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SPECIAL Municipal Council Meeting Agenda

Tuesday, April 9, 2024 – 6:30 p.m.

MODL Council Chambers – 10 Allée Champlain Drive, Cookville

- 1. Call to Order**
 - 1.1 Mi'kma'ki Territorial Acknowledgement
- 2. Changes/Approval of Agenda**
- 3. Presentations/Scheduled Times**
 - 3.1 Draft 2024-2025 MODL Operating & Capital Budget Presentation
- 4. Staff Reports**
 - 4.1 Finance Department**
 - 4.1.1 2024-2025 Budget Key Messages
 - 4.1.2 Approval 2024-2025 Operating Budget..... 1-16
 - 4.1.3 Approval 2024-2025 Capital Budget 17-25
- 5. Adjournment**

2024/25 DRAFT OPERATING BUDGET SUMMARY

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
Expenditures							
General Government Services							
Council and Other Legislative Services	\$ 671,909	\$ 791,400	\$ 791,400	\$ 846,600	\$ -	\$ 846,600	6.97%
Elections	-	-	-	190,000	-	190,000	100.00%
Administrative and Financial Services							
- Personnel (salaries, benefits, training, travel & conferences)	1,851,962	2,132,200	2,122,200	2,205,600	-	2,205,600	3.44%
- Advisory Services (legal fees, shared services: HR, EDIA, audit & actuarial fees)	223,231	405,300	289,100	412,300	-	412,300	1.73%
- Municipal Services Building - office expenses, insurance, utilities & maintenance	606,047	740,200	711,900	730,000	-	730,000	-1.38%
- Tax rebates & exemptions, tax sale fees, uncollectible taxes	369,106	455,400	496,740	1,090,200	-	1,090,200	139.39%
- Region 6 grant & Hebbville area rate	40,028	37,600	37,600	46,300	-	46,300	23.14%
- Data processing & IT shared services	241,033	363,800	363,800	414,700	-	414,700	13.99%
- Government relations, Council Contingency	114,809	190,000	190,000	189,000	-	189,000	-0.53%
- Safe restart expenses	11,997	150,000	150,000	110,000	-	110,000	-26.67%
Grants to Organizations	466,872	609,000	611,645	689,600	18,500	708,100	16.27%
Assessment Services	687,452	690,300	690,300	704,200	-	704,200	2.01%
	5,284,446	6,565,200	6,454,685	7,628,500	18,500	7,647,000	16.48%
Protective Services							
Police	3,946,358	4,173,600	4,173,600	4,380,100	-	4,380,100	4.95%
Corrections and Other Law Enforcement	428,251	456,500	456,500	-	-	-	-100.00%
Water Supply and Hydrant Charges	66,187	68,700	73,700	73,700	-	73,700	7.28%
Fire Protection Rate	3,923,393	4,359,900	4,359,900	4,735,400	-	4,735,400	8.61%
Emergency Measures (REMO/EMO) & Fire Services	544,655	657,900	695,400	914,100	10,000	924,100	40.46%
Inspection Services	657,805	881,100	761,200	885,400	-	885,400	0.49%
Other Protective Services	68,718	69,900	69,900	70,300	-	70,300	0.57%
	9,635,367	10,667,600	10,590,200	11,059,000	10,000	11,069,000	3.76%
Transportation Services							
Engineering Services	515,562	750,500	661,100	777,000	-	777,000	3.53%
Roads and Streets	1,344,117	1,494,100	1,123,140	1,894,000	-	1,894,000	26.77%
Street Lighting	147,184	172,100	172,100	158,100	-	158,100	-8.13%
CES Facility	72,461	99,400	99,400	93,900	-	93,900	-5.53%
	2,079,324	2,516,100	2,055,740	2,923,000	-	2,923,000	16.17%

