

# Revised

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## Special Municipal Council Meeting Agenda

Tuesday, November 25, 2025 – 6:00 p.m.

MODL Council Chambers – 10 Allée Champlain Drive, Cookville

1. Call to Order
- 1.1 Mi'kma'ki Territorial Acknowledgement
2. Changes/Approval of Agenda (as circulated)
- 3 Staff Reports
- 3.1 Finance Department
- 3.1.1 Draft Capital Budget **2026-2027** ..... 1-33
4. Public Input (15 Minutes)
5. Adjournment

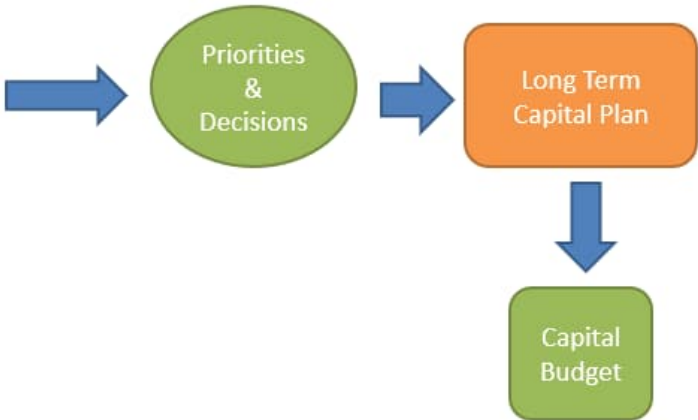
Draft Capital Budget &  
Canada Community-Building  
Fund Investment  
2026/27

Special Council Meeting  
November 25, 2025

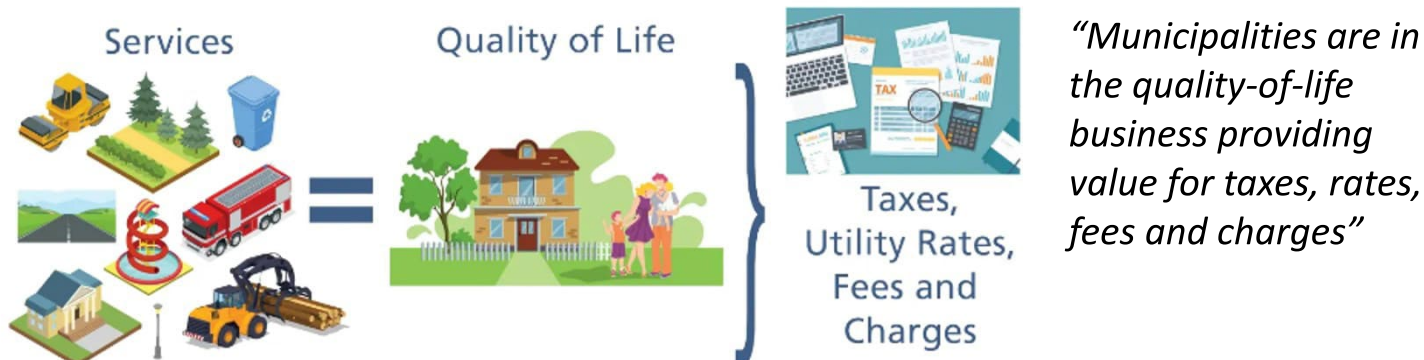


### Capital Budget Planning Inputs to Decisions

Environmental Sustainability  
Infrastructure Masterplans  
Legislative Requirements  
Community Wants & Needs  
Strategic Planning  
Asset Management  
(Replacement & Refurbishment)



# Capital Budget Planning



**Capital Infrastructure is the Foundation of the Services we provide**



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## Capital Budget & Strategic Priorities

Capital Competes for Resources

- Review competing projects
- Determine financing
- Consider intermunicipal cost sharing agreements

Investment in large scale projects may require a trade off for capital maintenance items

Capital costs and ongoing maintenance costs are a consideration



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# Capital Budget Financing

## Potential Sources of funding

- Grants
- Unrestricted reserves
- Contributions from operating fund towards capital and reserves
- Land sales, 3rd party contributions
- Other municipal units (collaborative projects)
- Debt to address capital project reserve funding gap



## Debt

- Debt can be a valuable tool if used strategically
- Debt management policy and communication of that policy is a key component of a capital plan
- Debt can be viewed strategically
  - Municipalities are a going concern – debt can be leveraged up to 25 years
    - (MODL debt service projections are 15 years)
  - Intergenerational equity (use of debt facilitates future residents paying for their fair share of a capital project)
  - Regeneration of financial capacity (debt payments, increased revenue)
  - Inflation Shield – project costs go up in the future, debt provides protection



# Debt Projections in Draft 1 of the 5 Year Plan

Project	Total Capital Cost Estimate	Less: Grants Estimate	Less: Municipal Reserves	Borrowing Estimate	Project Completion
Cookville Wastewater Treatment Plant	\$ 24,500,000	\$16,070,000	\$3,000,000	\$8,000,000	2027/28
Hebbville Pumpstation Replacement	\$6,000,000	\$3,000,000	\$1,500,000	\$1,500,000	2028/29

