey responses were shared with CBCL Limited to help develop the conservation criteria for the Land Conservation Strategy. All responses are confidential, and any comments or quotes included in this report are anonymous. The full list of survey questions is provided in [Appendix A](#).

## 4.0 What we heard

The following section discusses the four main topics that were identified throughout the Land Conservation Strategy engagement campaign:

1. Diversity of natural assets
2. Wetland and watercourse protection
3. Access to nature and recreation
4. Cultural and historical significance of natural areas

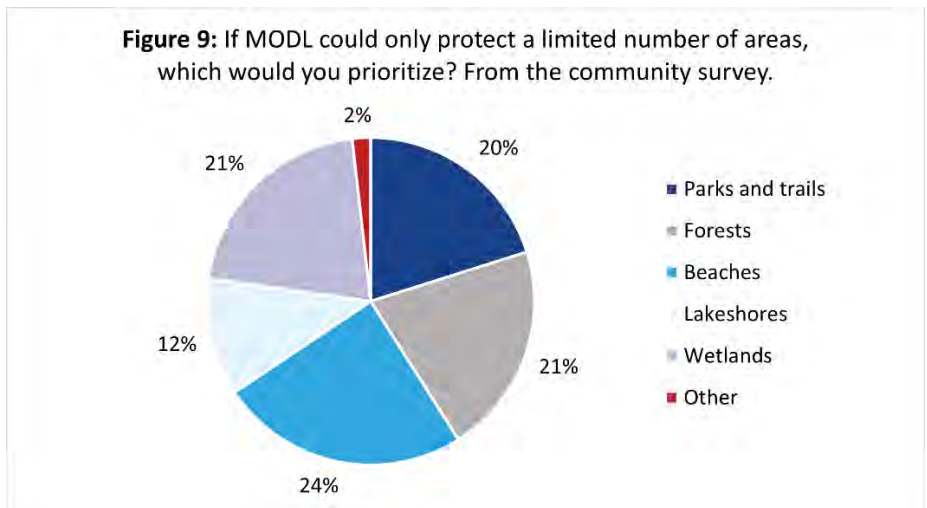
### 4.1 Diversity of natural areas

During the community mapping sessions, residents said they value having a range of natural spaces— from wilderness areas and forests to parks, trails and community gathering spaces. Many emphasized the importance of protecting all types of natural areas (See **Figure 5**).

Ninety-one per cent of survey respondents agreed that protecting natural areas in MODL is important and their community, including 83 per cent who “definitely agree” and eight per cent who “somewhat agree.”

When asked which areas should be prioritized for protection, respondents ranked beaches highest, followed by forests and wetlands in equal measure, parks and trails, and lakeshores (see **Figure 9**).

Throughout engagement, residents shared fond memories of spending time in nature in MODL. They described playing in parks, biking and hiking on local trails, walking and swimming at beaches, and hunting or fishing in the forest and along lakes and rivers.



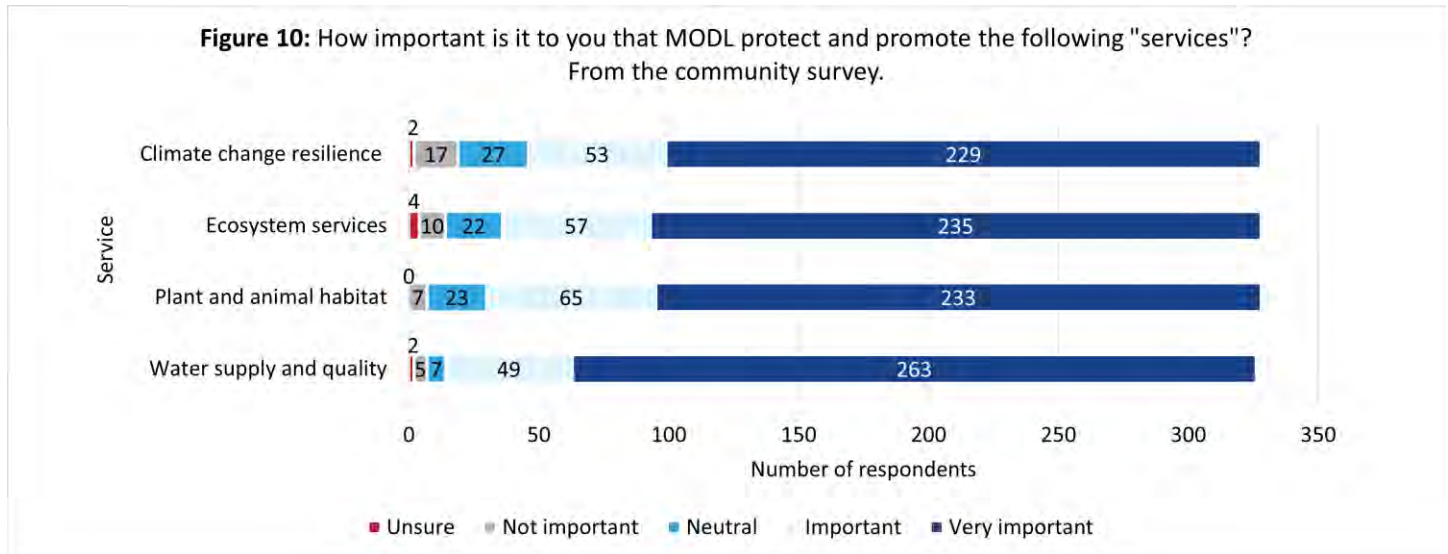
**Excerpts from anonymous (various engagement activities).**

*“For me, Broad Cove, particularly Arties Cove, Cherry Hill Beach, Crescent Beach, and the La Have Islands are incredibly meaningful coastal areas and must be protected. Our community faced a significant loss in the destruction of Little Crescent and this cannot happen again. We are facing significant erosion and must establish restorative natural barriers. Coastal protection in District 1 is of the utmost importance.”*

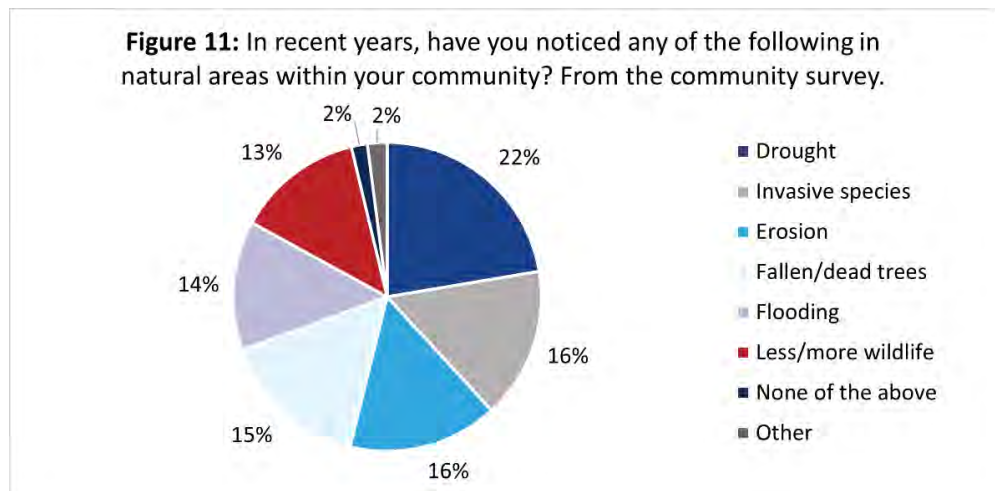
*“...I haven't explored much of MODL as I just moved here. But I can already tell that there is a lot of beautiful nature around this area that needs to be protected...”*



Survey participants were also asked to rate the importance of protecting and promoting natural services from a defined list, including plant and animal habitat; ecosystem services such as water and air filtration and carbon sequestration; water supply and quality; and climate change resilience, including protection from flooding, erosion, storms and extreme heat. Responses show that people view all these “services” as important or very important (see **Figure 10**).



When asked which climate-related impacts they noticed in their communities, respondents most frequently selected drought (74 per cent of responses). Invasive species, erosion, fallen or dead trees, flooding and changes in wildlife were also commonly reported and showed a similar distribution of responses (see **Figure 11**).

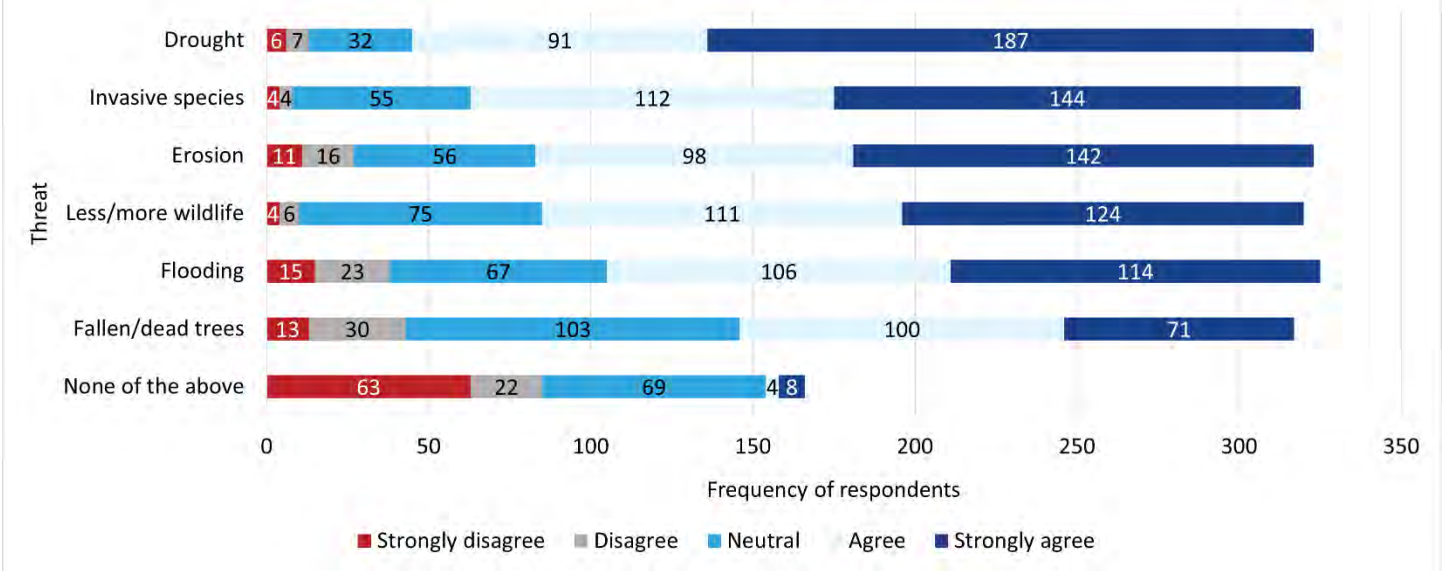


When asked to rate which threats to natural areas concerned them most, survey respondents chose drought, invasive species and erosion. There was also considerable concern about changes in wildlife, flooding and fallen or dead trees (see **Figure 12** on the next page).

***“The Pu'tlaque'katik Wilderness areas is one of the most unique places in the province. Every time I go there, I see something new and unmatched anywhere in the municipality.”***

***– Anonymous respondent***

**Figure 12: What threats to natural areas within your community are you most concerned about?**  
From the community survey.

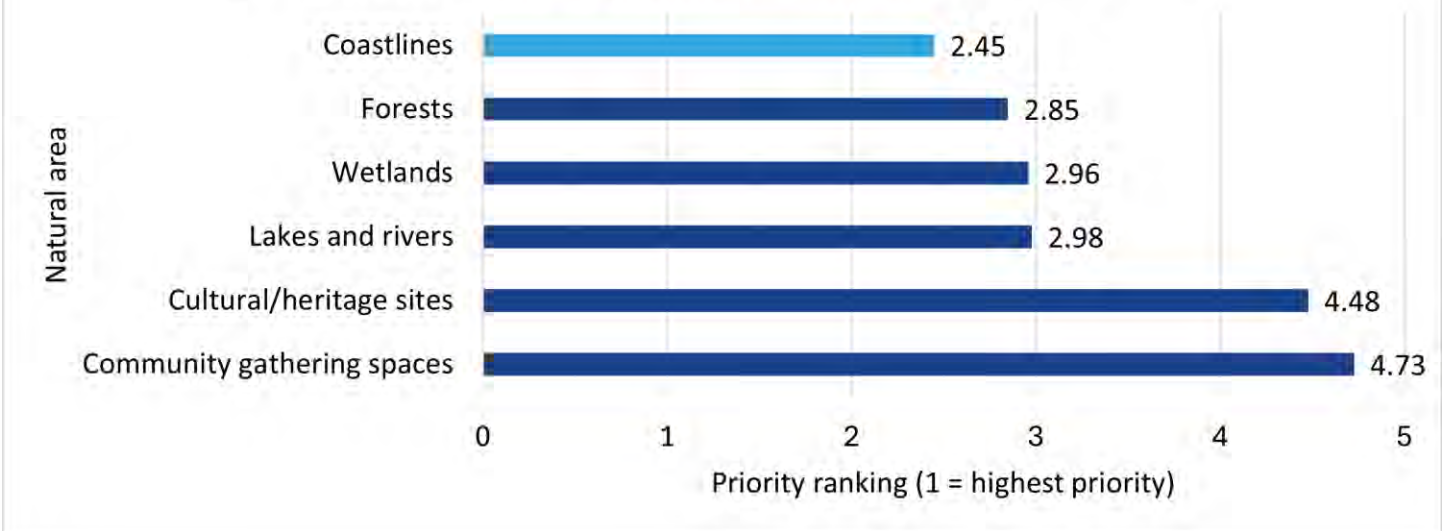


## 4.2 Wetland and watercourse protection

Engagement participants emphasized the importance of protecting wetlands, beaches, lakes, rivers and source-water areas for both ecological and recreational reasons. Survey respondents ranked wetlands, lakes and rivers and coastlines highest when asked which natural areas MODL should prioritize for future protection (see **Figure 13**). When asked to rate the importance of different natural services, respondents most often ranked water supply and quality as very important, followed by ecosystem services such as water and air filtration (see **Figure 10**).



**Figure 13:** Thinking about the future, which types of natural areas should be the highest protection for protection? From the community survey.



Many engagement participants emphasized the need to protect wetlands and watercourses from development because they provide habitat for plants and animals and offer important ecological services such as flood control and water filtration. Participants also identified lakes such as Mushamush, Milipsigate, Hebb, Fancy, Oakland, Indian, Whale and Wentzell’s as critical habitat for loon, salmon, Atlantic whitefish, waterfowl and rare plant species (see **Figure 5**).

Drought and erosion were the climate impacts raised most often in both the survey (see **Figure 11**) and the community mapping sessions. Many survey respondents identified drought as the threat they were most concerned about (see **Figure 12**). During the community-mapping sessions and on the virtual map, residents also pointed out several locations along the LaHave River where erosion is occurring, as well as areas where wetlands have been infilled.

**Excerpts from anonymous (various engagement activities).**

*“Serious problems with riverbank erosion in Middle LaHave.”*

*“When we moved to New Germany we didn’t know about ‘The Track’. After a few days we began exploring the woods and pasture behind our home. We heard flowing water and followed the sound to the small falls at Indian Brook in the River Ridge Commons. We were blown away! It was so beautiful. We immediately knew it was significant place and we visit often. Watching the ecosystem there struggle through this recent drought has made it abundantly clear that protecting our watershed should be the highest priority.”*

*“We want to be able to use our natural areas for years to come! Please protect the ones that are most needed (coastlines, wetlands) and properly manage the forest to mitigate fire, wind and climate change risks while still allowing public enjoyment!”*

*“Critical to start with protecting watersheds and protecting source water.”*

Others emphasized the importance of watercourses for recreational purposes with many saying that they value these places for hiking, biking, paddling, swimming, fishing and community gathering.