2024/25 DRAFT OPERATING BUDGET SUMMARY

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
Environmental Health Services							
Sewage Collections and Disposals	878,768	886,400	977,150	1,027,000	58,200	1,085,200	22.43%
Garbage Collections	1,246,693	1,334,100	1,334,100	1,575,500	-	1,575,500	18.09%
Waste Site	1,264,841	1,423,000	1,423,000	1,498,900	-	1,498,900	5.33%
	3,390,302	3,643,500	3,734,250	4,101,400	58,200	4,159,600	14.16%
Public Health							
Regional Housing	26,640	35,000	35,000	-	-	-	-100.00%
Environmental Planning and Zoning							
Planning and Zoning	854,421	1,656,100	1,638,700	1,665,600	535,000	2,200,600	32.88%
Community and Economic Development	587,570	1,264,600	750,600	1,141,700	-	1,141,700	-9.72%
	1,441,990	2,920,700	2,389,300	2,807,300	535,000	3,342,300	14.43%
Recreation, Culture & Tourism							
Recreation	1,461,222	1,844,400	1,760,458	1,923,400	67,000	1,990,400	7.92%
Active Transportation	-	150,000	-	870,000	-	870,000	0.00%
Tourism	226,119	220,200	212,671	230,800	15,000	245,800	11.63%
Multi-Purpose Facility	664,890	671,600	671,600	859,800	-	859,800	28.02%
Regional Libraries	199,700	199,700	199,700	199,700	-	199,700	0.00%
	2,551,931	3,085,900	2,844,429	4,083,700	82,000	4,165,700	34.99%
Education	8,802,514	9,539,900	9,539,900	10,646,800	-	10,646,800	11.60%
Sub Total Expenditures	33,212,515	38,973,900	37,643,504	43,249,700	703,700	43,953,400	11.61%
Debt, Financing and Transfers	4,993,630	(65,100)	683,900	738,000	-	738,000	-1233.64%
Total Expenditures	38,206,144	38,908,800	38,327,404	43,987,700	703,700	44,691,400	14.86%
Revenue							
Tax Revenue	34,928,859	36,124,900	37,413,700	40,442,600	-	40,442,600	11.95%
Non Tax Revenue	3,277,286	2,811,600	3,610,597	3,775,800	500,000	4,275,800	52.08%
Total Revenue	38,206,144	38,936,500	41,024,297	44,218,400	500,000	44,718,400	14.85%
Surplus (Deficit)	\$ -	\$ 27,700	\$ 2,696,893	\$ 230,700	\$ (203,700)	\$ 27,000	

**Municipality of the District of Lunenburg
Legislative and Administration**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
INCOME							
Student Grants	-	-	-	4,200	-	4,200	100.0%
Miscellaneous Revenue	6,695	6,300	6,300	6,300	-	6,300	0.0%
	6,695	6,300	6,300	10,500	-	10,500	66.7%
EXPENDITURES							
General Government Services							
Legislative Services (Council)	666,848	785,000	785,000	839,200	-	839,200	6.9%
Members-at-Large	5,061	6,400	6,400	7,400	-	7,400	15.6%
Council Approved Contingency	12,626	80,000	80,000	80,000	-	80,000	0.0%
Government Relations	102,183	110,000	110,000	109,000	-	109,000	-0.9%
Grant - SSRH	50,000	50,000	50,000	50,000	-	50,000	0.0%
Personnel (salaries, benefits, training, travel & conferences)	1,131,599	1,331,500	1,321,500	1,371,100	-	1,371,100	3.0%
Advisory Services (legal fees, shared services: HR, EDIA)	194,520	370,800	254,600	378,800	-	378,800	2.2%
Office Expense	24,204	35,000	35,000	34,000	-	34,000	-2.9%
	2,187,041	2,768,700	2,642,500	2,869,500	-	2,869,500	3.6%
Other							
Elections	-	-	-	190,000	-	190,000	
Litter Clean Up Program	5,960	10,000	10,000	10,000	-	10,000	0.0%
	5,960	10,000	10,000	200,000	-	200,000	