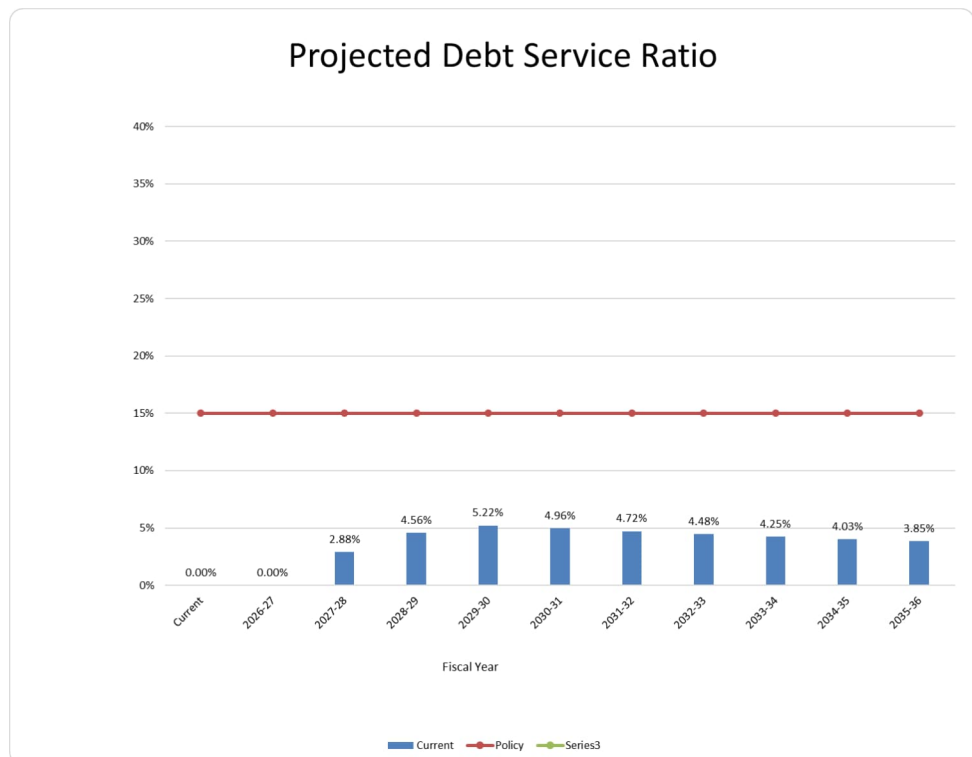
Borrowing will be secured when projects are complete – municipal reserves will be used for short term financing



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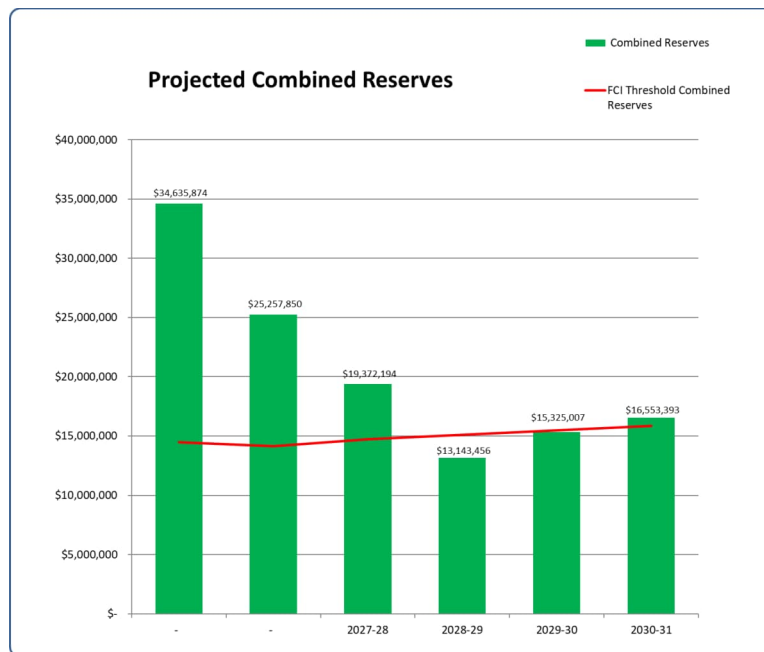
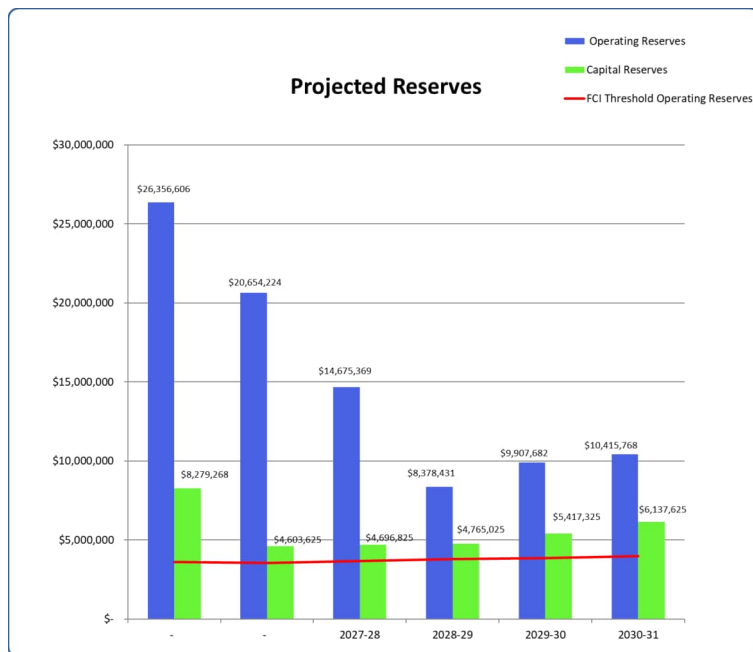
## Projections of Potential Debt Service 15-year amortization

\$1M/year in debt servicing costs (approx.)