**Excerpts from anonymous participants (various engagement activities).**

*“With the increasing pressures of climate change it has become even more important that our governments take action to protect against the destruction of our forests, wetlands, and lakes that help with mitigating climate threats, serving carbon stores and drought and flood controls.”*

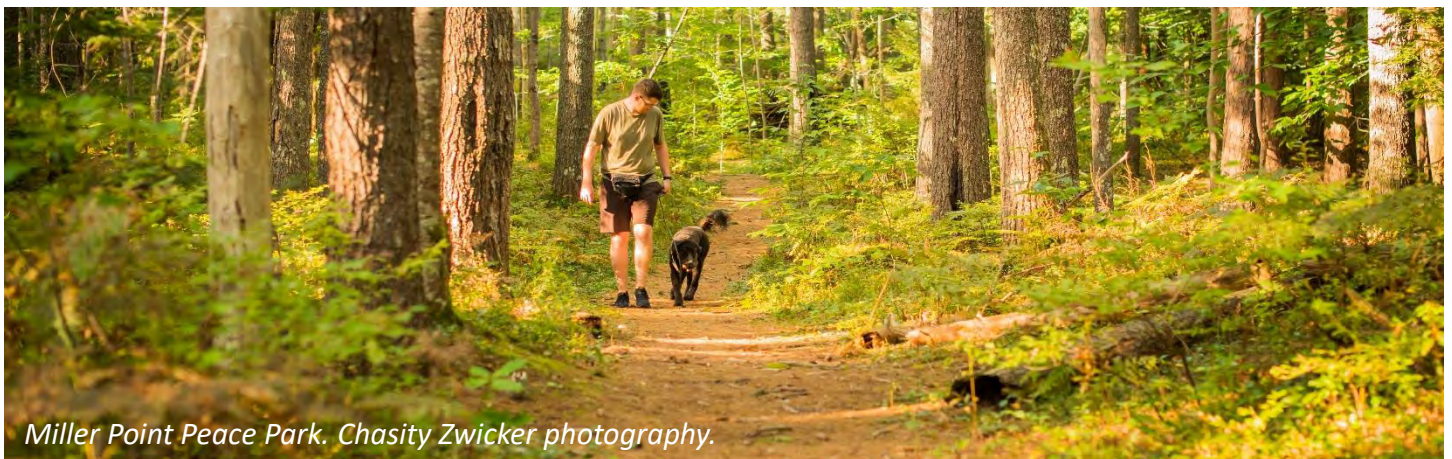
*“Nature areas such as forests, beaches, lakeshores, and wetlands need to be highly protected to ensure biodiversity can flourish without negative impacts from business or development.”*

*“When I was a kid, I used to bicycle through the area in camperdown by the old dam in the Hebb Lake, Minamkeak, and Milipsigate watershed area. It was fun and the area is beautiful seen lots of wildlife owls, beavers, turtles etc. That gave me lasting memories of the beauty of the area.”*

*“Between Big Mushamush Lake and Sucker Lake, Boat launch and very important area. I spent most summers there.”*

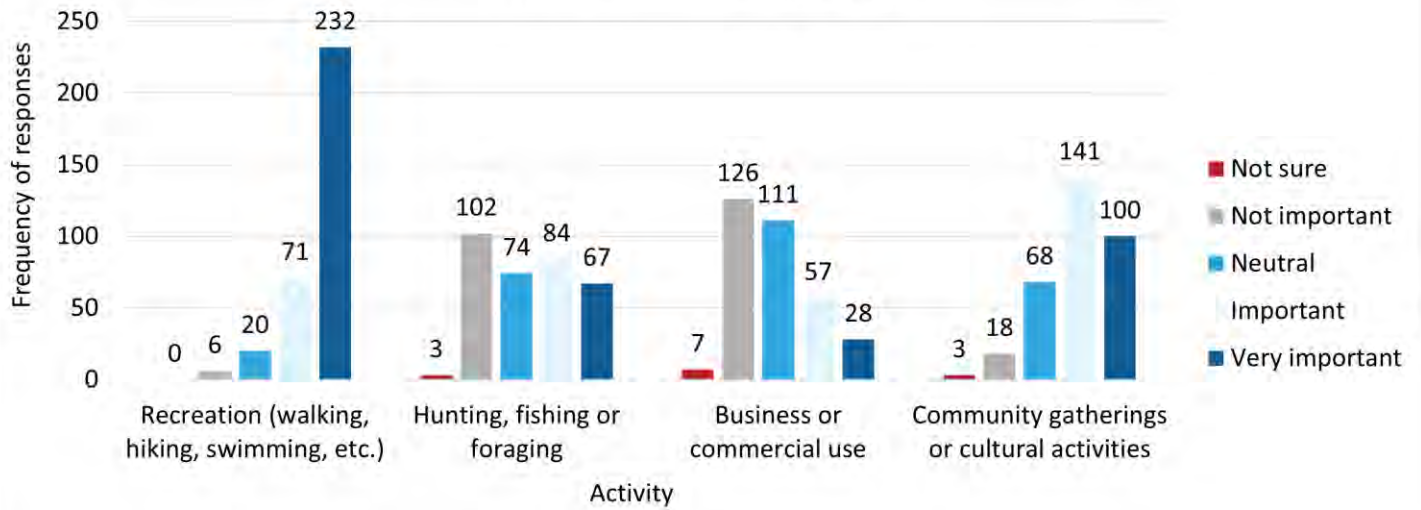
### 4.3 Access to nature and recreation

Public access to nature and recreation was another major theme. The survey asked participants to rate the importance of various outdoor activities, and out of the options provided, recreation was most often ranked as very important (70 per cent) (See **Figure 14**).



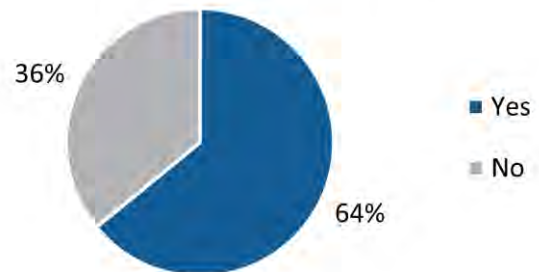
*Miller Point Peace Park. Chasity Zwicker photography.*

**Figure 14: How important are each of these activities to you?**  
From the community survey.

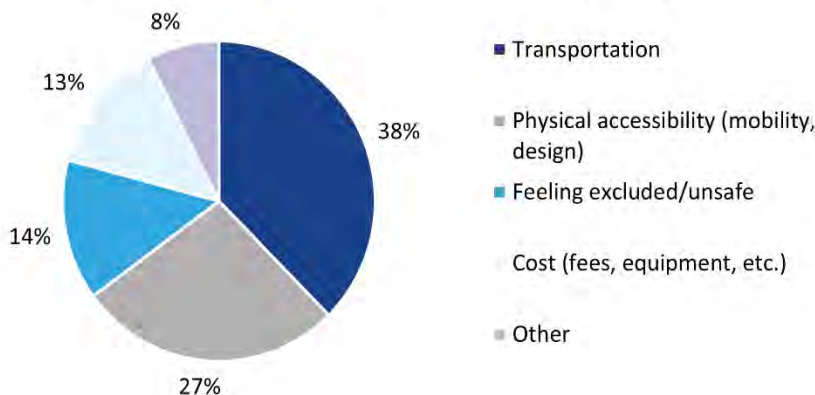


Most survey respondents (75 per cent) said they spend time in MODL’s natural areas either daily (42 per cent) or weekly (33 per cent). Nearly two-thirds (64 per cent) felt everyone in MODL has equal access to these areas (see **Figure 15**, right).

**Figure 15: Do you feel that everyone in MODL has equal access to its natural areas?**  
From the community survey.



**Figure 16: Which factors make it harder for people to enjoy MODL’s natural areas?** From the community survey.



When asked what make it harder for people to enjoy them, participants identified transportation (38 per cent), and physical accessibility (27 per cent) as the main barriers (see **Figure 16**, left).

Survey respondents said the places where they feel the strongest sense of community or belonging in MODL are natural landscapes such as coastlines, forests and lakes (86 per cent); parks, trails and recreation areas (71 per cent); and local gathering spaces such as community halls and recreation centres (47 per cent).

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***“I have many good memories of going to the Sawpit Wharf park with my young child and enjoying the green space by the water and we also use it to launch our kayaks. We also enjoy walking and swimming at Hirtle’s Beach and Sand Dollar Beach.”***

**– Anonymous respondent**

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During the community-mapping sessions, participants highlighted their favourite beaches, community centres, hiking areas and parks (see **Figure 5**). Residents also emphasized the importance of the LaHave River corridor, local islands, parks and trail networks, along with opportunities to formalize and maintain historic routes, abandoned roads and traditional pathways.

Concerns around privatization, unclear ownership, restrictive signage, loss of access through development and unsafe or inadequate parking and trailheads came up throughout engagement. Participants also raised issues related to poorly managed development, erosion, shoreline clearing, wetland infilling, wildfire risk and infrastructure limitations. Some respondents also emphasized the need for responsible recreation in natural areas.

**Excerpts from anonymous participants (various engagement activities).**

*“I walk along the shore daily sometimes alone sometimes with family or friends. It is one of the things that is most important to me about living in this place. Being connected to nature and sharing that with people I care about.”*

*“Near Pinehurst there is a nesting site for ducks and geese, and 4 wheelers are driving through the brook, which also affects fish.”*

*“Gaff Point, fantastic hiking, vistas, scenery. Kingsburg Beach, quiet (need to clarify public access points).”*

*“Natural waterways were beautiful and peaceful before residential development blocked access.”*

*“As a teenager driving into Mahone bay with my parents, the beauty stuck with me. 40 years later I was able to move to the area and enjoy it firsthand daily. The trails, the beaches, the scenic drives.”*

When asked what makes the natural areas they use welcoming or enjoyable, many survey respondents highlighted the beauty and peacefulness, with one noting they appreciate visiting when there are fewer people around. Some said they value that these spaces are less maintained or developed than typical parks, while others said they appreciate having signage for wayfinding or amenities such as bathrooms and garbage cans.

Another common comment was the importance of accessibility, both proximity to where people live and physical accessibility for people with disabilities.

**Excerpts from anonymous participants (various engagement activities).**

*“For me, it’s their remote wilderness feel. I know this is not the same for everyone.”*

*“[I like] when I have the place to myself!”*

*“Just the beauty of nature and its wildlife and the smell of fresh air and clean water who thought this would be a luxury someday.”*

*“Way finding signage, a place to park, washrooms, accessible spaces to enjoy nature; steps, boardwalks, a cleared space to walk along the beach, picnic tables, benches.”*

*“Accessibility in the broadest sense.”*

*“Accessibility. My son and mother are living with disabilities and it is so, so important to us and we feel welcome when accessibility is a priority.”*

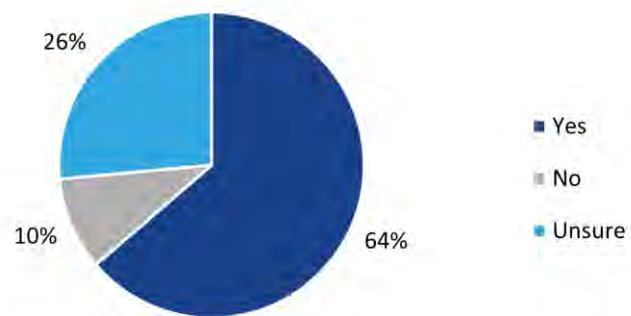
#### 4.4 Cultural and historical significance of natural areas

Participants frequently raised the cultural and historical significance of natural areas and public spaces throughout the engagement. When asked about activities that matter to them, 73 per cent of survey respondents said that community gatherings or cultural activities were important (30 per cent) or very important (43 per cent) (see **Figure 14** above).

In addition, 64 per cent of respondents said there are natural areas in MODL that should be protected because of their cultural, social or community value (see **Figure 17**). These areas include known Mi’kmaq travel routes and reserves, cemeteries, historic shipyards, gold and tungsten mining areas, churches, community halls, fire halls and long-standing recreational sites considered integral to regional identity and

conservation (see **Figure 5**). Several areas were also noted for traditional harvesting, including berries, fiddleheads and mushrooms, as well as historical customs like Christmas tree farming.

**Figure 17:** Are there specific natural areas in your community that you believe should be protected because of their cultural, social or heritage value? From the community survey.



**Excerpts from anonymous participants (various engagement activities).**

*“Minamkeak Lake and surrounding land is also a culturally significant area that has been stewarded by the Mi’kmaq people for generations and provides habitat to black ash, as well as many other species at risk such as the eastern ribbonsnake, blue felt lichen, and Canada warblers.”*

*“Forest areas, Christmas Tree Farms, Agricultural lands - farms, fields, food production, managed and natural woodlots, have been part of my recreation and living environment from birth. I've shared my love for this environment, work and recreation with my children and grandchildren. I feel this is important for the culture in MODL and it should be nurtured for future generations and, to preserve the history as well as our environment.”*

*“The woods around my community is where my grandfather first taught me how to hunt. He highlighted the important of wildlife management and being able to forage for food.”*

When asked to describe in one sentence about how MODL’s natural areas should be used and enjoyed over the next 25 years, people emphasized the need for better access to help more residents to connect with nature; responsible land stewardship in collaboration with groups, such as land trusts and local First Nations; and protection of these areas so they can be enjoyed by future generations.

**Excerpts from anonymous participants (various engagement activities).**

*“Clear access to all forms of natural areas in all communities within MODL.”*

*“Stewarded out of intention for the next seven generations (or more), so all our grandchildren of all our relations (settler human, Indigenous human, wildlife animal, domesticated animal, plant life, insect life, etc.) can also reap all kinds of benefits, enjoy, and sustain themselves by this land, which we have all had the privilege of doing today.”*

*“I hope they will continue to be clean and beautiful places for us to gather.”*

Residents who participated in the engagement for MODL’s Land Conservation Strategy made significant contributions by sharing personal stories, experiences and important cultural and ecological information with staff. Their input was thoughtful and professional, making the feedback analysis both enjoyable and informative. Staff recognize that the success of the engagement campaign is due to the time residents dedicated to sharing their knowledge and perspectives, both in person and online.



*Chasity Zwicker Photography.*

## 5.0 Limitations of engagement

Public participation in the online survey and interactive map was higher than expected after the launch of the District of Lunenburg App on November 10, 2025. Additionally, MODL staff promoted the survey online and in person networks very effectively.

Staff recognize that participation in the in-person mapping sessions may have been limited by several factors:

1. **Number of sessions:** Staff hosted three community mapping sessions in different parts of the municipality. While this provided broad geographic coverage, offering additional sessions may have increased overall participation and given more residents opportunities to take part.
2. **Location and date of sessions:** Mapping sessions were hosted in New Germany, Riverport and Italy Cross, representing the north, centre and south areas of the municipality. Staff selected dates and locations based on local information. Participation was strong in New Germany and Riverport; however, conflicting events and meetings in the Italy Cross area likely impacted its attendance.
3. **Engagement fatigue:** During the engagement campaign, the municipality was also holding public meetings on proposed updates to the Municipal Planning Strategy and Land Use Bylaw. This overlap likely contributed to engagement fatigue, as some residents attending the planning meetings may not have had time or capacity to participate in the conservation sessions as well.

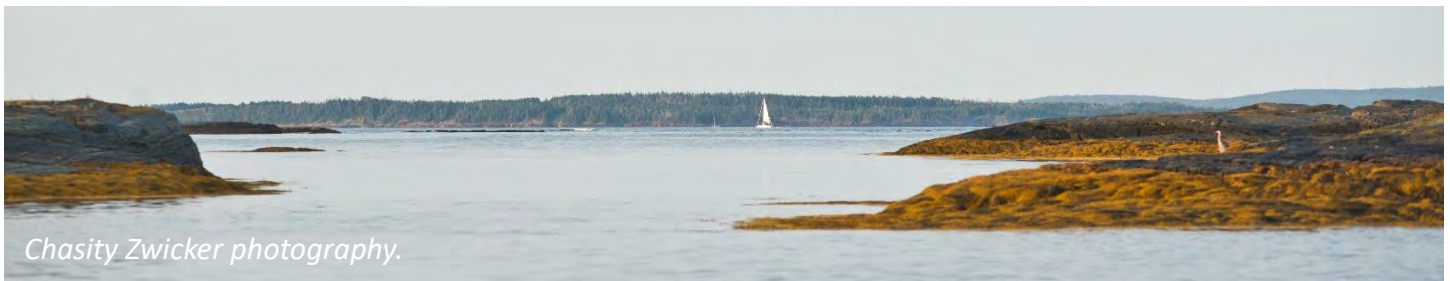
## 6.0 Next steps

The next phase of the climate plan focuses on CBCL combining technical analysis with community input to shape conservation criteria for the municipality. CBCL will also consider this feedback when developing content for the land conservation strategy. The strategy is expected to be completed in spring 2026.

This report is available on the [municipal website](#), on [MODL's engagement website](#) at and by request at the municipal office at 10 Allée Champlain Drive.

As the plan is being developed, the municipality will continue to share clear, timely updates about the project. The project website remains open to receive related comments and feedback from the public.

To receive project updates by email, please subscribe at: <https://engage.modl.ca/conservation>.