**Municipality of the District of Lunenburg
Legislative and Administration**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
Transfers to (from) Reserves & Funds							
Election Reserve	50,000	50,000	50,000	(150,000)	-	(150,000)	-400.0%
Transfer for Hospital Donation	(50,000)	(50,000)	(50,000)	(50,000)	-	(50,000)	0.0%
	-	-	-	(200,000)	-	(200,000)	100.0%
	2,193,001	2,778,700	2,652,500	2,869,500	-	2,869,500	
NET EXPENDITURES	\$ (2,186,306)	\$ (2,772,400)	\$ (2,646,200)	\$ (2,859,000)	\$ -	\$ (2,859,000)	3.1%

**Municipality of the District of Lunenburg
Protective Services**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
INCOME							
Fire Protection Area Rates	\$ 3,922,545	\$ 4,359,900	\$ 4,359,900	\$ 4,735,400	\$ -	\$ 4,735,400	8.6%
Police Prosecution Fines & Clearance Certificates	76,877	60,000	66,700	69,000	-	69,000	15.0%
REMO - Partners contribution	68,937	87,100	87,100	206,300	-	206,300	136.9%
	4,068,359	4,507,000	4,513,700	5,010,700	-	5,010,700	11.2%
EXPENDITURES							
Fire Protection - Volunteer Fire Departments	3,923,393	4,359,900	4,359,900	4,735,400	-	4,735,400	8.6%
Fire Services Administration & Grants	389,313	388,000	415,500	410,400	-	410,400	5.8%
	4,312,706	4,747,900	4,775,400	5,145,800	-	5,145,800	8.4%
Police Protection - RCMP	3,895,312	4,130,600	4,130,600	4,337,100	-	4,337,100	5.0%
Provincial Corrections	428,251	456,500	456,500	-	-	-	-100.0%
Senior Safety Coordinator Grant	25,340	25,400	25,400	25,400	-	25,400	0.0%
Other Law Enforcement	51,046	43,000	43,000	43,000	-	43,000	0.0%
	4,399,948	4,655,500	4,655,500	4,405,500	-	4,405,500	-5.4%
REMO Personnel & Expenditures	142,262	171,800	191,800	409,700	-	409,700	138.5%
Local EMO Services	7,074	8,100	8,100	20,000	-	20,000	146.9%
Grants - Comfort Centres & Homless Shelters	6,000	30,000	30,000	14,000	10,000 ¹	24,000	-20.0%
Drought Response	5	60,000	50,000	60,000	-	60,000	100.0%
	155,342	269,900	279,900	503,700	10,000	513,700	90.3%
Animal Control	43,378	44,500	44,500	44,900	-	44,900	0.9%

**Municipality of the District of Lunenburg
Protective Services**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
Transfers to (from) Reserves & Funds							
Transfer from General Operating Reserve - Drought Financing	-	(50,000)	(50,000)	(50,000)	-	(50,000)	100.0%
Transfer from General Operating Reserve - Regional Fire Training Facility	-	(100,000)	(100,000)	-	-	-	
Transfer to Fire Training Facility Reserve	-	100,000	100,000	100,000	-	100,000	100.0%
	-	(50,000)	(50,000)	50,000	-	50,000	
	8,911,375	9,667,800	9,705,300	10,149,900	10,000	10,159,900	
NET EXPENDITURES	\$ (4,843,016)	\$ (5,160,800)	\$ (5,191,600)	\$ (5,139,200)	\$ (10,000)	\$ (5,149,200)	-0.2%

Notes:

- Homeless Shelter Grants

**Municipality of the District of Lunenburg
Engineering, Public Works & Wastewater**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
INCOME							
Area Rate - Streetlights	\$ 144,197	\$ 148,900	\$ 148,900	\$ 138,200	\$ -	\$ 138,200	-7.2%
CES Facility							
Expense Recovery	61,831	82,400	82,400	77,400	-	77,400	-6.1%
Rental	86,966	87,000	87,000	100,700	-	100,700	15.7%
	<u>148,798</u>	<u>169,400</u>	<u>169,400</u>	<u>178,100</u>	<u>-</u>	<u>178,100</u>	<u>5.1%</u>
Waste Water Treatment							
Sewer Area Rates	469,194	451,800	460,200	482,400	-	482,400	6.8%
Hydrant Charges	60,092	64,000	64,000	68,500	-	68,500	7.0%
Sewer Interest and permit fees	2,810	2,500	2,500	2,500	-	2,500	0.0%
Sewer Maintenance Fees	30,099	37,000	111,400	36,000	-	36,000	-2.7%
	<u>562,194</u>	<u>555,300</u>	<u>638,100</u>	<u>589,400</u>	<u>-</u>	<u>589,400</u>	<u>6.1%</u>
Engineering Services							
Student Grants	13,046	-	-	-	-	-	
	<u>868,235</u>	<u>873,600</u>	<u>956,400</u>	<u>905,700</u>	<u>-</u>	<u>905,700</u>	<u>3.7%</u>
EXPENDITURES							
Engineering Services							
Advertising, Legal and Advisory Services	12,182	68,500	26,500	39,500	-	39,500	-42.3%
Hydrants	66,187	68,700	73,700	73,700	-	73,700	7.3%
Personnel (salaries, benefits, training, travel & conferences)	499,532	672,000	629,600	729,500	-	729,500	8.6%
Office Expense	3,848	10,000	5,000	8,000	-	8,000	-20.0%
Return of Schools	14,069	22,200	31,000	31,200	-	31,200	40.5%
Garbage Collections	1,246,693	1,334,100	1,334,100	1,575,500	-	1,575,500	18.1%
	<u>1,842,512</u>	<u>2,175,500</u>	<u>2,099,900</u>	<u>2,457,400</u>	<u>-</u>	<u>2,457,400</u>	<u>13.0%</u>

**Municipality of the District of Lunenburg
Engineering, Public Works & Wastewater**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
Other Administration							
Municipal Services Bldg - Janitorial	64,930	74,000	74,500	84,800	-	84,800	14.6%
Municipal Services Bldg - maintenance	153,404	189,500	186,000	176,000	-	176,000	-7.1%
	<u>218,333</u>	<u>263,500</u>	<u>260,500</u>	<u>260,800</u>	<u>-</u>	<u>260,800</u>	<u>-1.0%</u>
Transportation							
Municipal Road Maintenance	229,260	350,000	331,740	367,500	-	367,500	5.0%
Provincial Road Contribution	461,276	493,100	490,400	510,000	-	510,000	3.4%
J Class Road Paving	384,243	350,000	-	700,000	-	700,000	100.0%
Street Lighting	147,184	172,100	172,100	158,100	-	158,100	-8.1%
	<u>1,221,963</u>	<u>1,365,200</u>	<u>994,240</u>	<u>1,735,600</u>	<u>-</u>	<u>1,735,600</u>	<u>27.1%</u>
CES Facility							
Building Maintenance	58,887	82,400	82,400	77,400	-	77,400	-6.1%
Non-recoverable expenses	13,575	17,000	17,000	16,500	-	16,500	-2.9%
	<u>72,461</u>	<u>99,400</u>	<u>99,400</u>	<u>93,900</u>	<u>-</u>	<u>93,900</u>	<u>-5.5%</u>
Waste Water Treatment							
Personnel (salaries, benefits, training, travel) & other shared costs	354,555	379,200	334,900	408,000	58,200 ¹	466,200	22.9%
Hebville	107,088	114,600	104,000	114,000	-	114,000	-0.5%
Riverside and Shore Drive	34,980	35,000	34,900	38,200	-	38,200	9.1%
Cookville	185,522	205,500	210,600	236,500	-	236,500	15.1%
New Germany Lift Stations	46,130	37,900	41,400	49,200	-	49,200	29.8%
New Germany Treatment Plant	87,913	114,200	109,350	126,100	-	126,100	10.4%
Sewer Maintenance Costs	62,580	-	142,000	55,000	-	55,000	0.0%
	<u>878,768</u>	<u>886,400</u>	<u>977,150</u>	<u>1,027,000</u>	<u>58,200</u>	<u>1,085,200</u>	<u>22.4%</u>
	<u>4,234,037</u>	<u>4,790,000</u>	<u>4,431,190</u>	<u>5,574,700</u>	<u>58,200</u>	<u>5,632,900</u>	<u>17.6%</u>