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# Reserves Budget 5 Year Financial Strategy



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## Project Selection

- Projects can be kept on the list
- Projects can be deferred or eliminated as determined by Council
- Staff will endeavour to guide these decisions



## 2026/27 Draft Capital Budget & CCBF Infrastructure Investment Details



## Finance Department Projects

Tax Bill Portal: \$10,800 (carry over)

- Software for online access to Tax Bills
- Testing & Implementation for April Tax Billing
  
- Provincial funding in Reserve



# Engineering, Public Works & Wastewater Projects

## WWTP Van replacement: \$120,000

- To replace 2014 Van
- Life cycle tool will determine vehicle selection
  
- Funding from Depreciation Reserve



# Engineering, Public Works & Wastewater Projects

## Cookville Wastewater Treatment Plant (Year 2 of 4): \$12M

- Continue with construction of plant to support housing development
- Accelerated Construction Schedule in 2025-26

2024-25 Actual	2025-26 Budget	2025-26 Forecast	2026-27 Budget	2027-28 Budget	Total
\$2.5 M	\$6.5 M	\$9 M	\$12 M	\$1 M	\$24.5 M

- Funding from ICIP Grant 73.33% (\$12M) and MCGP 50% (\$4M)
- Debt Estimate \$8 M



## Engineering, Public Works & Wastewater Projects

### Jubilee Road Sewer Expansion: \$4,000,000

- Joint inter-municipal project to address infrastructure requirements in Hebbville
- 100% Grant Funding



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## Engineering, Public Works & Wastewater Projects

### New Germany Sewer System Bridge Heat Tracing: \$150,000

- Current heat tracing not working and requires replacement (for line that runs on the bridge)
- Funding Sewer Reserves



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## Engineering, Public Works & Wastewater Projects

### New Germany Legion Sewer Lateral: \$25,000

- Sewer line requires replacement from the main to the property line. (Legion has replaced their portion of the line)
- Funding Depreciation Reserves



## Engineering, Public Works & Wastewater Projects

### Annual Manhole Cover Repair/Replacement Program: \$20,000

- Annual program to uncover and adjust to grade, repair/replace manhole covers to allow access for maintenance and monitoring of sewers.
- Funding Depreciation Reserves



## Engineering, Public Works & Wastewater Projects

### Housing Service Laterals: \$100,000

- Design and install sewer and water laterals from the mains to the property line for Osprey Village Housing
  
- Funding General Operating Reserves



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## Engineering, Public Works & Wastewater Projects

### Osprey Village Sidewalk Enhancement Project: \$ 5,000,000

- Sidewalks, Curb and Gutter, Water Course Crossing, Stormwater Infrastructure, Traffic Signal Lights & Pedestrian Crossing, Lighting & Seating along Nathan Cirillo and Pine Grove Roads.
  
- Grant Funding: ICIP \$1,814,204, MCGP \$1,136,973, and AT Fund \$504,000.
  
- Municipal General Operating Reserve \$1,044,800



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## Engineering, Public Works & Wastewater Projects

### Osprey Village Water Tower (Year 1 of 3): \$1,500,000

- Site selection, design & site preparation
- Years 2 & 3 Total \$7.6M for tower & connections
- Funding from ICIP Grant 73.33% with MODL/TOB sharing the balance
- MODL share from General Operating Reserve



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## Engineering, Public Works & Wastewater Projects

### Lee Nauss Room Acoustic Improvements : \$25,000

- Installation of recommended upgrades to improve acoustics
- Funding from Depreciation Reserves



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# Engineering, Public Works & Wastewater Projects

## J Class Roads – NSPW Partnership: \$350,000

- NSPW partnership to pave non-owned MODL roads.
- 2024/25 Request carried over: Darby's Head Rd (0.45 km), St. Augustine Rd (0.13km), Riverside(0.1 km), Freeman(0.37 km), Riverview (0.18 km) & Church(0.25 km) Total 3.12km

- Funding CCBF



# Engineering, Public Works & Wastewater Projects

## Centre School Demolition & Remediation: \$5,500,000

- Carry over implementation of remediation & demolition of building based on ESA Assessment
- Estimate 50% GRID Grant
- Balance of funding includes Asset Retirement Liability \$1M and General Operating Reserve \$1.7M
- Project will not proceed without Grant funding



## Engineering, Public Works & Wastewater Projects

### Green Compost Carts: \$60,000

- Annual purchase
  
  
  
  
  
  
  
  
  