# Appendix A: Community Values and Connection to Natural Assets

## Survey Questions

### Section 1: About you

1. What is your age range? *Choose one.*
  - a. Under 18
  - b. 18-29
  - c. 30-44
  - d. 45-64
  - e. 65+
  
2. Do you currently live in the Municipality of the District of Lunenburg (MODL)?  
*(There are three options, choose one.)*
  - a. Yes, I live in MODL.
    - i. Which of MODL's districts do you live in? *Choose one.*
      1. District 1
      2. District 2
      3. District 3
      4. District 4
      5. District 5
      6. District 6
      7. District 7
      8. District 8
      9. District 9
      10. District 10
      11. Prefer not to say
  
    - ii. How long have you lived in MODL? *Choose one.*
      1. Less than 5 years
      2. 5-10 years
      3. More than 10 years
  - b. No, I live outside MODL.
    - i. Which county is your primary residence located in? *Choose one.*
      1. Annapolis
      2. Antigonish
      3. Cape Breton
      4. Colchester
      5. Cumberland
      6. Digby
      7. Guysborough
      8. Halifax
      9. Hants
      10. Inverness

11. Kings
12. Lunenburg
13. Pictou
14. Queens
15. Richmond
16. Shelburne
17. Victoria
18. Yarmouth
19. Prefer not to say

- c. I live part-time in MODL.
  - i. Where do you live part-time in MODL? *Choose one.*
    1. District 1
    2. District 2
    3. District 3
    4. District 4
    5. District 5
    6. District 6
    7. District 7
    8. District 8
    9. District 9
    10. District 10
    11. Prefer not to say
  - ii. How long have you lived part-time in MODL? *Choose one.*
    1. Less than 5 years
    2. 5-10 years
    3. More than 10 years

3. Do you rent or own your home? *Choose one.*
  - a. Rent
  - b. Own
  - c. Neither
  - d. Prefer not to say

## **Section 2: Values and connection to natural spaces**

4. If MODL could only protect a limited number of areas, which would you prioritize? *Select up to three.*
  - a. Parks and trails
  - b. Forests
  - c. Beaches
  - d. Lakeshores
  - e. Wetlands
  - f. Other (please describe)

5. How important are each of these activities to you?

	Very important	Important	Neutral	Not important	Not sure
Recreation (walking, hiking, etc.)					
Hunting, fishing, foraging, etc.					
Business or commercial use					
Community gatherings or cultural activities					

6. How often do you spend time in MODL’s natural areas? *Choose one.*

- a. Daily
- b. Weekly
- c. Monthly
- d. A few times a year
- e. Rarely/Never

7. How strongly do you agree with the statement: “Protecting natural areas in MODL is important to me and my community.” *Choose one.*

- a. Strongly agree
- b. Somewhat agree
- c. Neutral
- d. Disagree
- e. Strongly disagree
- f. Not sure

8. Are there specific natural areas in your community that you believe should be protected because of their cultural, social, or heritage value? *Choose one.*

- a. Yes
- b. No
- c. Unsure

9. Can you share a story or memory about a natural area in MODL that is meaningful to you?

**Section 3: Community and cultural significance of natural spaces**

10. Where in MODL do you most feel a sense of community or belonging? (*Choose up to three selections.*)

- a. Local gathering spaces (community halls, recreation centres)
- b. Parks, trails, and recreation areas
- c. Cultural or heritage sites
- d. Natural landscapes (coastlines, forests, lakes)

e. Places tied to traditions or stories (*please describe*)

11. How important is it to you that natural areas in MODL support activities like:

	Very important	Important	Neutral	Not important	Not sure
Recreation (walking, hiking, etc.)					
Cultural exchange and learning					
Preserving history and tradition					
Engaging youth					
Tourism					

12. How important is it to you that MODL protect and promote the following "services"?

	Very important	Important	Neutral	Not important	Not sure
Plant and animal habitat					
Ecosystem services (water and air filtration, carbon capture)					
Water supply and quality					
Climate change resilience (protect communities from flooding, erosion, strong storms, extreme heat)					
Tourism					

**Section 4: Equity and accessibility**

13. Do you feel that everyone in MODL has equal access to its natural areas? *Choose one.*

- a. Yes
- b. No (*Please explain.*)

14. Which factors make it harder for people to enjoy MODL's natural areas? *Check all that apply.*

- a. Transportation
- b. Cost (fees, equipment, etc.)
- c. Physical accessibility (mobility, design)
- d. Feeling welcome/safe
- e. Language or cultural barriers

f. Other (*Please describe.*)

15. When you think about the natural areas you enjoy most, what makes them welcoming or enjoyable?

**Section 5: Climate change preparedness**

16. In recent years, have you noticed any of the following in natural areas within your community?

*Choose all that apply.*

- a. Flooding
- b. Erosion
- c. Drought
- d. Less/more wildlife
- e. Invasive species
- f. Fallen/dead trees
- g. None of the above
- h. Other (*please describe – open text response.*)

17. What threats to natural areas within your community are you most concerned about? *Choose one.*

	Strongly agree	Agree	Neutral	Disagree	Strongly disagree
Flooding					
Erosion					
Drought					
Less/more wildlife					
Invasive species					
Fallen/dead trees					
None of the above					

18. How concerned are you about the changes you have seen to the natural areas in your community?

- a. Very concerned
- b. Concerned
- c. Neutral
- d. Not concerned
- e. Unsure

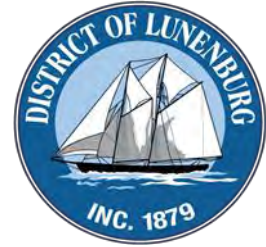
## Section 6: Vision for land stewardship in MODL

19. How strongly do you agree with the statement: “MODL should protect natural areas today that will provide lasting benefits for future generations.”
- Strongly agree
  - Agree
  - Neutral
  - Disagree
  - Strongly disagree
  - Unsure
20. Thinking about the future, which types of natural areas should be the highest priority for protection? *(Rank them, 1 = highest importance, 6 = lowest importance.)*
- Forests
  - Coastlines
  - Lakes and rivers
  - Wetlands
  - Cultural/heritage sites
  - Community gathering spaces
21. In one sentence, how would you describe MODL’s natural areas being used and enjoyed over the next 25 years? *Open text response.*

## Section 7: Communication

22. Have you been involved in any of MODL’s sustainability projects? (e.g., Annual Tree Giveaway, ‘Let it Grow May’ Challenge, etc.) *Choose one.*
- Yes
  - No
  - Unsure
  - Prefer not to say
23. Do you feel you can easily find information about MODL’s ongoing sustainability projects?
- Yes
  - No
  - Somewhat
24. How do you usually find out about municipal projects? *Choose all that apply.*
- Project pages on EngageMODL.ca
  - Municipal website
  - Municipal Matters newsletter
  - Social media
  - Newspaper/radio
  - Councillors
  - Word of mouth
  - Other *(please describe – open text response.)*
  - None of the above

**Council**  
Item 11.1.2  
March 24, 2026  
T. MacEwan



## **The Municipality of the District of Lunenburg**

### **Request for Decision**

**Report to:** Mayor McLean-Wile and Municipal Council  
**Submitted by:** Norma Schiefer, Manager of Development  
**Date:** March 24, 2026  
**Re:** Letter of Concurrence – MDL 69 Antenna Siting Protocol

---

#### **Recommendation**

That Municipal Council issue a letter of concurrence for a telecommunication tower at PID 60263811, 297 Highway 208, New Germany as the application has met the requirements of MDL-69 Antenna Siting Protocol.

#### **Background**

In January, the Municipality of Lunenburg received an information package from WSP Canada Inc., agent for Bell Mobility Inc. (Bell) outlining the proposal to install a new 75-meter free-standing, self-support design antenna tower. The antenna is to provide improved wireless data and voice communication services to Bell customers in the New Germany area.

The Municipality has a policy on the siting of telecommunication towers outlining submission requirements and to ensure adequate public consultation is given. Municipal Council is required to issue a letter of concurrence if the proponent has fulfilled the requirements of MDL-69 Antenna Siting Protocol.

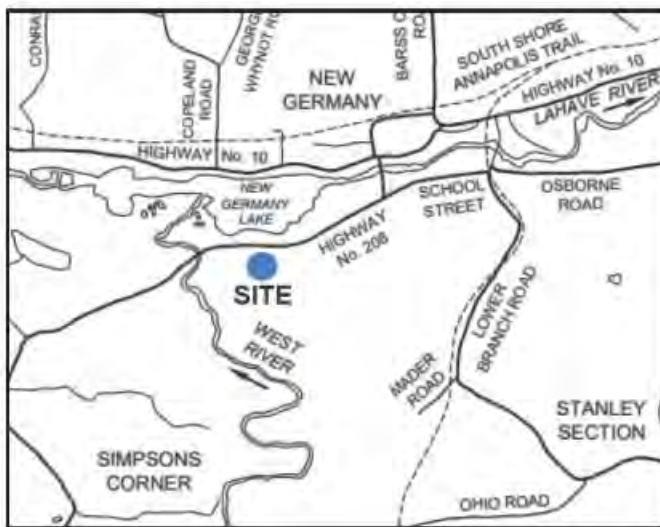
#### **Discussion**

Bell Mobility Inc. (Bell) is proposing to locate a tower to improve wireless data and voice communications services to customers in the area. This will be a tower replacement to an existing free-standing tower located approximately 570m south-east of the proposed site at

231 Highway 208 (PID 60263761) and the existing tower on PID 60263761 will be dismantled upon construction of the new telecommunication tower.

All proposals must comply with Innovation, Science and Economic Development Canada’s requirements and include certification or attestation of compliance from other government agencies, including NavCanada, Health Canada, Transport Canada and Environment Canada.

As part of any proposal, public consultation is a requirement. WSP Canada Inc. (agent for Bell) has provided notification letters to properties located within the required consultation area to provide details of the proposal. A notice was also placed in the SouthShore Bulletin. As a result of the consultation, there were no concerns.



### Conclusion

WSP Canada Inc., agent for Bell Mobility Inc. (Bell) has fulfilled the requirements of MDL-69, Antenna Siting Protocol and ensured communication of the project was provided to the public. Public consultation has been effective in providing details to residents who will benefit from this service. A letter of concurrence is required to be prepared and forwarded to Innovation, Science and Economic Development Canada.

Report Preparation	
Department	Planning and Development
Report Prepared by	Norma Schiefer, Manager of Development
Report Approved by	Jeff Merrill, Director
Date Reviewed by C.A.O.	

**Council**  
Item 11.2.1  
March 24, 2026  
T. MacEwan



## **The Municipality of the District of Lunenburg**

### **Request for Decision**

**Report to: Municipal Council**

**Submitted by: Ruth Wawin, Tourism & Event Development Officer**

**Date: March 24, 2026**

**Re: Scaling Up Non-Profit Energy Retrofits: A Net-Zero Approach to Revitalizing Community Halls**

---

### **Recommendation**

That Council approves staff assisting Navigate Energy and Aging Well Nova Scotia by facilitating introductions to community halls and providing available contact information for non-profit organizations in the District of Lunenburg.

### **Executive summary**

Navigate Energy and Aging Well Nova Scotia have requested the Municipality's assistance in connecting with community halls and identifying contact information for non-profit organizations in the District of Lunenburg as they explore energy retrofit opportunities for approximately 12 community halls. Council direction is being sought on whether to direct staff to provide this support.

### **Background**

On January 27, Navigate Energy and Aging Well Nova Scotia presented to Council on their initiative Scaling Up Non-Profit Energy Retrofits: A Net-Zero Approach to Revitalizing Community Halls.

As part of the presentation, the suggested motion was to direct staff to explore free funding through the Climate Ready Infrastructure Service to develop retrofit roadmaps for approximately 12 local non-profit community halls.

Following their presentation, Navigate Energy met with staff to discuss potential next steps while awaiting direction from Council. They requested the Municipality's assistance with the following:

- Sharing Navigate Energy staff contact information with community halls where appropriate;
- Making introductions to community halls that may be interested in participating; and
- Assisting with identifying contact information for non-profit organizations in the District of Lunenburg where details are currently missing.

At this time, there is no direct financial request from the Municipality. However, there is potential that participating halls could apply for available municipal grant funding programs.

Through this initiative, Navigate Energy would provide support to participating non-profit community halls, including a dedicated Energy Manager to assess facilities and identify appropriate clean energy solutions. The organization would also assist with coordinating contractors to secure best-value pricing and minimize disruption to facility users. In addition, a Rebate Navigator would manage application processes to ensure groups access available funding and rebates.

Overall, the program would provide community halls with a single point of contact, technical guidance, assistance accessing funding programs, and support with contractor selection and coordination.

## **Discussion**

Navigate Energy and Aging Well Nova Scotia have requested the Municipality's assistance. Specifically, they have asked staff to share contact information with community halls where appropriate, make introductions to halls that may be interested in participating, and assist in identifying missing contact information for non-profit community halls in the District of Lunenburg.

There is no direct financial request from the Municipality at this time. The request would involve limited staff time to facilitate introductions and share information. The initiative aims to support approximately 12 community halls in exploring energy retrofit opportunities that could improve energy efficiency and help reduce operating costs. Council direction is being sought on whether staff should provide this support.

## **Strategic Focus**

### **Quality of Life**

Supporting energy retrofits for non-profit community halls aligns with the Municipality's commitment to quality of life by strengthening important community gathering spaces.

Community halls play a key role in supporting local events, programs, and social connections that contribute to vibrant and resilient communities. Improving the energy efficiency of these facilities may also help reduce operating costs, which can support the long-term sustainability of these community organizations and the services they provide to residents.

The Municipality is currently investigating a community development framework. This project is a good example of community development. It is about supporting community groups to find solutions to their own problems. This project would enable community halls to become more energy efficient and more sustainable.

### **Climate Change Action**

This project supports Council's Climate Change Action priority by improving energy efficiency in community buildings, reducing greenhouse gas emissions and long-term operating costs. It also enhances facility resilience, making them more reliable and adaptable to changing energy needs, providing a practical, community-led approach to local climate action.

### **Budget/Financial Implications**

There are no direct financial implications associated with this request. It would require a minimal amount of staff time.

### **Climate Change/sustainability**

Supporting energy retrofits for non-profit community halls can help reduce greenhouse gas (GHG) emissions by improving building energy efficiency and encouraging the use of cleaner energy systems. These upgrades can lower energy consumption and contribute to broader climate change mitigation efforts.

This initiative aligns with the Municipality's Local Climate Change Action Plan and contributes to the goal of becoming a net-zero and resilient community by 2050 by reducing energy demand and strengthening the long-term sustainability of community infrastructure. By helping community organizations access technical support and funding, the Municipality is enabling practical, on-the-ground progress toward its climate and sustainability goals.

### **Inclusion, Diversity, Equity and Accessibility (IDEA@MODL)**

N/A

### **Strategic Communications**

N/A

### Work plan

Supporting community groups is part of the work and services the Recreation, Parks and Tourism department provides to non-profit groups.

### Alternatives

Council could decide not to direct staff to work with Navigate Energy and Aging Well Nova Scotia.

### Conclusion

The requested support involves minimal staff time and no direct financial commitment from the Municipality and fits well with a community development model. Council direction is requested on whether staff should assist Navigate Energy and Aging Well Nova Scotia with connecting to community halls and identifying contact information for non-profit organizations.

Report Preparation	
Department	Recreation, Parks & Tourism
Report Prepared by	Ruth Wawin, Tourism & Event Development Officer
Report Approved by	
Date Reviewed by C.A.O.	

**Council**  
Item 11.3.1  
March 24, 2026  
T. MacEwan



## **The Municipality of the District of Lunenburg Information Report**

**Report To:** Council  
**Submitted By:** Stephen W. Pace  
**Date:** March 24, 2026  
**Re:** Centre School Building Demolition & Soil Remediation Project Update

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### **Background**

The vacant Centre School has been in deteriorating condition for a number of years and it has been the source of repeated vandalism. Grant applications for funding support have been unsuccessful to date and grant opportunities in the future appear limited.

### **Project Scope**

Council has directed staff to include the demolition of Centre School in the 2026-2027 Capital Budget. While the description of the project in the Capital Budget includes building demolition and soil remediation, it should be noted that the \$4.5 million includes building demolition, Hazmat removal (asbestos abatement), and groundwater monitoring which is the first step in soil remediation.

There are two identified areas of contaminated soil on the site. Groundwater monitoring wells will be installed around the perimeter of these areas to assess the extent of the contamination. Groundwater monitoring is required for a minimum one-year period after the wells have been installed to establish if there is any migration of the contaminants beyond the identified areas. The cost of groundwater monitoring is included in the draft \$4.5 million draft 2026/27 Capital Budget.

Once the groundwater monitoring is complete, we will be able to determine what, if any, further action is required to remediate the site. If further action is required, Staff will present Council with an action plan and cost estimate for the work.

<b>Report Preparation</b>	
<b>Department</b>	Engineering and Public Works
<b>Report Prepared by</b>	Stephen W. Pace, Director of Engineering and Public Works
<b>Report Approved by</b>	
<b>Date Reviewed by C.A.O.</b>	

**Council**  
Item 11.4.1  
March 24, 2026  
T. MacEwan



## **The Municipality of the District of Lunenburg Information Report**

**Report To:** Council  
**Submitted By:** Dave Waters, Director of Economic Development  
**Date:** March 24, 2026  
**Re:** Library Program Space & Community Hub Management

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### **Details**

On April 22, 2025, Colliers presented the Community Hub Engagement Report & Presentation to Council with the focus on not pursuing the Farmers Market but to focus on the event space, café, kitchen, boardroom, business hub and possible programming space. In an effort to maximize the benefits of the community hub to the residents of the District of Lunenburg Staff explored opportunities with the South Shore Library.

The South Shore Library is facing challenges due to limited program space, while MODL is seeking ways to enhance the value of the Community Hub. A collaboration with the library presents a strong opportunity to expand programming at the Community Hub and support facility management, creating clear benefits for both organizations.

The library provided a possible overview of what the library could do within the facility in the attached document.

Some of the possible highlighted options are:

- Makerspace to help local entrepreneurs produce and create new business ideas and project.
- Recording and sound studio
- Kids zone
- Digitization and media stations
- Public technology access
- Food literacy programs

- Virtual health access stations
- Children discovery zone

These options are in addition to the event space, boardroom space, business hub and commercial kitchen.

Council endorsed the concept and provided staff direction to establish a Memorandum of Understanding with the South Shore Public Library that would see the Library operate programming space at the Community Hub and manage the operation of the event space, boardroom and commercial kitchen on behalf of the District.

The main elements of the agreement are as follows:

### **Roles and Responsibilities**

#### **Municipality of the District of Lunenburg**

- Serve as Leaseholder for the Community Hub facility.
- Cover all capital and operational costs related to the facility, including:
  - Utilities, maintenance, and janitorial services
  - Building insurance and security
  - Furnishings and infrastructure improvements
- Secure initial funding to support SSPL staffing a minimum of two years
- Liaise with construction partners and developers to ensure the facility meets the operational needs of the Hub.
- Support promotion and community awareness initiatives related to the Hub.