**Municipality of the District of Lunenburg
Engineering, Public Works & Wastewater**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
Transfers to (from) Reserves & Funds							
Transfer To (From) Sewer Reserves	175,000	175,000	175,000	175,000	-	175,000	
CCBF Reserve - J Class Roads	(384,243)	(350,000)	-	(334,200)	-	(334,200)	
Other Reserves - J Class Roads	-	-	-	(365,800)	-	(365,800)	
Operating Reserve - Municipal Roads	25,000	25,000	25,000	25,000	-	25,000	
Operating Reserve -CES	25,000	25,000	25,000	84,000	-	84,000	
	<u>(159,243)</u>	<u>(125,000)</u>	<u>225,000</u>	<u>(416,000)</u>	<u>-</u>	<u>(416,000)</u>	
	4,074,794	4,665,000	4,656,190	5,158,700	58,200	5,216,900	
NET EXPENDITURES	\$ (3,206,559)	\$ (3,791,400)	\$ (3,699,790)	\$ (4,253,000)	\$ (58,200)	\$ (4,311,200)	13.7%

Notes:

- 1. Wastewater Treatment Operator Position added due to Cookville Plant expansion

**Municipality of the District of Lunenburg
Planning, Building Inspection and Zoning**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget
INCOME							
Private Roads Area Rate	\$ 282,806	\$ 315,700	\$ 315,700	\$ 331,900	\$ -	\$ 331,900	5.1%
Building Permits & Development Fees	101,241	81,500	91,500	92,500	-	92,500	13.5%
Sale of Services	182,015	352,200	114,000	306,000	-	306,000	-13.1%
D&U Recovery/Sundry	15,740	100	350	500	-	500	0.0%
Civic Numbering	9,861	9,900	9,800	9,800	-	9,800	-1.0%
Floodline Mapping Grant	-	-	-	-	500,000 ¹	500,000	100.0%
Public Transit Grant	-	50,000	50,000	-	-	-	
Fancy Lake Study Grant	-	-	-	-	-	-	
Sustainability/Student Grants	25,000	8,400	15,000	6,000	-	6,000	-28.6%
	616,662	817,800	596,350	746,700	500,000	1,246,700	52.4%
EXPENDITURES							
Building Inspection							
Personnel (salaries, benefits, training, travel & conferences)	592,855	737,400	653,000	775,400	-	775,400	5.2%
Office & Legal Expense	64,951	143,700	108,200	110,000	-	110,000	-23.5%
	657,805	881,100	761,200	885,400	-	885,400	0.5%
Private Roads	269,338	301,000	301,000	316,500	-	316,500	5.1%

**Municipality of the District of Lunenburg
Planning, Building Inspection and Zoning**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget
Planning							
Personnel (salaries, benefits, training, travel & conferences)	729,269	987,400	983,100	1,060,700	3,000 ²	1,063,700	7.7%
Planning Services	58,971	70,100	57,000	31,000	13,500 ³	44,500	-36.5%
Climate, Cluster & Coastal Protection	9,662	23,600	23,600	8,900	18,500 ⁴	27,400	16.1%
Floodline Mapping Project	-	-	-	-	500,000 ¹	500,000	
Research & Innovation Grants	-	10,000	10,000	-	-	-	-100.0%
Public Transit Grants	34,500	65,000	65,000	65,000	-	65,000	0.0%
Repayable CEF Grants	22,019	500,000	500,000	500,000	-	500,000	0.0%
	854,421	1,656,100	1,638,700	1,665,600	535,000	2,200,600	32.9%
Transfers to (from) Reserves & Funds							
Clean Energy Financing Program	(3,979)	(500,000)	(500,000)	(500,000)	-	(500,000)	0.0%
General Operating Reserves	-	(110,600)	(110,600)	-	-	-	
	(3,979)	(610,600)	(610,600)	(500,000)	-	(500,000)	
	1,777,585	2,227,600	2,090,300	2,367,500	535,000	2,902,500	
NET EXPENDITURES	\$ (1,160,923)	\$ (1,409,800)	\$ (1,493,950)	\$ (1,620,800)	\$ (35,000)	\$ (1,655,800)	17.4%