  
- Funding Depreciation Reserve



## Engineering, Public Works & Wastewater Projects

### Wile's Lake Garage Building Demolition: \$125,000

- Demolish and remove garage building (including identified HAZMAT's)
  
  
  
  
  
  
  
  
  
  
- Funding from Depreciation Reserve



## Engineering, Public Works & Wastewater Projects

### Water Fill Station for Residents: \$150,000

- Design and construct a year-round water fill station.
  - Pre-budget approval requested
- 
- Funding General Operating Reserves



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## Planning & Development Services Projects

### Vehicle replacements: \$150,000

- To replace 2 aging sport utility vehicles (7 years old) for building inspection services
  - 4-wheel drive SUVs required for ground clearance and access to construction sites.
  - Vehicle life cycle tool will inform decision on vehicle type
- 
- Funding from Depreciation Reserve & Regional Inspection Service



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## Planning & Development Services Projects

### Public Transit: \$600,000

- Transit costs for bus route in Osprey Village.
- Funding from CCBF earmarked funds \$237,234 & General Operating Reserves



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## Planning & Development Services Projects

### Land Purchases - Conservation: \$50,000

- Purchase lands for conservation based on reserve fund availability.
- Funding from Sustainability Reserve (est balance \$210,000)



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## Recreation, Parks & Tourism Projects

### Park Vehicle Replacement: \$100,000

- Replace Used Truck (2011) with new truck
- Vehicle life cycle tool will inform decision on vehicle type
  
- Funding Depreciation Reserve



## Recreation, Parks & Tourism Projects

### Dump trailer: \$15,000

- Can be used on back of several pieces of equipment to mitigate the risk of injury of park staff.
  
- Funding General Operating Reserve



## Recreation, Parks & Tourism Projects

### MARC Upgrades (Regional Park): \$2,025,000 (Year 1 of 2)

- Concept designs and Class D budgets for facility upgrades. Carry over for concept plan \$25K
- Required features: staff space & equipment storage; building removal; accessible playground
- \$4 M total project (\$2 M/year)
- Funding General Reserves for concept plan
- Depreciation reserve funding for asset replacement



## Recreation, Parks & Tourism Projects

### MARC Ballfield - parking lot: \$50,000 (Year 1 of 2)

- New accessible parking lot for upper fields. Identified as a safety concern.
- Design in Year 1 with construction in Year 2 (total \$300K)
- Funding General Operating Reserves for design & Depreciation Reserve for construction



## Recreation, Parks & Tourism Projects

### Pickleball Courts: \$540,000

- Construction of outdoor pickleball courts in collaboration with the Pickleball Club.
- Carry over will be required - \$540,000
  
- Funding Pickleball Reserve



## Recreation, Parks & Tourism Projects

### Hillside Cemetery Monument: \$150,000

- To install a monument so family can choose to install a family member(s) name to the monument
- Carry over
  
- Funding General Operating Reserve





## Recreation, Parks & Tourism Projects

### Indian Falls Park Accessibility Upgrades: \$120,000

- Carry over remainder of project for lookoff
  
  
  
  
  
  
  
  
  
  
- Funding CCBF



## Recreation, Parks & Tourism Projects

### Riverport and Area Park: \$60,000 (Year 1 of 3)

- Funding to support community group developing the former Riverport School into a park.
- Contribution of \$170,000 spread over 3 years
  
  
  
  
  
  
  
  
  
  
- Funding Open Space Reserve



## Recreation, Parks & Tourism Projects

### Sawpit Park Construction: \$2,000,000 (Year 1 of 2)

- \$4M Project over 2 fiscal years based on Sawpit Wharf Park Concept Plan
- Year 1 – park water features including wharf removal/replacement
- Year 2 – park land features
- Pre-budget approval requested for Year 1
  
- Funding Depreciation Reserve



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## Recreation, Parks & Tourism Projects

### Park Roads – Miller Point: \$90,000

- Upgrades to existing road for easier future maintenance.
  
- Funding CCBF



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## Recreation, Parks & Tourism Projects

### Park Roads – Mush-A-Mush: \$250,000

- Upgrades to existing road for easier future maintenance.
  
- Funding CCBF



## Recreation, Parks & Tourism Projects

### Park Roads – United Communities Park Spruce Lane: \$125,000

- Replace culvert to address flooding.
- Pre-budget approval requested
  
- Funding CCBF



## Recreation, Parks & Tourism Projects

### Wharf Assessment/Upgrades - Rose Bay : \$15,000

- Wharf assessment completed in 2023 and required every 3 years.
- Funding Depreciation Reserve



## Recreation, Parks & Tourism Projects

### Annual contribution to Trail Groups: \$90,500

- Annual budgeted grant to local Trail associations
  - \$706/km in 2026/27 for ongoing trail capital requirements
  - Increase 10% per year per Council direction
- Funding CCBF



## Recreation, Parks & Tourism Projects

### Art on the Trail/in the Parks: \$50,000

- Continuation of art installations on MODL trails/parks
  
- Funding Open Space Reserve



## Recreation, Parks & Tourism Projects

### Land Purchases - Open Space: \$50,000

- For possible future land acquisition for new park development
- \$50,000 is a placeholder
  