#### **South Shore Public Libraries**

- Serve as the Managing Partner for the Community Hub facility responsible for:
  - Daily operation
  - Public programming, events, and outreach initiatives
  - Booking and scheduling of community space within the facility
  - Staffing the Hub during open hours, including evenings and weekends
  - Providing access to library and technology resources, including digital literacy support
- Determine open hours, staffing levels, salaries, subject to review and approval by the SSPL Board
- Develop and deliver a wide range of inclusive and innovative programs aligned with community needs
- Maintain booking system and coordinate usage by community groups, partners, and the public
- Submit regular reports to MODL, including:
  - Visitor counts
  - Room bookings

- Program attendance
- Holds pickups

**Revenue Sharing – during two-year term**

- Seventy percent (70%) to MODL; and
- Thirty percent (30%) to SSPL

**Space Bookings and Priority Access**

- MODL shall have first right-of-refusal for all bookable spaces
- SSPL shall have second right-of-refusal for all bookable spaces
- All other community groups, partners, commercial users and members of the public may reserve spaces (rate TBD)

Report Preparation	
<b>Department</b>	Economic Development
<b>Report Prepared by</b>	Dave Waters, Director of Economic Development
<b>Report Approved by</b>	
<b>Date Reviewed by C.A.O.</b>	

**Council**  
Item 11.5.1  
March 24, 2026  
T. MacEwan



## **The Municipality of the District of Lunenburg**

### **Request for Decision**

**Report to:** Municipal Council

**Submitted by:** Elana Wentzell, CPA, CMA, Director of Finance & Municipal Treasurer

**Date:** March 24, 2026

**Re:** LaHave Coastal Conservation Association Property Tax Exemption Application

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#### **Recommendation**

It is recommended that Municipal Council approve the tax exemption application from LaHave Coastal Conservation Association per Policy 012 for a 3-year renewal term and as presented on the attached list.

#### **Background**

Policy 012 provides a partial or full tax exemption to qualifying non-profit organizations demonstrating service to the community. This tax exemption is awarded at Council's discretion as per Section 71 of the Municipal Government Act.

LaHave Coastal Conservation Association (LCCA) made application and was granted full tax exemptions in previous years. They are now making application for 16 newly acquired properties. A major consideration for qualification of tax exemption is the service the organization provides to the community. Please see the enclosed application and description of the LCCA.

#### **Discussion**

Please see the attached list of properties, as well as the amount of tax exemption.

**Strategic Focus**

Granting a tax exemption for conservation properties supports Council’s Climate Change Action Strategy by supporting non-profit organizations that purchase property to conserve them for future generations.

**Budget/Financial Implications**

The tax exemption request is for \$1,774.60 and is included in the 2026-27 updated draft budget.

**Climate Change/sustainability**

Providing a property tax exemption for the LaHave Coastal Conservation Association supports the Municipality’s climate change and sustainability goals by encouraging long-term land conservation, ecosystem protection, and climate resilience. It also helps advance the target of conserving 20% of land by 2030 under the Municipality’s local climate change action plan.

**Inclusion Diversity equity and Accessibility (IDEA@MODL)**

N/A

**Strategic Communications**

N/A

**Work plan**

The Finance Department Staff can complete the necessary work within the existing work plan.

**Alternatives**

Because tax exemptions are granted solely by Council as per the policy, Council may decide not to grant the tax exemption.

**Conclusion**

Council has previously approved tax exemptions for LaHave Coastal Conservation Association. Staff are recommending that Municipal Council approve the tax exemptions as presented.

Report Preparation	
Department	Finance
Report Prepared by	Hailey Authier, Property Tax & Customer Service Assistant
Report Approved by	Elana Wentzell, Director of Finance
Date Reviewed by C.A.O.	



# LaHave Coastal

## Conservation Association

711 Mount Pleasant Road  
LaHave, Nova Scotia B0R 1G0  
Charitable Registration: 78331 8546 RR0001  
support@lahavecoastal.ca  
www.lahavecoastal.ca

February 27, 2026

Council of the Municipality of the District of Lunenburg  
10 Allee Champlain Drive  
Cookville, NS 84V 9E4

Dear MODL Council,

LaHave Coastal Conservation Association would like to apply for tax exemption as a non-profit organization as provided by Section 71 (1) of the Municipal Government Act (1998).

In 2025, we expanded our conservation work in several ways. With support from the Crown Share Land Legacy Trust, we completed securement of the Bell Woods and several nearby woodland parcels. As you may have seen in our recent newsletter, we also expanded our tree planting and nature observation work.

Two of LaHave Coastal's parcels are designated as "Resource Exempt" under the Conservation Property Tax Exemption. By the end of 2026, many more of our parcels will be recognised under this exemption.

We are managing and using these lands solely to support LaHave Coastal's charitable purposes, which are all for the benefit of the public:

- (1) To protect the environment for the benefit of the public by conserving or restoring ecosystems and biodiversity on a long-term basis; and
- (2) To advance education by providing programs on best practices for environmental stewardship, habitat restoration, and biodiversity planning.

In 2025, in partnership with the Southwest Nova Scotia Biosphere Reserve and Canada's Two Billion Trees Program, we planted more than 12,500 trees in West Dublin and Dublin Shore and protected them from deer browsing using several different approaches, including lanolin spray, which is environmentally safe. We're now growing larger trees in our tree nursery and have launched a Dedicated Trees program that you can read about on our website:

[www.LaHaveCoastal.ca/do-you-like-trees](http://www.LaHaveCoastal.ca/do-you-like-trees)

[www.LaHaveCoastal.ca/dedicate-trees](http://www.LaHaveCoastal.ca/dedicate-trees)

We're planting species that have been slower to reseed in these beautiful and unique Acadian forests. This will accelerate the recovery of the forests by boosting biodiversity.

Our activities provide several benefits to the community. By protecting habitat and restoring ecosystems, we are helping to ensure that LaHave's natural heritage is protected and robust. This is especially important as climate change impacts our region. Climate change is likely to "deborealize" our forests much faster than natural reseedling. Scientists anticipate that areas with greater biodiversity will survive these changes better, so we have been undertaking species censuses to determine what to plant.

Sincerely,

Jim Sunderland, President

## LaHave Coastal 2025 Newsletter

[view on web](#)

Dear Friends,

Even with the drought and fear of wildfires, we've made great progress this summer.

See our new [video about trees](#).

We're grateful to so many people in our community for protecting nature, and especially Jane & Jack Kimball for launching our [Summer Ecological Fellowship!](#)

Warm regards,

Jim Sunderland, President

P.S. Invite a friend — [membership begins with our newsletter](#).



Rain near LaHave, late August.

## Do you like trees?

Today, our woods are unnaturally skewed toward softwoods, which are much more flammable without a hardwood overstory for shade.

We're boosting biodiversity by re-planting the hardwoods. Of all the actions we can take, this will have the biggest impact on our future.

LaHave was once a great tract of Oaks, Elms, and other hardwoods that grow 50% taller and live three times longer than Spruce and Fir.

Livestock suppressed hardwoods. People [brought deer to Nova Scotia](#) around 1900. Deer kill hardwood seedlings.

Humans also [spray glyphosate herbicides to kill hardwoods](#). Glyphosate [causes cancer](#).

You can help re-plant the hardwoods by [sponsoring our tree nursery](#) and by [dedicating individual trees](#) for weddings, children, and in memory of loved ones.



Left: Without hardwoods, conifers colonise cleared lands to form stands of same-aged trees that die at the same time.

Right: Hardwoods form an upper canopy that shades generations of conifers rebuilding the soil (image by ChatGPT).

## **Kelp Forests & the EcoMapper!**

As a conservation charity, LaHave Coastal's purpose is to boost biodiversity throughout all of LaHave, from sea to sky.

In our first foray into the undersea habitats of LaHave, we were delighted to host [Brian Branfireun from Western University](#) and [David Sweetnam from Georgian Bay Forever](#) with their underwater autonomous mapping robot, a YSI EcoMapper.

Jane Kimball captured the [adventure on our Instagram feed](#).

This EcoMapper autonomously 'flies' a pre-programmed route underwater and maps the shape of the bottom using side-scan sonar. David added a camera to capture a video to overlay on the map.

Brian explained that "our goal is to use the EcoMapper to build a map of LaHave's underwater habitats. For example, mapping kelp forests has usually been done by human divers." Kelp experts from Dalhousie and DFO helped us identify the most likely areas to find kelp on the outer seaward side of the islands.

This summer's initial missions with the EcoMapper set the stage for a return visit next summer.



David and Brian launch the EcoMapper on a mission in LaHave.

## **Trails!**

This summer Jack Kimball laid out our first nature trail! It's in the Bell Woods, which is between West Dublin and Bells Cove. We secured this land with funding from the province and many generous donors.

In the spring, we'll host a community tree planting event to introduce you to the trail.

The trail supports our tree planting as we move toward planting larger trees like this Elm, see photo below. These Elms are resistant to Dutch Elm Disease, which [came to North America from imported lumber](#).



Jack Kimball, Tony Burton, Jim Sunderland, and Jane Kimball planting an Elm at Bells Brook along the new trail.

## **Greenhouse Update**

This spring, in partnership with the [Southwest Nova Scotia Biosphere Reserve](#), we planted 11,000 Sugar Maples and about 500 each of Red Oak, Eastern White Cedar, and Hemlock.

Our partners at [West Dalhousie Forestry Crew](#) helped us protect these seedlings from deer browsing. We're experimenting with several approaches, including electric fences, brush piles, and spraying with lanolin grease, which soaks into the waxy coating of the leaf and stem.

We also have 3,000 new Red Oaks growing in our greenhouse. We're focusing on growing larger trees. Greenhouse conditions help trees grow quickly past deer height, so it's easier to get them established in the woods.



[Let's plant trees!](#)

**Municipality of the District of Lunenburg**  
**10 Allée Champlain Drive, Cookville, NS B4V 9E4**  
Telephone 902-541-13 48

**APPLICATION FORM**  
**TAX EXEMPTION FOR NON-PROFIT ORGANIZATIONS**  
As provided by Section 71 (1) of the Municipal Government Act (1998)

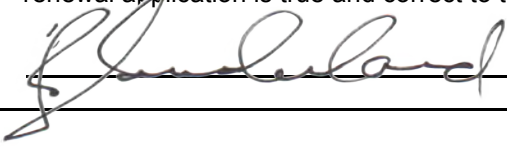
**PLEASE PRINT**

Date	<u>2026-02-25</u>	Assesment Account #	<u>see attached</u> <small>(please attach copy of tax bill)</small>
Organization Name	<u>LaHave Coastal Conservation Association</u>		
Property Location	<u>see attached</u>		
Mailing Address	<u>711 Mount Pleasant Road, Pleasantville, NSB0R1G0</u>		
	<u> </u>		
	<u> </u>		
Postal Code	<u> </u>		
Phone #	<u>902-688-2868</u>		
Applicant	<u>Jim Sunderland, President</u>		
Phone #	<u>902-688-2868</u>		

Please attach a brief report of the program, benefit or source of the community

Board of Directors			
Name	<u>Jim Sunderland</u>	Position	<u>Director</u>
	<u>Brian Branfreun</u>		<u>Director</u>
	<u>Anthony Burton</u>		<u>Director</u>
	<u> </u>		<u> </u>

I (we) hereby request the Municipal Government to renew our tax exemption for the non profit organization. I (we) also declare that the information contained above and/ or attached to the renewal application is true and correct to the best of my (our) knowledge.

Signature		Date	<u>2026-02-25</u>
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AAN	PID	Location	Type
11133789	60441730	DUBLIN SHORE	RESIDENTIAL TAXABLE
03332748	60355286	WEST DUBLIN	RESOURCE FOREST
04536797	60354156	WEST DUBLIN	RESOURCE TAXABLE
04987853	60354057	DUBLIN SHORE	RESOURCE TAXABLE
09476644	60428174	PENTZ	RESOURCE TAXABLE
09489193	60442746	WEST DUBLIN	RESOURCE TAXABLE
09489207	60442795	WEST DUBLIN	RESOURCE TAXABLE
09489215	60442761	WEST DUBLIN	RESOURCE TAXABLE
09489223	60612868	WEST DUBLIN	RESOURCE TAXABLE
09490485	60442779	WEST DUBLIN	RESOURCE TAXABLE
09942408	60435146	DUBLIN SHORE	RESOURCE TAXABLE
10254272	60451663	MOUNT PLEASANT	RESOURCE TAXABLE
10333199	60660537	MOUNT PLEASANT	RESOURCE TAXABLE
10359686	60441698	DUBLIN SHORE	RESOURCE TAXABLE
11132146	60450756	WEST DUBLIN	RESOURCE TAXABLE
11154360	60721594	DUBLIN SHORE	RESOURCE TAXABLE

AAN	PID	AREA	ASSESSMENT TYPE	TAX EXEMPTION
11133789	60441730	DUBLIN SHORE	RESIDENTIAL & RESOURCE	\$ 392.04
3332748	60355286	WEST DUBLIN	FORESTRY EXEMPT	\$ 1.75
4536797	60354156	WEST DUBLIN	RESOURCE & FORESTRY EX	\$ 187.68
4987853	60354057	DUBLIN SHORE	RESOURCE TAXABLE	\$ 151.47
9476644	60428174	PENTZ	RESOURCE TAXABLE	\$ 122.31
9489193	60442746	WEST DUBLIN	RESOURCE TAXABLE	\$ 35.64
9489207	60442795	WEST DUBLIN	RESOURCE TAXABLE	\$ 35.64
9489215	60442761	WEST DUBLIN	RESOURCE TAXABLE	\$ 31.59
9489223	60612868	WEST DUBLIN	RESOURCE TAXABLE	\$ 223.56
9490485	60442779	WEST DUBLIN	RESOURCE TAXABLE	\$ 3.24
9942408	60435146	DUBLIN SHORE	RESOURCE TAXABLE	\$ 211.41
10254272	60451663	MOUNT PLEASANT	RESOURCE TAXABLE	\$ 76.14
10333199	60660537	MOUNT PLEASANT	RESOURCE TAXABLE	\$ 45.36
10359686	60441698	DUBLIN SHORE	RESOURCE TAXABLE	\$ 178.20
11132146	60450756	WEST DUBLIN	RESOURCE TAXABLE	\$ 22.68
11154360	60721594	DUBLIN SHORE	RESOURCE TAXABLE	\$ 55.89
<b>TOTAL \$</b>				<b>1,774.60</b>

**Council**  
Item 11.5.2  
March 24, 2026  
T. MacEwan



## **The Municipality of the District of Lunenburg**

### **Request for Decision**

**Report to:** Municipal Council  
**Submitted by:** Elana Wentzell, CPA, CMA, Director of Finance  
**Date:** 2026-03-24  
**Re:** 2026-27 Draft Budget Review

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#### **Executive Summary**

The 2026-27 Draft Budgets are enclosed for Council Review. Staff have incorporated changes per Council direction and staff recommendations based on project timing. Any changes made from the last draft are itemized in this report.

#### **Draft Operating Fund Budget & 5 Year Financial Strategy**

The Draft Operating Fund budget includes the following changes from the last draft:

- Private road maintenance budgets were updated based on existing agreements which resulted in a net revenue increase of \$400 (\$10,500 in increased revenue and \$10,100 in increased expenditures).
- The budget for tax exemptions has been increased by \$1,800 based on anticipated Council approval of the recent non-profit conservation property application. The future capital asset management transfer has been used to offset this cost resulting in a \$0 net budget change.

The total draft Operating Fund budget is balanced at \$49,875,600 (Budget Surplus = \$0).

### Draft Capital Fund Budget

Staff have made changes to the 2026-27 Draft Capital Budget based on previous Council direction and project completion timing. These changes are follows:

- Land Conservation Strategy: the strategy will not be complete by March 31, staff have carried over \$57,300 of the approved project budget.
- MARC Regional Park Upgrades: the \$4M project construction timeline has been revised with \$3.2M in Year 1 and \$800,000 in Year 2.
- River Ridge Playground Structures: staff have added \$100,000 to address the removal, replacement and repairs to the wooded playground structures at River Ridge Common as previously discussed with Council.
- Art on the Trail: \$15,000 has been carried over to complete the previously approved art project.
- Accessible E-Bike Purchase: Council previously approved the unbudgeted purchase of an accessible e-bike that received grant funding. A \$15,000 carryover is required as delivery of the bike will occur after March 31.

### Draft Reserves Fund Budget

The reserves budgets have been adjusted based on the recommendations in both the Operating and Capital plans. Staff continue to monitor the projected reserve balances against the Financial Condition Index thresholds to ensure financial sustainability.

### Conclusion

Staff are pleased to present this update on the 2026-27 Draft budgets for Council consideration.

Report Preparation	
Department	Finance
Report Prepared by	Elana Wentzell
Report Approved by	
Date Reviewed by C.A.O.	