Notes:

1. Floodline Mapping 100% funded Prov NS Project
2. Affordable Housing Development Program
3. Climate/Coastal Programs Advertising
4. MODL 2040, Tree Planting, Climate Projects, Coastal/Cluster Education

**Municipality of the District of Lunenburg
Economic Development**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
INCOME							
Grants & Other Revenue	6,000	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
	6,000	-	-	-	-	-	
EXPENDITURES							
Personnel (salaries, benefits, training, travel & conferences)	279,757	334,100	334,100	351,200	-	351,200	5.1%
Legal & Office Expenses	13,594	38,500	38,500	38,500	-	38,500	0.0%
Community HUB Building							
Farmer's Market	-	100,000	25,000	100,000	-	100,000	0.0%
Café	-	100,000	-	100,000	-	100,000	0.0%
Commercial Kitchen	-	100,000	10,000	100,000	-	100,000	0.0%
Internet Project	232,763	450,000	201,000	250,000	-	250,000	-44.4%
Economic Development Strategy	37,019	-	-	-	-	-	0.0%
Community Development Projects	24,437	92,000	92,000	97,000	-	97,000	5.4%
Osprey Village Marketing Plan	-	-	-	40,000	-	40,000	
Immigration Partnership	-	-	-	5,000	-	5,000	
Feasibility Study - Food Hub	-	50,000	50,000	60,000	-	60,000	20.0%
	587,570	1,264,600	750,600	1,141,700	-	1,141,700	<u>-9.7%</u>
Transfers to (from) Reserves & Funds							
Transfer From Reserves - CCBF	(232,763)	(450,000)	(201,000)	(250,000)	-	(250,000)	-44.4%
	354,807	814,600	549,600	891,700	-	891,700	
NET EXPENDITURES	\$ (348,807)	\$ (814,600)	\$ (549,600)	\$ (891,700)	\$ -	\$ (891,700)	<u>9.5%</u>

Municipality of the District of Lunenburg

Recreation & Tourism Services

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
INCOME							
Recreation Fees	\$ 81,894	\$ 78,500	\$ 89,701	\$ 78,000	\$ -	\$ 78,000	-0.6%
ProKids	20,585	15,000	21,000	20,000	-	20,000	33.3%
Rental Revenue	8,688	-	3,659	8,000	-	8,000	0.0%
Recreation Grant	180,019	175,000	175,000	175,000	-	175,000	0.0%
Tourism - VIC	53,971	13,000	9,187	8,100	-	8,100	-37.7%
Tourism Marketing Levy	-	100,000	-	-	-	-	
	345,158	381,500	298,547	289,100	-	289,100	-24.2%
EXPENDITURES							
General Services							
Sponsor Ad & Municipal Celebration	12,805	14,500	12,070	14,500	1,500 ¹	16,000	10.3%
Grants to Organizations	385,126	511,800	520,875	592,400	17,000 ²	609,400	19.1%
Legal	5,729	12,000	8,000	12,000	-	12,000	0.0%
Insurance & Office Expenses	7,252	10,700	10,700	10,700	-	10,700	0.0%
Personnel (salaries, benefits, training, travel & conferences)	621,505	660,400	642,680	701,600	-	701,600	6.2%
	1,032,417	1,209,400	1,194,325	1,331,200	18,500	1,349,700	11.6%
Parks & Recreation Facilities							
Park Maintenance Personnel (salaries, benefits, training, travel & conferences)	305,206	415,200	352,670	350,900	-	350,900	-15.5%
Building, Grounds & Park Maintenance	224,837	270,400	251,950	346,600	50,000 ³	396,600	46.7%
Building Utilities	21,082	21,900	20,900	21,900	-	21,900	0.0%
Telephone	6,164	7,500	13,500	11,500	-	11,500	53.3%
Insurance	64,553	82,600	83,638	88,000	-	88,000	6.5%
Office Expense	4,484	10,200	7,500	9,000	-	9,000	-11.8%
	626,325	807,800	730,158	827,900	50,000	877,900	8.7%