- Funding Open Space Reserve based on availability  
(estimated balance at March 31, 2026 \$1.7M)



# Recreation, Parks & Tourism Projects

## Internal Wayfinding: \$50,000

- To develop an internal park wayfinding strategy that aligns with the current Wayfinding Strategy and Design.
- Funding General Operating Reserve



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## 5-Year Draft Capital Budget Summary

	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Year 5 2030-31	5 Year Total
<b>PROJECT EXPENDITURE</b>						
Administration & Financial Services	\$ 10,800	\$ -	\$ -	\$ -	\$ -	\$ 10,800
Economic Development	-	-	-	-	-	-
Engineering Wastewater & Public Works	29,125,000	7,165,000	10,290,000	450,000	950,000	47,980,000
Planning & Development Services	800,000	100,000	580,000	200,000	200,000	1,880,000
Recreation, Parks & Tourism	6,145,500	5,709,600	4,159,600	350,500	282,500	16,647,700
	<u>\$ 36,081,300</u>	<u>\$ 12,974,600</u>	<u>\$ 15,029,600</u>	<u>\$ 1,000,500</u>	<u>\$ 1,432,500</u>	<u>\$ 66,518,500</u>
<b>PROJECT FINANCING</b>						
Municipal Reserves	11,411,322	8,178,380	8,430,000	380,000	800,000	29,199,702
Grants & 3rd Party Recoveries	16,227,244	2,696,620	3,965,000	-	-	22,888,864
Canada Community-Building Fund (CCBF)	1,442,734	1,099,600	1,134,600	620,500	632,500	4,929,934
Borrowing (Debentures)	7,000,000	1,000,000	1,500,000	-	-	9,500,000
	<u>\$ 36,081,300</u>	<u>\$ 12,974,600</u>	<u>\$ 15,029,600</u>	<u>\$ 1,000,500</u>	<u>\$ 1,432,500</u>	<u>\$ 66,518,500</u>



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## Motions

- Pre-budget Approvals Requested:
- Sawpit Wharf Park: Wharf removal/replacement and water features \$2,000,000
- United Communities Park: Spruce Lane culvert replacement \$125,000



## Next Steps

### Next Meeting Dates:

- Finance Committee December 2 – Capital financing discussion
- Council meeting December 9 – Review of Strategic Priorities
- Council meeting January 13 – Capital Budget (update & review)
- Council (night) meeting February 12 – Introduce Draft Operating Budget
- Finance Committee March 6 – Operating Budget (update & review)
- Finance Committee March 24 – Final review of all budgets
- Council (night) meeting March 31 - Budget approval



5 Year Capital Investment and Canada Community-Building Fund Plan		Project Description	Approved Budget	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
			2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
<b>Administration Department</b>									
Community Solar Garden - Site Selection & design & Construction	Construction of 7 MW Solar Garden managed by AREA (energy savings equal to 700 homes or 150,000 trees). Municipal partnership with MODL. An IMSA will be formed to Construct & Manage. Interest during Construction \$1,491,346 (MODL Share 56.14%). The spend is conditional on application approval and successfully negotiating a PPA and that the amount is fully repaid to MODL from the IMSA Corp from long term borrowing.	840,000							
Community Solar Garden - Land Acquisition	The purchase of the land for the solar garden with same conditions as above and fully repaid - cost is \$650,000	650,000							
Regional Fire Training Facility	Estimate for Construction of Regional Fire Training Facility: Based on future cost to build estimate \$9.2M assuming 50% grant funding & cost sharing balance with MODL share being 50%								2,600,000
<i>Administration Department Subtotal</i>		<i>1,490,000</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>2,600,000</i>
<b>Finance Department</b>									
Tax Bill Portal	Purchase software for online access to Tax Bills (Provincial funding rec'd) also includes employee pay stubs. 70% paid on contract start. 30% due in 2025/26. Total \$34,500 + HST April 2026 start date - carry over	10,800	<b>10,800</b>						
<i>Finance Department Subtotal</i>		<i>10,800</i>	<i>10,800</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<b>Economic Development Department</b>									
Enhancement Plan	Plan to inform where beautification should occur based on existing and expected development in Osprey Village. Where to place streetlights, benches, landscaping. Carry over project completion	15,000							
<i>Economic Development Department Subtotal</i>		<i>15,000</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>