2026-27 DRAFT OPERATING BUDGET SUMMARY

	2024/25 Actual	2025/26 Annual Budget	2025/26 Budget Forecast	2026/27 Adjusted Baseline	2026/27 Net Additions	2026/27 Draft Budget	Percent Change Budget 2027 to Budget 2026
<b>Expenditures</b>							
<b>General Government Services</b>							
Council and Other Legislative Services	\$ 772,499	\$ 826,400	\$ 798,800	\$ 857,700	\$ -	\$ 857,700	3.79%
Elections	144,422	-	-	-	-	-	100.00%
Administrative and Financial Services							
- Personnel (salaries, benefits, training, travel & conferences)	2,207,847	2,277,600	2,265,500	2,345,700	17,000	2,362,700	3.74%
- Advisory Services ( legal & audit fees, shared services: HR, EDIA, procurement, privacy)	306,275	457,100	407,300	433,500	75,000	508,500	11.24%
- Municipal Services Building - office expenses, insurance, utilities & maintenance	730,096	723,200	712,100	729,800	-	729,800	0.91%
- Tax rebates & exemptions, tax sale fees, uncollectible taxes	826,434	1,083,400	923,000	1,035,900	-	1,035,900	-4.38%
- Region 6 grant & Hebbville area rate	46,323	39,900	39,900	45,000	-	45,000	12.78%
- Data processing & IT shared services	396,134	501,400	402,800	484,400	-	484,400	-3.39%
- Government relations, Council Contingency	133,549	267,600	267,600	267,800	-	267,800	0.07%
- Safe restart expenses	12,002	-	-	-	-	-	
Grants to Organizations	691,046	699,300	738,600	689,900	155,000	844,900	20.82%
Assessment Services	704,176	725,300	725,900	747,700	-	747,700	3.09%
	<b>6,970,803</b>	<b>7,601,200</b>	<b>7,281,500</b>	<b>7,637,400</b>	<b>247,000</b>	<b>7,884,400</b>	<b>3.73%</b>
<b>Protective Services</b>							
Police	4,427,788	4,604,200	4,728,100	5,011,900	-	5,011,900	8.85%
Corrections and Other Law Enforcement	-	-	-	-	-	-	0.00%
Water Supply and Hydrant Charges	78,898	84,700	77,300	79,700	-	79,700	-5.90%
Fire Protection Rate	4,820,498	5,028,000	5,028,000	5,502,900	-	5,502,900	9.45%
Emergency Measures (REMO/EMO) & Fire Services	781,619	1,392,800	1,203,200	1,536,500	96,800	1,633,300	17.27%
Inspection Services	830,587	923,800	930,100	901,100	-	901,100	-2.46%
Other Protective Services	73,786	70,300	70,300	70,300	-	70,300	0.00%
	<b>11,013,175</b>	<b>12,103,800</b>	<b>12,037,000</b>	<b>13,102,400</b>	<b>96,800</b>	<b>13,199,200</b>	<b>9.05%</b>
<b>Transportation Services</b>							
Engineering Services	736,117	834,300	854,200	854,200	13,600	867,800	4.02%
Roads and Streets	1,096,219	1,600,800	1,293,695	1,693,400	28,200	1,721,600	7.55%
Street Lighting	156,026	159,200	159,200	163,200	-	163,200	2.51%
CES Facility (100% recoverable)	89,188	93,500	111,500	112,000	-	112,000	19.79%
	<b>2,077,551</b>	<b>2,687,800</b>	<b>2,418,595</b>	<b>2,822,800</b>	<b>41,800</b>	<b>2,864,600</b>	<b>6.58%</b>

2026-27 DRAFT OPERATING BUDGET SUMMARY

	2024/25 Actual	2025/26 Annual Budget	2025/26 Budget Forecast	2026/27 Adjusted Baseline	2026/27 Net Additions	2026/27 Draft Budget	Percent Change Budget 2027 to Budget 2026
<b>Environmental Health Services</b>							
Sewage Collections and Disposals	1,093,881	1,264,300	1,253,850	1,224,300	(7,300)	1,225,800	-3.05%
Garbage Collections	1,482,122	1,699,600	1,743,840	1,858,100	-	1,858,100	9.33%
Waste Site	1,479,308	1,541,000	1,516,000	1,256,700	-	1,256,700	-18.45%
	<b>4,055,312</b>	<b>4,504,900</b>	<b>4,513,690</b>	<b>4,339,100</b>	<b>(7,300)</b>	<b>4,340,600</b>	<b>-3.65%</b>
<b>Environmental Planning and Zoning</b>							
Planning and Zoning (added transit service)	1,805,099	2,482,500	2,287,600	2,053,300	324,100	2,788,300	12.32%
Community and Economic Development (includes 1-time set up costs for Community HUB)	652,922	2,524,200	1,062,200	3,561,800	379,900	3,956,700	56.75%
	<b>2,458,021</b>	<b>5,006,700</b>	<b>3,349,800</b>	<b>5,615,100</b>	<b>704,000</b>	<b>6,745,000</b>	<b>34.72%</b>
<b>Recreation, Culture &amp; Tourism</b>							
Recreation	1,585,224	1,981,500	1,919,075	1,927,500	-	1,927,500	-2.73%
Active Transportation	866,456	-	-	-	-	-	0.00%
Tourism	218,634	261,700	253,900	252,800	-	252,800	-3.40%
Multi-Purpose Facility (operating & capital)	954,881	1,062,000	1,062,000	1,444,000	-	1,444,000	35.97%
Regional Libraries	199,700	199,700	199,700	199,700	-	199,700	0.00%
	<b>3,824,894</b>	<b>3,504,900</b>	<b>3,434,675</b>	<b>3,824,000</b>	<b>-</b>	<b>3,824,000</b>	<b>9.10%</b>
<b>Education</b>	<b>10,646,768</b>	<b>11,594,400</b>	<b>11,594,500</b>	<b>12,230,700</b>	<b>-</b>	<b>12,230,700</b>	<b>5.49%</b>
<b>Sub Total Expenditures</b>	<b>41,046,523</b>	<b>47,003,700</b>	<b>44,629,760</b>	<b>49,571,500</b>	<b>1,082,300</b>	<b>51,088,500</b>	<b>8.69%</b>
<b>Debt, Financing and Transfers</b>	<b>5,256,240</b>	<b>(310,500)</b>	<b>1,640,800</b>	<b>(1,118,100)</b>	<b>(94,800)</b>	<b>(1,212,900)</b>	<b>290.63%</b>
<b>Total Expenditures</b>	<b>46,302,763</b>	<b>46,693,200</b>	<b>46,270,560</b>	<b>48,453,400</b>	<b>987,500</b>	<b>49,875,600</b>	<b>6.82%</b>
<b>Revenue</b>							
Tax Revenue	41,591,873	42,695,000	43,885,200	45,672,600	29,600	45,702,200	7.04%
Non Tax Revenue	4,710,890	4,118,800	4,388,659	3,955,300	(187,800)	4,173,400	1.33%
<b>Total Revenue</b>	<b>46,302,763</b>	<b>46,813,800</b>	<b>48,273,859</b>	<b>49,627,900</b>	<b>(158,200)</b>	<b>49,875,600</b>	<b>6.54%</b>
<b>Surplus (Deficit)</b>	<b>\$ -</b>	<b>\$ 120,600</b>	<b>\$ 2,003,299</b>	<b>\$ 1,174,500</b>	<b>\$ (1,145,700)</b>	<b>\$ -</b>	

**Municipality of the District of Lunenburg  
Legislative and Administration**

	2024/25 Actual	2025/26 Annual Budget	2025/26 Budget Forecast	2026/27 Adjusted Baseline	2026/27 Net Additions	2026/27 Draft Budget	Percent Change Budget 2027 to Budget 2026
<b>REVENUE</b>							
Student Grants	3,267	-	-	5,000	-	5,000	100.0%
Miscellaneous & Grants Revenue	6,978	6,300	6,300	6,300	-	6,300	0.0%
	<b>10,245</b>	<b>6,300</b>	<b>6,300</b>	<b>11,300</b>	<b>-</b>	<b>11,300</b>	<b>79.4%</b>
<b>EXPENDITURES</b>							
<b>General Government Services</b>							
Legislative Services (Council)	769,497	820,700	794,700	852,000	-	852,000	3.8%
Members-at-Large	3,002	5,700	4,100	5,700	-	5,700	0.0%
Council Approved Contingency	32,544	40,000	40,000	40,000	-	40,000	0.0%
Government Relations	101,005	227,600	227,600	227,800	-	227,800	0.1%
Grant - SSRH	50,000	50,000	50,000	-	- <sup>1</sup>	-	-100.0%
Personnel (salaries, benefits, training, travel & conferences)	1,412,645	1,429,800	1,422,700	1,429,800	17,000 <sup>2</sup>	1,446,800	1.2%
Advisory Services ( legal fees, shared services: HR, EDIA)	263,950	354,600	307,800	330,000	-	330,000	-6.9%
Office Expense	36,415	41,000	40,700	37,900	-	37,900	-7.6%
	<b>2,669,058</b>	<b>2,969,400</b>	<b>2,887,600</b>	<b>2,923,200</b>	<b>17,000</b>	<b>2,940,200</b>	<b>-1.0%</b>
<b>Other</b>							
Elections	144,422	-	-	-	-	-	
Litter Clean Up Program	7,890	10,000	10,000	10,000	-	10,000	0.0%
	<b>152,312</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>10,000</b>	

**Municipality of the District of Lunenburg  
Legislative and Administration**

	<b>2024/25 Actual</b>	<b>2025/26 Annual Budget</b>	<b>2025/26 Budget Forecast</b>	<b>2026/27 Adjusted Baseline</b>	<b>2026/27 Net Additions</b>	<b>2026/27 Draft Budget</b>	<b>Percent Change Budget 2027 to Budget 2026</b>
<hr/>							
<b>Transfers to (from) Reserves &amp; Funds</b>							
Election Reserve	(144,422)	50,000	50,000	50,000	-	50,000	0.0%
Transfer for Hospital Donation	(50,000)	(50,000)	(50,000)	-	-	-	-100.0%
	(194,422)	-	-	50,000	-	50,000	
	<b>2,626,948</b>	<b>2,979,400</b>	<b>2,897,600</b>	<b>2,983,200</b>	<b>17,000</b>	<b>3,000,200</b>	
<b>NET EXPENDITURES</b>	<b>\$ (2,616,704)</b>	<b>\$ (2,973,100)</b>	<b>\$ (2,891,300)</b>	<b>\$ (2,971,900)</b>	<b>\$ (17,000)</b>	<b>\$ (2,988,900)</b>	<b>0.53%</b>

Notes: 1. Final year for contribution to SSRH expansion 2. Summer Student to research population, employment & labour force demands

**Municipality of the District of Lunenburg  
Protective Services**

	<b>2024/25 Actual</b>	<b>2025/26 Annual Budget</b>	<b>2025/26 Budget Forecast</b>	<b>2026/27 Adjusted Baseline</b>	<b>2026/27 Net Additions</b>	<b>2026/27 Draft Budget</b>	<b>Percent Change Budget 2027 to Budget 2026</b>
<b>REVENUE</b>							
Fire Protection Area Rates	\$ 4,779,538	\$ 5,028,000	\$ 5,028,000	\$ 5,502,900	\$ -	\$ 5,502,900	9.4%
Police Prosecution Fines & Clearance Certificates	63,461	69,000	69,000	55,000	-	55,000	-20.3%
Fire Smart Grant	-	-	-	-	95,600 <sup>1</sup>	95,600	
Water Distribution Grant	-	-	50,000	-	-	-	0.0%
REMO - Grants	6,714	-	20,000	100,000	-	100,000	-
REMO - Partners contribution	167,369	204,200	204,200	215,000	-	215,000	5.3%
	<b>5,017,082</b>	<b>5,301,200</b>	<b>5,371,200</b>	<b>5,872,900</b>	<b>95,600</b>	<b>5,968,500</b>	<b>12.6%</b>
<b>EXPENDITURES</b>							
Fire Protection - Volunteer Fire Departments	4,820,498	5,028,000	5,028,000	5,502,900	-	5,502,900	9.4%
Fire Services Administration & Grants	393,049	416,100	416,100	455,600	96,800 <sup>1</sup>	552,400	32.8%
	5,213,547	5,444,100	5,444,100	5,958,500	96,800	6,055,300	11.2%
Police Protection - RCMP	4,385,171	4,553,900	4,677,800	4,958,400	-	4,958,400	8.9%
Provincial Corrections	-	-	-	-	-	-	0.0%
Senior Safety Coordinator Grant	25,400	25,400	25,400	25,400	-	25,400	0.0%
Other Law Enforcement	42,617	50,300	50,300	53,500	-	53,500	6.4%
	4,453,188	4,629,600	4,753,500	5,037,300	-	5,037,300	8.8%

**Municipality of the District of Lunenburg  
Protective Services**

	<b>2024/25 Actual</b>	<b>2025/26 Annual Budget</b>	<b>2025/26 Budget Forecast</b>	<b>2026/27 Adjusted Baseline</b>	<b>2026/27 Net Additions</b>	<b>2026/27 Draft Budget</b>	<b>Percent Change Budget 2027 to Budget 2026</b>
REMO Personnel & Expenditures	273,617	405,400	337,100	480,900	-	480,900	18.6%
Local EMO Services	16,257	26,000	26,000	26,000	-	26,000	0.0%
Grants - Comfort Centres & Homeless Shelters	13,795	24,000	24,000	34,000	-	34,000	41.7%
Water Loans & Temporary Water Relief	84,902	521,300	400,000	540,000	-	540,000	3.6%
	<b>388,570</b>	<b>976,700</b>	<b>787,100</b>	<b>1,080,900</b>	<b>-</b>	<b>1,080,900</b>	<b>10.7%</b>
Animal Control	48,386	44,900	44,900	44,900	-	44,900	0.0%
<b>Transfers to (from) Reserves &amp; Funds</b>							
Transfer from General Operating Reserve - Drought Financing	(61,441)	(521,300)	(400,000)	(500,000)	-	(500,000)	100.0%
Transfer to Fire Training Facility Reserve	100,000	100,000	100,000	100,000	-	100,000	100.0%
	38,559	(421,300)	(300,000)	(400,000)	-	(400,000)	
	<b>10,142,249</b>	<b>10,674,000</b>	<b>10,729,600</b>	<b>11,721,600</b>	<b>96,800</b>	<b>11,818,400</b>	
<b>NET EXPENDITURES</b>	<b>\$ (5,125,167)</b>	<b>\$ (5,372,800)</b>	<b>\$ (5,358,400)</b>	<b>\$ (5,848,700)</b>	<b>\$ (1,200)</b>	<b>\$ (5,849,900)</b>	<b>8.88%</b>

Notes: 1. Firesmart Grant & Coordinator

Municipality of the District of Lunenburg  
Engineering, Public Works & Wastewater

	2024/25 Actual	2025/26 Annual Budget	2025/26 Budget Forecast	2026/27 Adjusted Baseline	2026/27 Net Additions	2026/27 Draft Budget	Percent Change Budget 2027 to Budget 2026
<b>REVENUE</b>							
<b>Area Rate - Streetlights</b>	\$ 138,801	\$ 153,400	\$ 153,400	\$ 148,300	\$ -	\$ 148,300	-3.3%
<b>CES Facility</b>							
Expense Recovery	78,063	77,400	85,400	77,400	-	77,400	0.0%
Rental	100,736	103,300	103,300	105,800	-	105,800	2.4%
	178,799	180,700	188,700	183,200	-	183,200	1.4%
<b>EV Charging Stations</b>	3,533	1,000	1,000	2,500	-	2,500	150.0%
<b>EPR Recovery</b>	-	-	-	700,000	- <sup>1</sup>	700,000	
<b>Waste Water Treatment</b>							
Sewer Area Rates	526,282	603,300	603,800	718,200	-	718,200	19.0%
Hydrant Charges	70,917	85,000	85,200	74,300	-	74,300	-12.6%
Sewer Interest and permit fees	3,266	2,500	5,600	4,000	-	4,000	60.0%
Sewer Maintenance Fees	65,134	71,500	57,140	57,200	-	57,200	-20.0%
	665,599	762,300	751,740	853,700	-	853,700	12.0%
<b>Engineering Services</b>							
Student Grants	-	-	-	-	6,000 <sup>2</sup>	6,000	
	<b>986,733</b>	<b>1,097,400</b>	<b>1,094,840</b>	<b>1,887,700</b>	<b>6,000</b>	<b>1,893,700</b>	<b>72.6%</b>
<b>EXPENDITURES</b>							
<b>Engineering Services</b>							
Advertising, Legal and Advisory Services	83,625	79,500	81,500	81,500	-	81,500	2.5%
Hydrants	78,898	84,700	77,300	79,700	-	79,700	-5.9%
Personnel (salaries, benefits, training, travel & conferences)	643,322	749,800	767,700	767,700	13,600 <sup>2</sup>	781,300	4.2%
Office Expense	9,170	5,000	5,000	5,000	-	5,000	0.0%
Centre School	37,581	31,200	10,200	10,200	-	10,200	-67.3%
Garbage Collections	1,482,122	1,699,600	1,743,840	1,858,100	-	1,858,100	9.3%
	2,334,718	2,649,800	2,685,540	2,802,200	13,600	2,815,800	6.3%

**Municipality of the District of Lunenburg  
Engineering, Public Works & Wastewater**

	<b>2024/25 Actual</b>	<b>2025/26 Annual Budget</b>	<b>2025/26 Budget Forecast</b>	<b>2026/27 Adjusted Baseline</b>	<b>2026/27 Net Additions</b>	<b>2026/27 Draft Budget</b>	<b>Percent Change Budget 2027 to Budget 2026</b>
<b>Other Administration</b>							
Municipal Services Bldg - Janitorial	86,103	94,500	94,500	100,300	-	100,300	6.1%
Municipal Services Bldg - maintenance	180,781	197,500	199,100	209,000	-	209,000	5.8%
	266,884	292,000	293,600	309,300	-	309,300	5.9%
<b>Transportation</b>							
Municipal Road Maintenance	266,491	365,500	408,395	408,500	-	408,500	11.8%
Provincial Road Contribution	507,078	516,200	516,200	532,700	-	532,700	3.2%
J Class Road Paving	(14,536)	350,000	-	350,000	-	350,000	0.0%
Street Lighting	156,026	159,200	159,200	163,200	-	163,200	2.5%
	915,060	1,390,900	1,083,795	1,454,400	-	1,454,400	4.6%
<b>CES Facility</b>							
Building Maintenance	74,346	77,000	95,000	95,500	-	95,500	24.0%
Non-recoverable expenses	14,842	16,500	16,500	16,500	-	16,500	0.0%
	89,188	93,500	111,500	112,000	-	112,000	19.8%
<b>Waste Water Treatment</b>							
Personnel (salaries, benefits, training, travel) & other shared costs	441,517	509,300	524,900	529,100	(8,800) <sup>3</sup>	529,100	3.9%
Hebville	94,620	145,100	141,100	137,000	-	137,000	-5.6%
Riverside and Shore Drive	35,070	44,300	43,800	45,500	500 <sup>4</sup>	46,000	3.8%
Cookville	200,926	264,400	205,950	230,000	1,000 <sup>5</sup>	231,000	-12.6%
New Germany Lift Stations	41,368	52,500	49,400	53,400	-	53,400	1.7%
New Germany Treatment Plant	122,777	143,700	138,700	139,300	-	139,300	-3.1%
Sewer Maintenance Costs	157,604	105,000	150,000	90,000	-	90,000	0.0%
	1,093,881	1,264,300	1,253,850	1,224,300	(7,300)	1,225,800	-3.0%
	<b>4,699,732</b>	<b>5,690,500</b>	<b>5,428,285</b>	<b>5,902,200</b>	<b>6,300</b>	<b>5,917,300</b>	<b>4.0%</b>