**Municipality of the District of Lunenburg
Recreation & Tourism Services**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
Recreation Programs							
Parks Equipment and Special Programs	64,765	167,200	172,728	179,500	17,000 ⁴	196,500	17.5%
Winter Programs	6,010	13,800	13,700	16,600	-	16,600	20.3%
Spring Programs	8,869	11,100	8,758	14,400	-	14,400	29.7%
Swimming Program	13,048	16,000	20,271	22,000	-	22,000	37.5%
Summer Programs	107,291	146,500	150,141	135,000	-	135,000	-7.8%
Fall Programs	7,388	14,100	16,362	18,900	-	18,900	34.0%
Special Events - supplies & advertising	6,020	7,500	5,660	7,500	-	7,500	0.0%
	<u>213,392</u>	<u>376,200</u>	<u>387,620</u>	<u>393,900</u>	<u>17,000</u>	<u>410,900</u>	<u>9.2%</u>
Active Transportation - paved shoulders	-	150,000	-	870,000	-	870,000	100.0%
Tourism	226,119	220,200	212,671	230,800	15,000 ⁵	245,800	11.6%
Transfers to (from) Reserves & Funds							
Open Space Strategy	60,000	60,000	60,000	60,000	-	60,000	0.0%
General Reserves - AT Paved Shoulders	-	-	-	(370,000)	-	(370,000)	
Pinegrove Park	10,265	-	-	-	-	-	
Pro Kids	-	-	-	-	-	-	
CCBF- Active Transportation	-	(150,000)	-	(500,000)	-	(500,000)	100.0%
CCBF- Trail Groups	(59,850)	(68,000)	(68,000)	(74,800)	-	(74,800)	10.0%
	<u>10,415</u>	<u>(158,000)</u>	<u>(8,000)</u>	<u>(884,800)</u>	<u>-</u>	<u>(884,800)</u>	<u>460.0%</u>
	<u>2,108,668</u>	<u>2,605,600</u>	<u>2,516,774</u>	<u>2,769,000</u>	<u>100,500</u>	<u>2,869,500</u>	
NET EXPENDITURES	<u>\$ (1,763,510)</u>	<u>\$ (2,224,100)</u>	<u>\$ (2,218,227)</u>	<u>\$ (2,479,900)</u>	<u>\$ (100,500)</u>	<u>\$ (2,580,400)</u>	<u>16.0%</u>

Notes:

1. Promotions 2. Town of Lunenburg & School Pantries 3. Hemlock wooly adelgid 4. New Adult Subsidy & MARC playbox 5. New tourism events

**Municipality of the District of Lunenburg
Financial Services**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
INCOME							
Assessable Property	\$ 29,794,759	\$ 30,529,500	\$ 31,805,900	\$ 34,417,500	\$ -	\$ 34,417,500	12.74%
Grant In Lieu	255,266	255,100	259,100	268,700	-	268,700	5.33%
Licenses and Permits	13,254	12,100	13,100	12,100	-	12,100	0.00%
Interest Income	1,414,047	1,002,000	2,002,000	2,002,000	-	2,002,000	99.80%
Interest on Taxes	340,866	252,000	282,000	251,500	-	251,500	-0.20%
Tax Sale Fees	39,096	70,000	70,000	70,000	-	70,000	0.00%
Miscellaneous Revenue	341,684	134,400	122,400	134,700	-	134,700	0.22%
Grants of Farm & Conservation Properties	96,063	95,200	98,500	99,200	-	99,200	4.20%
	32,295,035	32,350,300	34,653,000	37,255,700	-	37,255,700	15.16%
EXPENDITURES							
General							
Personnel (salaries, benefits, training, travel & conferences)	720,363	800,700	800,700	834,500	-	834,500	4.22%
Office & Equipment Expense	170,037	187,100	186,400	186,600	-	186,600	-0.27%
Bank Interest and Charges	4,227	4,700	4,700	4,700	-	4,700	0.00%
Audit & Actuarial Fees	25,912	29,500	29,500	28,500	-	28,500	-3.39%
Tax Rebate and Exemptions	271,260	309,400	350,740	868,700	-	868,700	180.77%
Advisory Services	2,799	5,000	5,000	5,000	-	5,000	0.00%
Data Processing & IT Shared Services	241,033	363,800	363,800	414,700	-	414,700	13.99%
Sundry	696	1,500	1,500	1,500	-	1,500	0.00%
Tax Sale Expenses	43,468	70,000	70,000	70,000	-	70,000	0.00%