5 Year Capital Investment and Canada Community-Building Fund Plan		Approved Budget	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
Project Description		2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
<b>Engineering, Public Works, Water &amp; Wastewater</b>								
WWTP Van & Truck replacements	To replace aging vehicles (2014 purchase year). 2025-26 Truck replacement & 2026-27 Van replacement	85,000	<b>120,000</b>					
Solar Panels - New Germany WWTP	Installation of 100KW system							200,000
Solar Panels - Cookville WWTP	Installation of 100KW system				300,000			
Cookville Plant Expansion Year 1 of 3 (award tender & start construction)	Upgrades to support housing growth in Osprey Village.	-						
Cookville Plant Expansion - Year 2 of 3 (construction)	Phased in Construction over 3 fiscal years for a total \$24.5M. Grants received: ICIP \$6.67M; Reallocated ICIP (\$5.3M), MCGP (\$4.1M) Balance will be debt financing. 2026-27 updated to reflect accelerated construction schedule.	6,500,000						
Cookville Plant Expansion - Year 3 of 3 (complete construction & deficiencies)		-	<b>12,000,000</b>	1,000,000				
Nathan Cirillo Pumpstation Backup Power - Year 1 of 2 (design & begin construction)	Provide on site generator to supply backup power during power outages, design in year 1, and construct in year 2.							
Nathan Cirillo Pumpstation Backup Power - Year 2 of 2 (completion)		140,000						
Jubilee Road Sewer Expansion	Joint project to address infrastructure requirements in Hebbville. MODL Contribution to TOB Project (100% Grant funding)		<b>4,000,000</b>					
WWTP Hebbville Pump Stns - Design	Replace entire system, including 3 pump stations, as per CBCL's 2022 study.	-	-	250,000				
WWTP Hebbville Pump Stns - Replacement	Replace entire system, including 3 pump stations, as per CBCL's 2022 study. Timing dependant on TOB infrastructure upgrades. Estimate Grant 50%				6,000,000			
Conquerall Bank - I&I Repairs	Address Inflow & infiltration recommendations at Conquerall Bank System as recommended by the I&I Study.	-		30,000				95,000
Conq Bank - caustic soda system improvements	Expand existing building and install caustic soda system - 50% Provincial funding (estimate).	-			500,000			
Wastewater Treatment Options - Study - Conquerall Bank and New Germany	Study wastewater treatment options to the current treatment plants in Conquerall Bank and New Germany	125,000						
WWTP NG Inflow & Infiltration Mitigation	Utilization of study to inform future investigation if required.	-		-	40,000			
WWTP NG Plant Upgrades - Capacity Study & Design	Estimate for capacity study & design to refurbish NG Treatment Plant.						500,000	
WWTP NG Plant Upgrades - Refurbishment		Refurbishment of NG Treatment Plant.						
NG Bridge Heat Tracing	Current heat tracing not working and requires replacement (for line that runs on the bridge)		<b>150,000</b>					

<b>5 Year Capital Investment and Canada Community-Building Fund Plan</b>		Approved Budget	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
<b>Project Description</b>		2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
NG Legion - Sewer Lateral Replacement	Sewer line requires replacement from the main to the property line. Legion has replaced their portion of the line		25,000					
NG pH and Dissolved Oxygen (DO) Probe	Supply and install new pH probe and DO sensor to monitor and adjust treatment process to ensure regulatory compliance.	18,000						
Annual Manhole Cover Repair/Replacement Program	Annual program to uncover and adjust to grade, repair/replace manhole covers to allow access for maintenance and monitoring of sewers.	20,000	20,000	20,000	20,000	20,000	20,000	20,000
WWTP - Annual Large Pump Rebuilding/Replacement Program	Annual Large Pump Rebuilding/Replacement Program	25,000		20,000	20,000	20,000	20,000	
Housing Service Laterals	Design and install sewer and water laterals from the mains to the property line for Osprey Village Housing		100,000					
Engineering Dept Vehicle	Replace 2016 Nissan Truck	-		85,000				
Osprey Village Sidewalk Enhancement Project - Design	Sidewalks, Curb and Gutter, Water Course Crossing, Stormwater Infrastructure, Traffic Signal Lights & Pedestrian Crossing, Lighting & Seating along Nathan Cirillo and Pine Grove Roads. External Funding: ICIP (\$1,814,204), MCGP (\$1,136,973), and AT Fund (\$504,000). Municipal Funding: (\$1,044,823)	250,000						
Osprey Village Sidewalk Enhancement Project - Construction		-	5,000,000					
Osprey Village Water Tower - Year 1 of 3 (Site Selection, Design & Site Prep)	Water Tower - funding 73% of \$2.9M, TOB MODL share 50% Total \$3.84M for tower and connections, design included. \$9.1M expected cost (update 2025-11) TOB Budget: \$2.295M	500,000						
Osprey Village Water Tower - Year 1 of 3 (Construction)			1,500,000					
Osprey Village Water Tower - Year 2 & 3 of 3 Completion				4,600,000	3,000,000			
Municipal Services Building Warranty Repairs	HVAC (3rd party warranty \$400,000), Miscellaneous upgrades balance carry forward until complete.	50,000						
Lee Nauss Acoustic Improvements	Installation of recommended upgrades to improve acoustics		25,000					
J Class Roads (NSPW paving Partnership)	NSPW partnership to pave non-owned MODL roads. Carry over 2024/25 Request: Darby's Head Rd (0.45 km), St. Augustine Rd (0.13km), Riverside(0.1 km), Freeman(0.37 km), Riverview (0.18 km) & Church(0.25 km) Total 3.12km.	350,000	350,000	350,000	350,000	350,000	350,000	
Summer Road	Upgrade storm drainage; widen cul-de-sac; grade and gravel. Project not going forward.	65,000						