**Municipality of the District of Lunenburg  
Engineering, Public Works & Wastewater**

	<b>2024/25 Actual</b>	<b>2025/26 Annual Budget</b>	<b>2025/26 Budget Forecast</b>	<b>2026/27 Adjusted Baseline</b>	<b>2026/27 Net Additions</b>	<b>2026/27 Draft Budget</b>	<b>Percent Change Budget 2027 to Budget 2026</b>
<b>Transfers to (from) Reserves &amp; Funds</b>							
Transfer To (From) Sewer Reserves	175,000	175,000	175,000	175,000	-	175,000	
CCBF Reserve - J Class Roads	14,536	(350,000)	-	(350,000)	-	(350,000)	
Other Reserves - J Class Roads	-	-	-	-	-	-	
Operating Reserve - Municipal Roads	25,000	25,000	25,000	25,000	-	25,000	
Operating Reserve -CES	84,000	-	-	-	-	-	
	<u>298,536</u>	<u>(150,000)</u>	<u>200,000</u>	<u>(150,000)</u>	<u>-</u>	<u>(150,000)</u>	
	<b>4,998,267</b>	<b>5,540,500</b>	<b>5,628,285</b>	<b>5,752,200</b>	<b>6,300</b>	<b>5,767,300</b>	
<b>NET EXPENDITURES</b>	<b>\$ (4,011,534)</b>	<b>\$ (4,443,100)</b>	<b>\$ (4,533,445)</b>	<b>\$ (3,864,500)</b>	<b>\$ (300)</b>	<b>\$ (3,873,600)</b>	<b>-12.82%</b>

Notes:

1. Circular Materials EPR Contract
2. Co-op Student
3. Cost reduction due to purchase of new vehicles
4. Solar panel maintenance
5. Generator maintenance

**Municipality of the District of Lunenburg  
Planning, Building Inspection and Zoning**

	<b>2024/25 Actual</b>	<b>2025/26 Annual Budget</b>	<b>2025/26 Budget Forecast</b>	<b>2026/27 Adjusted Baseline</b>	<b>2026/27 Net Additions</b>	<b>2026/27 Draft Budget</b>	<b>Percent Change Budget 2027 to Budget</b>
<b>REVENUE</b>							
Private Roads Area Rate	\$ 354,254	\$ 387,500	\$ 387,500	\$ 422,000	\$ 29,600 <sup>1</sup>	\$ 451,600	16.5%
Building Permits & Development Fees	104,879	82,500	86,700	83,600	-	83,600	1.3%
Regional Building Service & Planning	213,426	285,000	280,300	268,500	50,000 <sup>2</sup>	318,500	11.8%
D&U Recovery/Sundry	6,425	-	-	-	-	-	0.0%
Civic Numbering	9,794	9,800	9,800	9,800	-	9,800	0.0%
Flood line Mapping Grant	110,635	380,900	389,400	-	(380,900) <sup>3</sup>	-	100.0%
Solar Grant	19,419	-	-	-	-	-	-
Wage Offset Grants	27,550	25,000	30,000	-	(25,000) <sup>4</sup>	-	-100.0%
	<b>846,382</b>	<b>1,170,700</b>	<b>1,183,700</b>	<b>783,900</b>	<b>(326,300)</b>	<b>863,500</b>	<b>-26.2%</b>
<b>EXPENDITURES</b>							
<b>Building Inspection - Regional Service</b>							
Personnel (salaries, benefits, training, travel & conferences)	714,236	804,000	804,700	844,200	-	844,200	5.0%
Office, Vehicle Maintenance & Insurance	98,734	111,100	116,400	47,900	-	47,900	-56.9%
	<b>812,970</b>	<b>915,100</b>	<b>921,100</b>	<b>892,100</b>	<b>-</b>	<b>892,100</b>	<b>-2.5%</b>
<b>Building Inspection - MODL</b>							
Office & Legal	17,617	8,700	9,000	9,000	-	9,000	3.4%
	<b>830,587</b>	<b>923,800</b>	<b>930,100</b>	<b>901,100</b>	<b>-</b>	<b>901,100</b>	<b>-2.5%</b>
Private Roads	337,185	369,100	369,100	402,200	28,200 <sup>1</sup>	430,400	16.6%

**Municipality of the District of Lunenburg  
Planning, Building Inspection and Zoning**

	<b>2024/25 Actual</b>	<b>2025/26 Annual Budget</b>	<b>2025/26 Budget Forecast</b>	<b>2026/27 Adjusted Baseline</b>	<b>2026/27 Net Additions</b>	<b>2026/27 Draft Budget</b>	<b>Percent Change Budget 2027 to Budget</b>
<b>Planning</b>							
Personnel (salaries, benefits, training, travel & conferences)	1,052,013	1,072,700	1,073,500	1,153,500	-	1,153,500	7.5%
Legal and Office	56,640	50,400	50,100	48,400	-	48,400	-4.0%
Municipal-wide Planning (MODL 2040)	176	60,000	67,100	12,400	-	12,400	-79.3%
LCCAP Projects	-	15,500	15,500	53,000	-	53,000	241.9%
Housing Strategy & Implementation	-	50,000	50,000	110,000	-	110,000	120.0%
Climate Protection	18,148	101,000	101,000	101,000	120,000 <sup>5</sup>	221,000	118.8%
Consultant- Housing Market Study	272,886	30,000	30,000	-	(30,000) <sup>6</sup>	-	-100.0%
Flood line Mapping Project	110,635	380,900	325,400	-	(380,900) <sup>3</sup>	-	-100.0%
Public Transit Grants	65,000	222,000	75,000	75,000	615,000 <sup>7</sup>	690,000	210.8%
Repayable CEF Grants	229,601	500,000	500,000	500,000	-	500,000	0.0%
	<b>1,805,099</b>	<b>2,482,500</b>	<b>2,287,600</b>	<b>2,053,300</b>	<b>324,100</b>	<b>2,788,300</b>	<b>12.3%</b>
<b>Transfers to (from) Reserves &amp; Funds</b>							
Clean Energy Financing Program	(224,800)	(500,000)	(500,000)	(500,000)	-	(500,000)	0.0%
General Operating Reserves	(197,886)	(89,200)	(89,200)	-	(300,000) <sup>7</sup>	(300,000)	236.3%
	<b>(422,686)</b>	<b>(589,200)</b>	<b>(589,200)</b>	<b>(500,000)</b>	<b>(300,000)</b>	<b>(800,000)</b>	<b>35.8%</b>
	<b>2,550,185</b>	<b>3,186,200</b>	<b>2,997,600</b>	<b>2,856,600</b>	<b>52,300</b>	<b>3,319,800</b>	
<b>NET EXPENDITURES</b>	<b>\$ (1,703,803)</b>	<b>\$ (2,015,500)</b>	<b>\$ (1,813,900)</b>	<b>\$ (2,072,700)</b>	<b>\$ (378,600)</b>	<b>\$ (2,456,300)</b>	<b>21.87%</b>

Notes: 1. Private Road additions 2. Recovery for Energy Navigator position 3. Flood line Mapping Project complete 4. Student Grants 5. Hemlock Woolly Adelgid additional \$100,000 & \$20,000 Municipal-wide planning awareness campaign 6. Removed Housing Market Study 7. Increase Lunenburg County Wheels grant & added \$600,000 for Public Transit Grant to TOB and reserve funding for Public transit.

**Municipality of the District of Lunenburg  
Economic Development**

	<b>2024/25 Actual</b>	<b>2025/26 Annual Budget</b>	<b>2025/26 Budget Forecast</b>	<b>2026/27 Adjusted Baseline</b>	<b>2026/27 Net Additions</b>	<b>2026/27 Draft Budget</b>	<b>Percent Change Budget 2027 to Budget 2026</b>
<b>REVENUE</b>							
Grants & Other Revenue	- \$	- \$	77,500 \$	52,500 \$	66,500 \$ <sup>1</sup>	119,000 \$	0.0%
	-	-	<b>77,500</b>	<b>52,500</b>	<b>66,500</b>	<b>119,000</b>	
<b>EXPENDITURES</b>							
Personnel (salaries, benefits, training, travel & conferences)	342,710	355,700	348,700	368,300	-	368,300	3.5%
Legal & Office Expenses	5,764	26,500	26,500	26,500	-	26,500	0.0%
Community HUB	34,744	2,000,000	500,000	3,000,000	363,900 <sup>2</sup>	3,363,900	68.2%
Internet Project	121,085	-	-	-	-	-	
Regional Strategy	-	-	-	-	-	-	0.0%
Community Development Projects	53,644	122,000	167,000	147,000	16,000 <sup>3</sup>	178,000	45.9%
Osprey Village Marketing Plan	32,403	20,000	20,000	20,000	-	20,000	0.0%
Feasibility Study - Food Hub	62,572	-	-	-	-	-	
	<b>652,922</b>	<b>2,524,200</b>	<b>1,062,200</b>	<b>3,561,800</b>	<b>379,900</b>	<b>3,956,700</b>	<b>56.8%</b>
<b>Transfers to (from) Reserves &amp; Funds</b>							
Transfer From Reserves - HUB	(121,085)	(2,000,000)	(500,000)	(3,000,000)	-	(3,000,000)	50.0%
	531,837	524,200	562,200	561,800	379,900	956,700	
<b>NET EXPENDITURES</b>	<b>\$ (531,837)</b>	<b>\$ (524,200)</b>	<b>\$ (484,700)</b>	<b>\$ (509,300)</b>	<b>\$ (313,400)</b>	<b>\$ (837,700)</b>	<b>59.81%</b>

Notes:

1. Community Hub Revenues 2. Community Hub fit-up 3. Regional Economic Development

**Municipality of the District of Lunenburg  
Recreation, Parks & Tourism Services**

	<b>2024/25 Actual</b>	<b>2025/26 Annual Budget</b>	<b>2025/26 Budget Forecast</b>	<b>2026/27 Adjusted Baseline</b>	<b>2026/27 Net Additions</b>	<b>2026/27 Draft Budget</b>	<b>Percent Change Budget 2027 to Budget 2026</b>
<b>REVENUE</b>							
Recreation Fees	\$ 45,172	\$ 59,000	\$ 66,427	\$ 64,400	\$ -	\$ 64,400	9.2%
ProKids & ProFund	43,329	20,000	30,000	20,000	-	20,000	0.0%
Rental Revenue	9,246	9,000	8,800	9,000	-	9,000	0.0%
Recreation Grants	159,700	179,200	131,142	29,200	-	29,200	-83.7%
Other Revenue	18,109	51,000	46,850	42,000	-	42,000	-17.6%
Tourism - VIC	6,000	6,000	6,000	6,000	-	6,000	0.0%
Tourism Marketing Levy	-	-	-	-	-	-	-
	<b>281,556</b>	<b>324,200</b>	<b>289,219</b>	<b>170,600</b>	<b>-</b>	<b>170,600</b>	<b>-47.4%</b>
<b>EXPENDITURES</b>							
<b>General Services</b>							
Sponsor Ad & Municipal Celebration	10,118	15,000	14,500	16,000	-	16,000	6.7%
Grants to Organizations	611,120	607,100	649,400	646,700	155,000 <sup>1</sup>	801,700	32.1%
Legal	6,429	8,000	8,000	8,000	-	8,000	0.0%
Insurance & Office Expenses	5,488	9,200	6,700	9,200	-	9,200	0.0%
Personnel (salaries, benefits, training, travel & conferences)	598,851	701,800	687,215	607,800	-	607,800	-13.4%
	1,232,007	1,341,100	1,365,815	1,287,700	155,000	1,442,700	7.6%
<b>Parks &amp; Recreation Facilities</b>							
Park Maintenance Personnel (salaries, benefits, training, travel & conferences)	317,382	362,400	348,400	380,300	-	380,300	4.9%
Building, Grounds & Park Maintenance	246,808	372,300	337,700	387,800	-	387,800	4.2%
Building Utilities	20,767	21,900	21,900	25,000	-	25,000	14.2%
Telephone	10,667	11,500	7,000	7,500	-	7,500	-34.8%
Insurance	77,423	46,900	60,300	65,400	- <sup>2</sup>	65,400	39.4%
Office Expense	7,694	9,000	6,500	7,000	-	7,000	-22.2%
	680,742	824,000	781,800	873,000	-	873,000	5.9%

**Municipality of the District of Lunenburg  
Recreation, Parks & Tourism Services**

	<b>2024/25 Actual</b>	<b>2025/26 Annual Budget</b>	<b>2025/26 Budget Forecast</b>	<b>2026/27 Adjusted Baseline</b>	<b>2026/27 Net Additions</b>	<b>2026/27 Draft Budget</b>	<b>Percent Change Budget 2027 to Budget 2026</b>
<b>Recreation Programs</b>							
Parks Equipment and Special Programs	93,432	232,000	235,210	217,000	-	217,000	-6.5%
Winter Programs	18,999	19,400	19,400	20,400	-	20,400	5.2%
Spring Programs	15,400	17,400	19,200	17,400	-	17,400	0.0%
Swimming Program	27,729	22,000	23,250	24,000	-	24,000	9.1%
Summer Programs	126,747	138,000	125,600	140,000	-	140,000	1.4%
Fall Programs	18,242	19,400	20,600	20,400	-	20,400	5.2%
Special Events - supplies & advertising	5,083	7,500	6,800	7,500	-	7,500	0.0%
	<b>305,631</b>	<b>455,700</b>	<b>450,060</b>	<b>446,700</b>	<b>-</b>	<b>446,700</b>	<b>-2.0%</b>
<b>Active Transportation - paved shoulders</b>	866,456	-	-	-	-	-	
<b>Tourism</b>	218,634	261,700	253,900	252,800	-	252,800	-3.4%
<b>Transfers to (from) Reserves &amp; Funds</b>							
Open Space Strategy	60,000	60,000	60,000	60,000	-	60,000	0.0%
Pro Kids	(7,997)	-	(20,000)	-	-	-	
Operating Reserves	-	-	(20,000)	-	(150,000) <sup>1</sup>	(150,000)	
CCBF- Trail Groups	(73,328)	(82,300)	(82,300)	(90,500)	-	(90,500)	10.0%
	<b>(887,781)</b>	<b>(22,300)</b>	<b>(62,300)</b>	<b>(30,500)</b>	<b>(150,000)</b>	<b>(180,500)</b>	<b>709.4%</b>
	<b>2,415,688</b>	<b>2,860,200</b>	<b>2,789,275</b>	<b>2,829,700</b>	<b>5,000</b>	<b>2,834,700</b>	
<b>NET EXPENDITURES</b>	<b>\$ (2,134,132)</b>	<b>\$ (2,536,000)</b>	<b>\$ (2,500,056)</b>	<b>\$ (2,659,100)</b>	<b>\$ (5,000)</b>	<b>\$ (2,664,100)</b>	<b>5.05%</b>

Notes:

1. Town of Lunenburg capital contribution request (\$150K), Broad Cove Community Association request (\$5K) 2. Insurance costs are reduced overall based on new insurance contract - 2025-26 budget allocation based on overall premium decrease without knowing which Department budgets would change.