<b>5 Year Capital Investment and Canada Community-Building Fund Plan</b>		Approved Budget	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
<b>Project Description</b>		2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
Homestead Estates Paving	Next priority municipal road upgrade.							1,500,000
Jessie Lane Paving	Next priority municipal road upgrade after Homestead Estates.							1,200,000
Traffic Lights at Highway 10 and Allee Champlain Drive	Install traffic lights at intersection of Highway 10 & Allee Champlain Drive			750,000				
Centre School Bldg. Demo & Soil Remediation	Implementation of remediation & demolition of building. Project will not proceed without grant. Carry forward using GRID 50% funding & Funded Liability \$1M	5,500,000	5,500,000					
Green Compost Carts - annual purchase	Annual purchase of Green Compost Carts.	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Wile's Lake Park - Garage Building - HAZMAT Removal & Demolition	Demolish and remove garage building (including identified HAZMAT's)	-	125,000					
Wile's Lake Park - Barn Demolition and Removal	Demolish vacant barn	35,000						
Water Fill Station for Residents	Design and construct a year round water fill station - pre-budget approval requested		150,000					
<i>Engineering, Public Works, Water &amp; Wastewater Subtotal</i>		<i>13,723,000</i>	<i>29,125,000</i>	<i>7,165,000</i>	<i>10,290,000</i>	<i>450,000</i>	<i>950,000</i>	<i>18,075,000</i>
<b>Planning &amp; Development Services</b>								
Bldg. Insp Vehicle Replacements	Estimate for 2 replacement SUVs per budget year indicated (7 years of service)		150,000			150,000	150,000	
Green/Climate Change Projects (\$500k/yr. - less projects i.e. solar panels)	Council - Climate Change Emergency Declared Est \$500,000/year. Sustainability Reserve to be created from unused Climate Change budget monies.	-						
Living Shoreline	Demonstration project (design & implement)			50,000	450,000			
E-bikeshare Hub Pilot	Infrastructure for E-bike share based on feasibility study outcomes				80,000			
Land Conservation Strategy	This project will identify and map all Environmentally Significant Areas (ESAs) in MODL, providing a strategic framework to protect valuable natural areas. It will also help procure land and attract external stakeholders and matching funding to meet the municipality's 20% protection target by 2030.	50,000						

5 Year Capital Investment and Canada Community-Building Fund Plan		Approved Budget	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
		2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
Public Transit	Transit costs for route in Osprey Village. Gas Tax (CCBF) earmarked \$237,234	150,000	600,000					
E-permitting platform	Replace software permitting platform to facilitate e-permitting for expected growth in MODL. Carry-over of MIP grant \$91,250 (capital portion)	150,000						
Land Purchases - Conservation (from Sustainability reserve)	Sustainability reserves availability.	50,000	50,000	50,000	50,000	50,000	50,000	
<i>Planning &amp; Development Services Subtotal</i>		<i>400,000</i>	<i>800,000</i>	<i>100,000</i>	<i>580,000</i>	<i>200,000</i>	<i>200,000</i>	<i>-</i>
<b>Recreation, Parks &amp; Tourism</b>								
Parks Vehicle Replacements	Replace 2 used trucks over a two year time frame: 2011 Toyota in Year 1 and 2013 GMC in Year 2		100,000	100,000				
Dump trailer	Can be used on back of several pieces of equipment to mitigate the risk of injury of park staff.		15,000					
Recreation Truck - Tourism & Events	Purchase a Truck to provide mobile VIC Services and other recreation services.	85,000						
MARC Upgrades (Regional Park)	Public consultation, concept designs and Class D budgets to upgrade MARC facilities. Carry over for concept plan. Required features: Staff space & equipment storage; building removal; accessible playground	80,000	2,025,000	2,000,000				
MARC Ballfield - dugouts	Dugout replacements	150,000						
MARC Ballfield - parking lot	New accessible parking lot for upper fields. Identified as a safety concern. Pre-budget approval requested.		50,000	250,000				
Pickleball Courts	Construction of outdoor pickleball courts in collaboration with the Pickleball Club. An \$800,000 Operating reserve was created as a placeholder. Carry over will be required	600,000	540,000					
Hillside Cemetery Monument	To install a monument so family can choose to install a family member(s) name to the monument. Engagement in Year 1. Year 2 cost based on engagement. \$150,000 (carry over)	150,000	150,000					
Wiles Lake Park Development (Regional Park)	Public consultation, concept designs and Class D budgets to reimagine Wiles Lake Park. Carry over for concept plan. Year 2 Design; Year 3 construction.	50,000	15,000	250,000	3,750,000			
Miller Point Peace Park	\$150,000 Provincial grant received for Miller Park accessible trails, pending \$20,000 accessibility funding for accessible canoe/kayak boat launch. Carry over	478,000	350,000					

<b>5 Year Capital Investment and Canada Community-Building Fund Plan</b>		Approved Budget	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
<b>Project Description</b>		2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
Indian Falls Park Accessibility upgrades	Grassy area and look off (as you enter the park) to be made accessible by creating accessible pathways, a trail upgrade to be fully accessible and accessible vault toilets. Carry over for lookoff.	350,000	120,000					
River Ridge Parking Upgrades	Construct additional parking lot. Signage will be moved.	-						140,000
Riverport and Area Park	Funding to support community group developing the former Riverport School into a park. Contribution of \$200,000 spread over 3 years		60,000	60,000	50,000			
Sawpit Wharf Park (Destination Park)	Implementation of the Sawpit Wharf Park Concept Plan. The next phase is to complete engineered designs. Requires pre-budget approval to issue RFP for deign/build with implementation of sawpit wharf water features Year 1; and implementation of sawpit wharf land features in 2027-28. Total Project budget \$4,000,000	200,000	2,000,000	2,000,000				
Sherbrooke Lake Park	Reserves available \$200,000.					-		200,000
Vault washrooms project (8 x 75,000)	To replace the current vault toilets (8) with the new design in the parks that have vault toilets.			600,000				
Park Roads - Miller Point	Upgrades to existing road for easier future maintenance.		90,000					
Park Roads - Mush A Mush	Upgrades to park roads needed.		250,000					
Park Roads - United Communities Park Spruce Lane	Culvert replacement to address flooding		125,000					
Wharf Assessment/Upgrades - Rose Bay	Wharf assessment completed in 2023 and required every 3 years.	-	15,000					
Annual contribution to Trail Groups	Annual budgeted grant to local Trail associations (\$531/km in 2023/24, \$584/km in 2024/25 then 10% annual increase thereafter ) for ongoing trail capital requirements. Central Nova has been added as they now look after 4 kms.	82,300	90,500	99,600	109,600	120,500	132,500	
Art on the Trail/in the Parks	Continuation of art installations on MODL trails/parks. The amount budgeted includes carrying over \$30,000 from the 2024-2025 budget.	50,000	50,000	50,000	50,000	30,000		
Land Purchases - Open Space (from Open Space reserve)	Open Space reserves availability.	50,000	50,000	50,000	50,000	50,000		
E Bike Purchase for Equipment Loan Program	Expand the current MODL equipment loan program to include bicycles & e-bikes. Cost includes bikes, helmets, bike rack & storage containers. Connect 2 & rebates 75% funding \$31,000.	41,000						

<b>5 Year Capital Investment and Canada Community-Building Fund Plan</b>		Approved Budget	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
<b>Project Description</b>		2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
AT Plan - implementation (projects coming out of AT Plan)	Develop AT Plan for Osprey Village - 100% funded up to \$50,000. Implementation of the Plan to begin 2024-2025.	-	-	100,000	100,000	100,000	100,000	
Open Space Plan Refresh	To update the Open Space Plan from 2010			100,000				
Wayfinding (Directional/Visual Signage to MODL Assets) * Multi-year project to install signage at municipal parks & trails	AN RFP was awarded. Anticipated to be completed by end of fiscal. Due to delays getting art designs and stamped engineered plans from the contractor and cold weather funds need to be carried over with completion now expected in early May 2025.	340,000		-				
Internal Park Wayfinding Strategy & installation	To develop an internal park wayfinding strategy that aligns with the current Wayfinding Strategy and Design. Internal strategy still needs to be completed - scheduled for 2026/2027.	25,000	50,000	50,000	50,000	50,000	50,000	
<b>Recreation, Parks &amp; Tourism Subtotal</b>		<b>2,731,300</b>	<b>6,145,500</b>	<b>5,709,600</b>	<b>4,159,600</b>	<b>350,500</b>	<b>282,500</b>	<b>340,000</b>
<b>TOTAL PROJECT COST</b>		<b>\$ 18,370,100</b>	<b>\$ 36,081,300</b>	<b>\$ 12,974,600</b>	<b>\$ 15,029,600</b>	<b>\$ 1,000,500</b>	<b>\$ 1,432,500</b>	<b>\$ 21,015,000</b>
<b>Funding</b>		2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	-
Depreciation Reserve (asset replacement)		1,049,775	4,640,000	4,890,000	1,080,000	230,000	230,000	
General Operating Reserve		4,905,600	2,862,512	2,903,380	6,090,000	-	-	
Climate/Sustainability Reserve		100,000	50,000	50,000	50,000	50,000	50,000	
Sewer Reserve		290,000	150,000	175,000	1,060,000	20,000	520,000	
Open Space Reserve		50,000	160,000	160,000	150,000	80,000	-	
<b>Subtotal Municipal Cost of Projects</b>		<b>6,395,375</b>	<b>7,862,512</b>	<b>8,178,380</b>	<b>8,430,000</b>	<b>380,000</b>	<b>800,000</b>	
<b>Borrowing (Waste Water Treatment)</b>			<b>7,000,000</b>	1,000,000	1,500,000	-	-	
Canada Community-Building Fund (CCBF)		1,780,300	1,442,734	1,099,600	1,134,600	620,500	632,500	
Grants		10,183,625	15,227,244	1,101,620	3,265,000	-	-	
Prov Funding in reserves (SNSMR \$10K, MCGP \$3.5M)		10,800	3,548,810	-	-	-	-	
Other - 3rd party contributions & Intermunicipal partnerships		-	1,000,000	1,595,000	700,000	-	-	
<b>Total Funding</b>		<b>\$ 18,370,100</b>	<b>\$ 36,081,300</b>	<b>\$ 12,974,600</b>	<b>\$ 15,029,600</b>	<b>\$ 1,000,500</b>	<b>\$ 1,432,500</b>	