**Municipality of the District of Lunenburg  
Financial Services**

	<b>2024/25 Actual</b>	<b>2025/26 Annual Budget</b>	<b>2025/26 Budget Forecast</b>	<b>2026/27 Adjusted Baseline</b>	<b>2026/27 Net Additions</b>	<b>2026/27 Draft Budget</b>	<b>Percent Change Budget 2027 to Budget 2026</b>
<b>REVENUE</b>							
Assessable Property	\$ 35,425,285	\$ 36,168,200	\$ 37,362,200	\$ 38,515,400	\$ -	\$ 38,515,400	6.49%
Grant In Lieu	296,796	269,600	265,100	291,500	-	291,500	8.12%
Licenses and Permits	17,852	12,100	15,600	15,100	-	15,100	24.79%
Interest Income	2,569,917	1,773,500	1,853,500	1,403,500	-	1,403,500	-20.86%
Interest on Taxes	484,004	335,000	353,000	328,000	-	328,000	-2.09%
Tax Sale Fees	51,751	70,000	70,000	70,000	-	70,000	0.00%
Other Revenue (MGA development fees, tax sale surplus, verbal tax information, sundry)	208,910	183,100	228,100	120,100	-	120,100	-34.41%
Grants of Farm & Conservation Properties	106,250	102,500	103,600	105,400	-	105,400	2.83%
	<b>39,160,765</b>	<b>38,914,000</b>	<b>40,251,100</b>	<b>40,849,000</b>	<b>-</b>	<b>40,849,000</b>	<b>4.97%</b>
<b>EXPENDITURES</b>							
<b>General</b>							
Personnel (salaries, benefits, training, travel & conferences)	795,202	847,800	842,800	915,900	-	915,900	8.03%
Office & Equipment Expense	181,832	204,500	201,000	202,000	-	202,000	-1.22%
Credit & Debit Fees	5,261	5,400	13,100	15,100	-	15,100	179.63%
Audit & Actuarial Fees	27,893	28,500	28,500	29,000	-	29,000	1.75%
Tax Rebate and Exemptions	639,993	868,700	708,300	764,000	-	764,000	-12.05%
Advisory Services	14,432	74,000	71,000	74,500	75,000 <sup>1</sup>	149,500	102.03%
Data Processing & IT Shared Services	396,134	501,400	402,800	484,400	-	484,400	-3.39%
Sundry	2,306	1,500	1,500	1,700	-	1,700	13.33%
Tax Sale Expenses	54,408	70,000	70,000	70,000	-	70,000	0.00%
LRCRC - Waste Site Tipping Fees	1,452,688	1,505,900	1,478,000	1,209,000	-	1,209,000	-19.72%
LRCRC - Monitoring Costs	17,281	26,300	26,300	35,700	-	35,700	35.74%
Previously Exempt Waste (Parks & Fire Depts)	9,339	8,800	11,700	12,000	-	12,000	36.36%
Region 6 Operating Grant	42,323	35,900	35,900	40,900	-	40,900	13.93%
Grant Hebbville Area Rate	4,000	4,000	4,000	4,100	-	4,100	2.50%

**Municipality of the District of Lunenburg  
Financial Services**

	<b>2024/25 Actual</b>	<b>2025/26 Annual Budget</b>	<b>2025/26 Budget Forecast</b>	<b>2026/27 Adjusted Baseline</b>	<b>2026/27 Net Additions</b>	<b>2026/27 Draft Budget</b>	<b>Percent Change Budget 2027 to Budget 2026</b>
Insurance	202,122	149,100	153,500	155,300	-	155,300	4.16%
Uncollectible Taxes	129,727	143,200	143,200	200,200	-	200,200	39.80%
Safe Restart Expenses	12,002	-	-	-	-	-	
Debt Service - Principal & Interest	-	-	-	-	-	-	
	<b>3,986,945</b>	<b>4,475,000</b>	<b>4,191,600</b>	<b>4,213,800</b>	<b>75,000</b>	<b>4,288,800</b>	<b>-4.16%</b>
<b>Mandatory Contributions</b>							
Assessment Services	704,176	725,300	725,900	747,700	-	747,700	3.09%
Regional Library	199,700	199,700	199,700	199,700	-	199,700	0.00%
Education	10,646,768	11,594,400	11,594,500	12,230,700	-	12,230,700	5.49%
	<b>11,550,644</b>	<b>12,519,400</b>	<b>12,520,100</b>	<b>13,178,100</b>	<b>-</b>	<b>13,178,100</b>	<b>5.26%</b>
Multi-Purpose Facility Costs	954,881	1,062,000	1,062,000	1,444,000	-	1,444,000	35.97%
<b>Transfers to (from) Reserves &amp; Funds</b>							
Depreciation & ARO	1,624,769	1,600,000	1,600,000	1,600,000	-	1,600,000	-
Future Capital (asset management)	1,120,000	920,000	920,000	918,200	320,200 <sup>2</sup>	1,238,400	-
Interest to Reserves	411,307	75,000	75,000	175,000	-	175,000	-
Sewer Reserve from Connect Fees	704	-	-	-	-	-	-
LCLC Capital Reserve	165,000	165,000	165,000	165,000	35,000 <sup>3</sup>	200,000	-
Open Space Reserve from Dev Permits	72,727	50,000	70,000	50,000	-	50,000	-
Tax Sale Surplus	13,783	62,300	62,300	4,200	-	4,200	-
General Operating Reserve	3,148,830	-	-	-	-	-	-
Safe Restart	(12,000)	-	-	-	-	-	-
	<b>6,545,120</b>	<b>2,872,300</b>	<b>2,892,300</b>	<b>2,912,400</b>	<b>355,200</b>	<b>3,267,600</b>	<b>-</b>
	<b>23,037,589</b>	<b>20,928,700</b>	<b>20,666,000</b>	<b>21,748,300</b>	<b>430,200</b>	<b>22,178,500</b>	<b>5.97%</b>
<b>NET SURPLUS (EXPENDITURE)</b>	<b>\$ 16,123,176</b>	<b>\$ 17,985,300</b>	<b>\$ 19,585,100</b>	<b>\$ 19,100,700</b>	<b>\$ (430,200)</b>	<b>\$ 18,670,500</b>	<b>3.81%</b>

Notes on additions:

1. Privacy Officer Shared Service
2. Increase Future Capital transfer
3. Increase LCLC reserve transfer

5 Year Capital Investment and Canada Community-Building Fund Plan		Project #	Approved Budget 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Year 5 2030-31	Future Years
Project Description									
<b>Administration Department</b>									
Community Solar Garden - Site Selection & design & Construction	Construction of 7 MW Solar Garden managed by AREA (energy savings equal to 700 homes or 150,000 trees). Municipal partnership with MODL. An IMSA will be formed to Construct & Manage. Interest during Construction \$1,491,346 (MODL Share 56.14%). The spend is conditional on application approval and successfully negotiating a PPA and that the amount is fully repaid to MODL from the IMSA Corp from long term borrowing.	2023-11	840,000						
Community Solar Garden - Land Acquisition	The purchase of the land for the solar garden with same conditions as above and fully repaid - cost is \$650,000	2025-01	650,000						
Regional Fire Training Facility	Estimate for Construction of Regional Fire Training Facility: Based on future cost to build estimate \$9.2M assuming 50% grant funding & cost sharing balance with MODL share being 50%								2,600,000
<i>Administration Department Subtotal</i>			1,490,000	-	-	-	-	-	2,600,000
<b>Finance Department</b>									
Tax Bill Portal	Purchase software for online access to Tax Bills (Provincial funding rec'd) also includes employee pay stubs. 70% paid on contract start. 30% due in 2025/26. Total \$34,500 + HST April 2026 start date - carry over	2022-05	10,800	10,800					
<i>Finance Department Subtotal</i>			10,800	10,800	-	-	-	-	-
<b>Economic Development Department</b>									
Enhancement Plan	Plan to inform where beautification should occur based on existing and expected development in Osprey Village. Where to place streetlights, benches, landscaping. Carry over project completion	2024-12	15,000						
<i>Economic Development Department Subtotal</i>			15,000	-	-	-	-	-	-

5 Year Capital Investment and Canada Community-Building Fund Plan		Project #	Approved Budget 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Year 5 2030-31	Future Years
Project Description									
<b>Engineering, Public Works, Water &amp; Wastewater</b>									
WWTP Van & Truck replacements	To replace aging vehicles (2014 purchase year). 2025-26 Truck replacement & 2026-27 Van replacement	2025-11	85,000	120,000					
Solar Panels - New Germany WWTP	Installation of 100KW system	2031-10							200,000
Solar Panels - Cookville WWTP	Installation of 100KW system	2027-11				300,000			
Cookville Plant Expansion Year 1 of 3 (award tender & start construction)	Upgrades to support housing growth in Osprey Village.	2022-61	-						
Cookville Plant Expansion - Year 2 of 3 (construction)	Phased in Construction over 3 fiscal years for a total \$24.5M. Grants received: ICIP \$6.67M; Reallocated ICIP (\$5.3M), MCGP (\$4.1M) Balance will be debt financing. 2026-27 updated to reflect accelerated construction schedule.	2022-61	6,500,000						
Cookville Plant Expansion - Year 3 of 3 (complete construction & deficiencies)		2022-61	-	9,000,000	1,000,000				
Nathan Cirillo Pumpstation Backup Power - Year 1 of 2 (design & begin construction)	Provide on site generator to supply backup power during power outages, design in year 1, and construct in year 2.	2024-61							
Nathan Cirillo Pumpstation Backup Power - Year 2 of 2 (completion)		2025-60	140,000						
Jubilee Road Sewer Expansion	Joint project to address infrastructure requirements in Hebbville. MODL Contribution to TOB Project (100% Grant funding)	2026-60		4,000,000					
WWTP Hebbville Pump Stns - Design	Replace entire system, including 3 pump stations, as per CBCL's 2022 study.	2026-60	-	-	250,000				
WWTP Hebbville Pump Stns - Replacement	Replace entire system, including 3 pump stations, as per CBCL's 2022 study. Timing dependant on TOB infrastructure upgrades. Estimate Grant 50%	2027-60				6,000,000			
Conquerall Bank - I&I Repairs	Address Inflow & infiltration recommendations at Conquerall Bank System as recommended by the I&I Study.	2023-62	-		30,000				95,000
Conq Bank - caustic soda system improvements	Expand existing building and install caustic soda system - 50% Provincial funding (estimate).	2023-63	-			500,000			
Wastewater Treatment Options - Study - Conquerall Bank and New Germany	Study wastewater treatment options to the current treatment plants in Conquerall Bank and New Germany	2025-61	125,000						
WWTP NG Inflow & Infiltration Mitigation	Utilization of study to inform future investigation if required.	2023-64	-		-	40,000			
WWTP NG Plant Upgrades - Capacity Study & Design	Estimate for capacity study & design to refurbish NG Treatment Plant.	2030-61						500,000	
WWTP NG Plant Upgrades - Refurbishment	Refurbishment of NG Treatment Plant.	2030-61							15,000,000

5 Year Capital Investment and Canada Community-Building Fund Plan		Project Description	Project #	Approved Budget	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
				2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
NG Bridge Heat Tracing	Current heat tracing not working and requires replacement (for line that runs on the bridge)	2026-61		150,000						
NG Legion - Sewer Lateral Replacement	Sewer line requires replacement from the main to the property line. Legion has replaced their portion of the line	2026-62								
NG pH and Dissolved Oxygen (DO) Probe	Supply and install new pH probe and DO sensor to monitor and adjust treatment process to ensure regulatory compliance.	2025-63	18,000							
Annual Manhole Cover Repair/Replacement Program	Annual program to uncover and adjust to grade, repair/replace manhole covers to allow access for maintenance and monitoring of sewers.	2025-62	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
WWTP - Annual Large Pump Rebuilding/Replacement Program	Annual Large Pump Rebuilding/Replacement Program. Year 1: replacement for spare used for New Germany (fits PS#1, 2 or 5). & capacity increase for NG (from \$20K Year 1 to \$50K)	2023-61	25,000	50,000	20,000	20,000	20,000	20,000	20,000	
Housing Service Laterals	Design and install sewer and water laterals from the mains to the property line for Osprey Village Housing	2026-63		100,000						
Engineering Dept Vehicle	Replace 2016 Nissan Truck	2027-61	-		85,000					
Osprey Village Sidewalk Enhancement Project - Design	Sidewalks, Curb and Gutter, Water Course Crossing, Stormwater Infrastructure, Traffic Signal Lights & Pedestrian Crossing, Seating along Nathan Cirillo and Pine Grove Roads. External Funding: ICIP (\$1,814,204), MCGP (\$1,136,973), and AT Fund (\$504,000). Municipal Funding: (\$1,044,823). Carry over \$125,000 to 2026-27	2025-10	250,000							
Osprey Village Sidewalk Enhancement Project - Construction		2025-10	-	5,125,000						
Osprey Village Water Tower - Year 1 of 3 (Site Selection, Design & Site Prep)	Water Tower - funding 73% of \$2.9M, TOB MODL share 50% Total \$3.84M for tower and connections, design included. \$7.5M estimated cost (update 2026-02) TOB Budget: \$2.295M	2021-63	500,000							
Osprey Village Water Tower - Year 1 of 3 (Construction)		2021-63		1,500,000						
Osprey Village Water Tower - Year 2 & 3 of 3 Completion		2021-63			5,000,000	1,000,000				
Municipal Services Building Warranty Repairs	HVAC (3rd party warranty \$400,000), Miscellaneous upgrades balance carry forward until complete.	2021-01	50,000							
Lee Nauss Acoustic Improvements	Installation of recommended upgrades to improve acoustics	2026-65		25,000						

<b>5 Year Capital Investment and Canada Community-Building Fund Plan</b>		<b>Project Description</b>	<i>Project #</i>	Approved Budget 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Year 5 2030-31	Future Years
J Class Roads (NSPW paving Partnership)	NSPW partnership to pave non-owned MODL roads. Carry over 2024/25 Request: Darby's Head Rd (0.45 km), St. Augustine Rd (0.13km), Riverside(0.1 km), Freeman(0.37 km), Riverview (0.18 km) & Church(0.25 km) Total 3.12km.	2021-51	350,000	<b>350,000</b>	350,000	350,000	350,000	350,000	350,000	
Summer Road	Upgrade storm drainage; widen cul-de-sac; grade and gravel. Project not going forward.	2025-30	65,000							
Homestead Estates Paving	Next priority municipal road upgrade.	2031-65								1,500,000
Jessie Lane Paving	Next priority municipal road upgrade after Homestead Estates.	2031-66								1,200,000
Traffic Lights at Highway 10 and Allee Champlain Drive	Install traffic lights at intersection of Highway 10 & Allee Champlain Drive	2026-30			750,000					
Centre School Bldg. Demo & Soil Remediation	Implementation of remediation & demolition of building. Project will not proceed without grant. Grant funding not received; Funded Liability \$1M. Dept Environment deadline for site remediation May 26, 2027.	2024-51	5,500,000	<b>4,500,000</b>						
Green Compost Carts - annual purchase	Annual purchase of Green Compost Carts.	2021-61	60,000	<b>60,000</b>	60,000	60,000	60,000	60,000	60,000	60,000
Wile's Lake Park - Garage Building - HAZMAT Removal & Demolition	Demolish and remove garage building (including identified HAZMAT's)	2026-12	-	<b>125,000</b>						
Wile's Lake Park - Barn Demolition and Removal	Demolish vacant barn	2025-12	35,000							
Water Fill Station for Residents	Design and construct a year round water fill station - pre-budget approval requested	2026-66		<b>150,000</b>						
<i>Engineering, Public Works, Water &amp; Wastewater Subtotal</i>			<i>13,723,000</i>	<i><b>25,275,000</b></i>	<i>7,565,000</i>	<i>8,290,000</i>	<i>450,000</i>	<i>950,000</i>	<i>18,075,000</i>	
<b>Planning &amp; Development Services</b>										
Bldg. Insp Vehicle Replacements	Estimate for 2 replacement SUVs per budget year indicated (7 years of service)	2026-71		<b>150,000</b>				150,000	150,000	
Green/Climate Change Projects (\$500k/yr. - less projects i.e. solar panels)	Council - Climate Change Emergency Declared Est \$500,000/year. Sustainability Reserve to be created from unused Climate Change budget monies.			-						
Living Shoreline	Demonstration project (design & implement)	2027-71			50,000	450,000				

5 Year Capital Investment and Canada Community-Building Fund Plan		Project Description	Project #	Approved Budget 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Year 5 2030-31	Future Years
E-bikeshare Hub Pilot	Infrastructure for E-bike share based on feasibility study outcomes	2028-71					80,000			
Land Conservation Strategy	This project will identify and map all Environmentally Significant Areas (ESAs) in MODL, providing a strategic framework to protect valuable natural areas. It will also help procure land and attract external stakeholders and matching funding to meet the municipality's 20% protection target by 2030. <b>Carry over Council awarded RFP to CBCL from 2025-26 award to complete strategy.</b>	2025-70	50,000	57,300						
Public Transit	Transit costs for route in Osprey Village. Gas Tax (CCBF) earmarked \$237,234. Item to Operating Budget - grant to TOB for \$600,000	2023-12	150,000							
E-permitting platform	Replace software permitting platform to facilitate e-permitting for expected growth in MODL. Carry-over of grant \$91,250 (capital portion)	2024-13	150,000							
Land Purchases - Conservation (from Sustainability reserve)	Sustainability reserves availability.	2024-40	50,000	50,000	50,000	50,000	50,000	50,000	50,000	
<i>Planning &amp; Development Services Subtotal</i>			400,000	257,300	100,000	580,000	200,000	200,000	-	
<b>Recreation, Parks &amp; Tourism</b>										
Parks Vehicle Replacements	Replace 2 used trucks over a two year time frame: 2011 Toyota in Year 1 and 2013 GMC in Year 2	2021-04		100,000	100,000					
Dump trailer	Can be used on back of several pieces of equipment to mitigate the risk of injury of park staff.	2026-40		15,000						
Recreation Truck - Tourism & Events	Purchase a Truck to provide mobile VIC Services and other recreation services.	2025-48	85,000							
MARC Upgrades (Regional Park)	Public consultation, concept designs and Class D budgets to upgrade MARC facilities. Carry over for concept plan. Required features: Staff space & equipment storage; building removal; accessible playground	2023-07	80,000	3,225,000	800,000					
MARC Ballfield - dugouts	Dugout replacements	2025-42	150,000							
MARC Ballfield - parking lot	New accessible parking lot for upper fields. Identified as a safety concern. Pre-budget approval requested.	2026-41		50,000	250,000					
MARC EV Chargers	EV Chargers at MARC	2027-41			20,000					

<b>5 Year Capital Investment and Canada Community-Building Fund Plan</b>		<i>Project #</i>	Approved Budget 2025-26	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Year 5 2030-31	Future Years
	<b>Project Description</b>								
Pickleball Courts	Construction of outdoor pickleball courts in collaboration with the Pickleball Club. An \$800,000 Operating reserve was created as a placeholder. Carry over will be required	2022-44	600,000	<b>540,000</b>					
Hillside Cemetery Monument	To install a monument so family can choose to install a family member(s) name to the monument. Engagement in Year 1. Year 2 cost based on engagement. \$150,000 (carry over)	2025-44	150,000		\$150,000				
Wiles Lake Park Development (Regional Park)	Public consultation, concept designs and Class D budgets to reimagine Wiles Lake Park. Concept plan & Public Consultation Year 1. Year 2 Design; Year 3 construction.	2025-41	50,000	<b>60,000</b>	250,000	3,750,000			
Miller Point Peace Park	\$150,000 Provincial grant received for Miller Park accessible trails, pending \$20,000 accessibility funding for accessible canoe/kayak boat launch. Carry over \$100,000	2025-45	478,000	<b>450,000</b>					
Indian Falls Park Accessibility upgrades	Grassy area and look off (as you enter the park) to be made accessible by creating accessible pathways, a trail upgrade to be fully accessible and accessible vault toilets. Carry over for lookoff.	2025-46	350,000	<b>120,000</b>					
River Ridge Park - Playground Structures	Removal, replacement, and repairs to wooden playground structures.	2025-47	-	<b>100,000</b>					140,000
Riverport and Area Park	Funding to support community group developing the former Riverport School into a park. Contribution of \$200,000 spread over 3 years	2026-42		<b>60,000</b>	60,000	50,000			
Sawpit Wharf Park (Destination Park)	Implementation of the Sawpit Wharf Park Concept Plan. The next phase is to complete engineered designs. Requires pre-budget approval to issue RFP for design/build with implementation of sawpit wharf water features Year 1; Carry over \$100,000 to 2026-27; implementation of sawpit wharf land features in 2027-28. Total Project budget \$4,000,000.	2021-46	200,000	<b>2,100,000</b>	2,000,000				
Sherbrooke Lake Park	Reserves available \$200,000.	2031-40					-		200,000
Vault washrooms project (8 x 75,000)	To replace the current vault toilets (8) with the new design in the parks that have vault toilets. Year 1 Mush-a-Mush	2026-43		<b>150,000</b>	450,000				
Park Roads - Miller Point	Upgrades to existing road for easier future maintenance.	2026-50		<b>90,000</b>					

5 Year Capital Investment and Canada Community-Building Fund Plan		Project Description	Project #	Approved Budget	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
				2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
Park Roads - Mush A Mush	Upgrades to park roads needed.	2026-51		250,000						
Park Roads - United Communities Park Spruce Lane	Culvert replacement to address flooding	2026-44		125,000						
Wharf Assessment/Upgrades - Rose Bay	Wharf assessment completed in 2023 and required every 3 years.	2026-45	-	15,000						
Annual contribution to Trail Groups	Annual budgeted grant to local Trail associations (\$531/km in 2023/24, \$584/km in 2024/25 then 10% annual increase thereafter ) for ongoing trail capital requirements. Central Nova has been added as they now look after 4 kms.	2021-30	82,300	90,500	99,600	109,600	120,500	132,500		
Art on the Trail/in the Parks	Continuation of art installations on MODL trails/parks. \$15,000 carry over from 2025/2026 for the art project in Indian Falls Park.	2021-31	50,000	15,000	50,000	50,000	30,000			
Land Purchases - Open Space (from Open Space reserve)	Open Space reserves availability.	2021-40	50,000	50,000	50,000	50,000	50,000			
E Bike Purchase for Equipment Loan Program	2025-26 MODL expanded equipment loan program to include bicycles & e-bikes including helmets, bike rack & storage containers. Connect 2 & rebates 75% funding \$31,000. 2026-27 Carryover 100% grant funded Council approved purchase of accessible e-bike	2024-46	41,000	15,000						
AT Plan - implementation (projects coming out of AT Plan)	Develop AT Plan for Osprey Village - 100% funded up to \$50,000. Implementation of the Plan to begin 2024-2025.	2025-50	-	-	100,000	100,000	100,000	100,000		
Open Space Plan Refresh	To update the Open Space Plan from 2010	2027-50			100,000					
Wayfinding (Directional/Visual Signage to MODL Assets) * Multi-year project to install signage at municipal parks & trails	AN RFP was awarded. Anticipated to be completed by end of fiscal. Due to delays getting art designs and stamped engineered plans from the contractor and cold weather funds need to be carried over with completion now expected in early May 2025.	2021-23	340,000		-					
Internal Park Wayfinding Strategy & installation	To develop an internal park wayfinding strategy that aligns with the current Wayfinding Strategy and Design. Internal strategy still needs to be completed - scheduled for 2026/2027.	2025-43	25,000	50,000	50,000	50,000	50,000	50,000		
<b>Recreation, Parks &amp; Tourism Subtotal</b>				2,731,300	7,670,500	4,529,600	4,159,600	350,500	282,500	340,000
<b>TOTAL PROJECT COST</b>				\$ 18,370,100	\$ 33,213,600	\$ 12,194,600	\$ 13,029,600	\$ 1,000,500	\$ 1,432,500	\$ 21,015,000

5 Year Capital Investment and Canada Community-Building Fund Plan	Project Description	Project #	Approved Budget	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
			2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
<b>Funding</b>			2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	-
<i>Depreciation Reserve (asset replacement)</i>			1,049,775	5,915,000	3,690,000	1,080,000	230,000	230,000	
<i>General Operating Reserve</i>			4,905,600	6,700,384	3,073,380	4,090,000	-	-	
<i>Climate/Sustainability Reserve</i>			100,000	107,300	50,000	50,000	50,000	50,000	
<i>Sewer Reserve</i>			290,000	200,000	175,000	1,060,000	20,000	520,000	
<i>Open Space Reserve</i>			50,000	225,000	160,000	150,000	80,000	-	
<b>Subtotal Municipal Cost of Projects</b>			6,395,375	13,147,684	7,148,380	6,430,000	380,000	800,000	
<b>Borrowing (Waste Water Treatment)</b>				7,000,000	1,000,000	1,500,000	-	-	
<i>Canada Community-Building Fund (CCBF)</i>			1,780,300	1,455,500	1,349,600	1,134,600	620,500	632,500	
<i>Grants</i>			10,183,625	7,599,154	1,101,620	3,265,000	-	-	
<i>Prov Funding in reserves (SNSMR \$10K, MCGP \$3.5M)</i>			10,800	3,011,262	-	-	-	-	
<i>Other - 3rd party contributions &amp; Intermunicipal partnerships</i>			-	1,000,000	1,595,000	700,000	-	-	
<b>Total Funding</b>			\$ 18,370,100	\$ 33,213,600	\$ 12,194,600	\$ 13,029,600	\$ 1,000,500	\$ 1,432,500	

Municipality of the District of Lunenburg  
Reserves Budget and 5-Year Financial Plan

	2026-27			2026-27		2027-28		2028-29		2029-30		TOTAL
	Opening Balance Forecast 31-Mar-26	Transfers In (out) Capital & Operating Budgets	Ending Balance Budget Forecast 31-Mar-27	Transfers In (out) Capital & Operating Budgets	Transfers In (out) Capital & Operating Budgets	Transfers In (out) Capital & Operating Budgets	Transfers In (out) Capital & Operating Budgets	Transfers In (out) Capital & Operating Budgets	Transfers In (out) Capital & Operating Budgets			
<b>OPERATING RESERVES</b>												
Public Open Space (see Capital below)	800,616	60,000	860,616	60,000	60,000	60,000	60,000	60,000	60,000		1,100,616	
Surveying Common Land	17,202	-	17,202	-	-	-	-	-	-		17,202	
NS Transit Grant *	43,364	-	43,364	-	-	-	-	-	-		43,364	
Election	55,578	50,000	105,578	50,000	(150,000)	50,000	50,000	50,000	50,000		105,578	
General Operations	18,386,580	(6,238,452)	12,148,128	(3,246,348)	(4,053,008)	67,948	67,948	-	-		4,916,720	
Loans	(1,372,995)	(1,000,000)	(2,372,995)	(450,000)	(450,000)	(670,000)	(670,000)	(590,000)	(590,000)		(4,532,995)	
PACE & Water Loan Payments	7,000	324,295	331,295	457,629	587,348	719,251	719,251	848,087	848,087		2,943,609	
LaHave River Sewer Solutions - Loan Payments	166,342	176,636	342,978	171,896	85,714	-	-	-	-		600,588	
LCLC Operating Reserve	191,994	-	191,994	-	-	-	-	-	-		191,994	
Sewer Depreciation Reserve - Restricted	1,782,456	(25,000)	1,757,456	-	(885,000)	155,000	155,000	(345,000)	(345,000)		682,456	
Depreciation Reserve - General Operations	6,434,763	(4,315,000)	2,119,763	(2,090,000)	520,000	1,370,000	1,370,000	1,370,000	1,370,000		3,289,763	
Contingency - Pension/Hospital	174,818	-	174,818	-	-	-	-	-	-		174,818	
Sustainability/Climate Change Reserve	210,048	(107,300)	102,748	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)		(97,252)	
CES Building Reserve	303,270	-	303,270	-	-	-	-	-	-		303,270	
Roads	374,400	25,000	399,400	25,000	25,000	25,000	25,000	25,000	25,000		499,400	
SNSMR Grant	6,015	-	6,015	-	-	-	-	-	-		6,015	
Indian Path	833	-	833	-	-	-	-	-	-		833	
Hirtle's Beach	2,638	-	2,638	-	-	-	-	-	-		2,638	
Regional Fire Training Facility	300,000	100,000	400,000	100,000	100,000	100,000	100,000	100,000	100,000		800,000	
Safe Restart	-	-	-	-	-	-	-	-	-		-	
Pine Grove Park	10,265	-	10,265	-	-	-	-	-	-		10,265	
Pickleball Court	800,000	(800,000)	-	-	-	-	-	-	-		-	
Pro Kids	1,419	-	1,419	-	-	-	-	-	-		1,419	
<b>TOTAL OPERATING RESERVES</b>	<b>28,696,606</b>	<b>(11,749,820)</b>	<b>16,946,786</b>	<b>(4,971,824)</b>	<b>(4,209,946)</b>	<b>1,827,199</b>	<b>1,827,199</b>	<b>1,468,087</b>	<b>1,468,087</b>		<b>11,060,302</b>	
			<b>BALANCE</b>	<b>11,974,962</b>	<b>7,765,016</b>	<b>9,592,215</b>	<b>9,592,215</b>	<b>11,060,302</b>	<b>11,060,302</b>			

Municipality of the District of Lunenburg  
Reserves Budget and 5-Year Financial Plan

	2026-27			2026-27		2027-28		2028-29		2029-30		TOTAL
	Opening Balance Forecast 31-Mar-26	Transfers In (out) Capital & Operating Budgets	Ending Balance Budget 31-Mar-27	Transfers In (out) Capital & Operating Budgets	Transfers In (out) Capital & Operating Budgets	Transfers In (out) Capital & Operating Budgets	Transfers In (out) Capital & Operating Budgets	Transfers In (out) Capital & Operating Budgets	Transfers In (out) Capital & Operating Budgets			
<b>CAPITAL RESERVES</b>												
Lift Station Replacement	537	-	537	-	-	-	-	-	-	-	537	
Land Development - Saw Pit Wharf	6,276	-	6,276	-	-	-	-	-	-	-	6,276	
District Special - Site Closure *	982,843	-	982,843	-	-	-	-	-	-	-	982,843	
Land Sales - Osprey Village	205,304	-	205,304	-	-	-	-	-	-	-	205,304	
Recreation Complex (LCLC Depreciation Reserve)	734,569	200,000	934,569	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,734,569	
Trails	6,245	-	6,245	-	-	-	-	-	-	-	6,245	
CCBF Revenue	503,335	(342,700)	160,635	(236,800)	(21,800)	492,300	480,300	874,635			874,635	
CCBF Revenue -- Public Transit earmarked *	250,045	-	250,045	-	-	-	-	250,045			250,045	
Open Space	1,070,910	(175,000)	895,910	(110,000)	(100,000)	(30,000)	50,000	705,910			705,910	
Sewer Capital Reserve - User Connect Fees	32,516	-	32,516	-	-	-	-	32,516			32,516	
Aerated Carts	690	-	690	-	-	-	-	690			690	
Sherbrooke Reserve	200,000	-	200,000	-	-	-	-	200,000			200,000	
MCGP - Osprey Village Sidewalks	1,500,462	(1,500,462)	-	-	-	-	-	-			-	
MCGP - Cookville WWTP	4,184,333	(4,184,333)	-	-	-	-	-	-			-	
General Capital Reserve	48,000	4,200	52,200	-	-	-	-	52,200			52,200	
Interest Estimate			175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	875,000	
<b>TOTAL CAPITAL RESERVES</b>	<b>9,726,064</b>	<b>(5,998,294)</b>	<b>3,902,770</b>	<b>28,200</b>	<b>253,200</b>	<b>837,300</b>	<b>905,300</b>	<b>5,926,770</b>			<b>5,926,770</b>	
			<b>BALANCE</b>	<b>3,930,970</b>	<b>4,184,170</b>	<b>5,021,470</b>	<b>5,926,770</b>					
<b>TOTAL RESERVES (*Includes Interest kept)</b>	<b>38,422,670</b>		<b>20,849,555</b>	<b>15,905,932</b>	<b>11,949,186</b>	<b>14,613,685</b>	<b>16,987,071</b>	<b>16,987,071</b>			<b>16,987,071</b>	

## Municipality of the District of Lunenburg

This year's budget focuses on delivering responsible, balanced investments that enhance everyday services while preparing the District of Lunenburg for the future. With new community programming space, improved transit, strengthened affordability measures, and increased support for local organizations, the budget advances growth in a thoughtful, sustainable way that benefits all residents.

### **Quality of Life, Affordability & Social Inclusion**

*Programs that support residents through rising costs and social challenges.*

#### **Targetted Property Tax Relief**

- \$650K program budget ( $\approx 1.5\text{¢}$  tax equivalent)
- Rebates of \$280 / \$490 / \$700 based on income up to  $\sim$ \$61,860
- Example: Average home (\$254,890)  $\rightarrow$  \$2,065 tax bill at \$0.81

#### **Water Programs (Drought & Climate Response)**

- \$30K water relief program
- \$540K for expanded private well financing programs
- \$150K for a permanent public water filling station

#### **Recreation Facility Improvements**

- Year 1 of \$4M upgrade to the Municipal Activity and Recreation Complex (MARC)
- Year 1 of \$4M upgrade to Sawpit Wharf
- Miller Point Park enhanced accessibility for trails and roads
- Mush-a-Mush vault toilets and road improvements
- New pickleball courts through community partnership

#### **Mobility & Safety for Vulnerable Residents**

- \$25K Seniors' Safety Program
- \$90K operating support for Lunenburg County Wheels
- Transit fixed route investment \$600K
- New \$20K Municipal grant for local food banks
- Exploration of additional support programs

# 2026-2027 Budget Highlights

## **Infrastructure Upgrades, Expansion & Management**

*Supporting a growing municipality through planned investments and asset management.*

### **Cookville Wastewater Expansion**

- \$24.5M total project budget, with more than \$16M in secured grants
- Funding allocated this year

### **Centre School Demolition**

- \$4.5M project to improve safety and secure land

### **Provincial J Class Road Improvements**

- \$350K for the Municipal contribution

### **Trails, Parks & Open Spaces**

- Trail capital: Dynamite Trail (\$20K), LaHave River Trail (\$15K), Bull Run Trail (\$32K), Adventure Trail (\$11K)
- \$90K Canada Community-Building Fund for trail improvements
- 10% increase in support for trail organizations
- \$30K for Sherbrooke Lake environmental monitoring
- \$60K to the Open Space Strategy reserve

## **Climate Change Action**

*Helping residents improve efficiency and building long-term climate resilience.*

### **Clean Energy Financing Program**

- \$500K for home energy retrofit loans (repaid to reserves)

### **Hemlock Woolly Adelgid Response**

- \$200K core program + \$53K for additional Local Climate Change Action Plan projects

### **Climate Resilient Infrastructure**

- Solar arrays, EV chargers, and energy-efficient building upgrades
- E-bike loan program rollout

# 2026-2027 Budget Highlights

## Regional Economic Development

*Investing in initiatives that strengthen the regional economy and prepare for future growth.*

### Transit Expansion

- \$600K for fixed route bus capital
- \$90K support for Lunenburg County Wheels
- \$315K in EPR revenue to expand service
- \$300K from reserves for implementation

### Community & Business Hub (Osprey Village)

- One-time fit up of \$3M (from reserves)
- \$292K annual operating costs supported by EPR revenue
- Supports entrepreneurs, nonprofits, training, workforce development, small business growth, and community programming

### Sidewalks in Osprey Village

- \$5.1M project, approximately \$4M in grants

### Housing Strategy (\$159K)

- Landbank preparation
- Pre-development grants
- Support for non-profits
- Regional partnerships to plan for and build shared housing infrastructure
- Community awareness

### Regional Economic Development Partnership Exploration

- \$30K program evaluation

# 2026-2027 Budget Highlights

## Communication & Engagement

*Strengthening engagement and improving resident access to services and information.*

### New! Online Services

- **Online Tax Bill Portal** where residents can view and pay bills
- **Regional Online Permit Portal** to provide building application and tracking

### Public Engagement

- \$12K towards enhanced engagement
- \$20K awareness materials

### Public Outreach Tools

- Back of tax bill messaging
- Social media updates on rebates, tax sales, billing dates
- Engagement with local community support groups
- Easy to use MODL app to stay connected and updated
- Engage MODL website for information and feedback

## Key Points

*This budget balances today's needs with tomorrow's infrastructure and climate resilience*

- Mandatory expenditures\* are about 39% of operating budget
- Revenue growth has increased 7.04%
- Net operating expenditure is up 7.35%
- 1¢ on the tax rate ≈ \$427K
- Average tax bill increase (with CAP): +\$54/year
- EPR contract: \$1.06M total benefit (revenue + savings)
- Over \$3.1M in grants and rebates are invested in community organizations including foodbanks, volunteer first responders, and community halls.

\* Education, Assessment, Library services, and RCMP mandatory costs are set by other levels of government. These essential services increased by approximately 5.5% over the last year.