**Municipality of the District of Lunenburg
Financial Services**

	2022/23 Actual	2023/24 Annual Budget	2023/24 Budget Forecast	2024/25 Adjusted Baseline	2024/25 Additions	2024/25 Proposed Budget	Percent Change Budget 2025 to Budget 2024
LRCRC - Waste Site Costs	1,235,218	1,395,000	1,395,000	1,468,000	-	1,468,000	5.23%
LRCRC - Monitoring Costs	21,828	20,000	20,000	22,400	-	22,400	12.00%
Previously Exempt Waste (Parks & Fire Depts)	7,795	8,000	8,000	8,500	-	8,500	6.25%
Region 6 Operating Grant	36,028	33,600	33,600	42,300	-	42,300	25.89%
Grant Hebbville Area Rate	4,000	4,000	4,000	4,000	-	4,000	0.00%
Insurance	175,177	227,700	194,300	212,700	-	212,700	-6.59%
Uncollectible Taxes	53,682	74,500	74,500	150,000	-	150,000	101.34%
Safe Restart Expenses	11,997	150,000	150,000	110,000	-	110,000	-26.67%
Debt Service - Principal & Interest	-	-	-	-	-	-	
	3,025,520	3,684,500	3,691,740	4,432,100	-	4,432,100	20.29%
Mandatory Contributions							
Assessment Services	687,452	690,300	690,300	704,200	-	704,200	2.01%
Regional Housing	26,640	35,000	35,000	-	-	-	-100.00%
Regional Library	199,700	199,700	199,700	199,700	-	199,700	0.00%
Education	8,802,514	9,539,900	9,539,900	10,646,800	-	10,646,800	11.60%
	9,716,306	10,464,900	10,464,900	11,550,700	-	11,550,700	10.38%
Multi-Purpose Facility Costs	664,890	671,600	671,600	859,800	-	859,800	28.02%
Transfers to (from) Reserves & Funds							
Depreciation, Interest, Site Monitoring, LCLC							
Depreciation Reserve, Safe Restart, Future							
Capital	5,379,198	1,328,500	1,328,500	2,938,800	-	2,938,800	121.21%
	18,785,913	16,149,500	16,156,740	19,781,400	-	19,781,400	22.49%
NET SURPLUS (EXPENDITURE)	\$ 13,509,122	\$ 16,200,800	\$ 18,496,260	\$ 17,474,300	\$ -	\$ 17,474,300	7.86%

5 Year Capital Investment and Canada Community-Building Fund Plan		Project Description	Project #	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
				2024/25	2025/26	2026/27	2027/28	2028/29	2028 +
Climate Change Action Plan									
Facility & Energy Assessment CES Building	Assessment for energy upgrades and safety/accessibility options.	2022-03	50,000						
CES Building Upgrades	Upgrades will be determined from the assessment			300,000					
Engineering Dept Vehicle (EV)	Replacement as required	2023-05	-	100,000					
Bldg. Insp Vehicle Replacements (EV)	Estimate for 2 replacements per budget year indicated			160,000					
Parks Vehicle Replacements	Replace 2 used trucks with EV's	2021-04			120,000	120,000			
MARC EV Chargers for Park Mtce Vehicles	Chargers for EV's at the MARC		-		80,000				
WWTP Van & Truck replacements (EV)	To replace aging vehicles (2014 purchase year)			120,000	120,000				
Green/Climate Change Projects (\$500k/yr. - less projects i.e. solar panels) Solar Garden taking this annually	Council - Climate Change Emergency Declared Est \$500,000/year. Includes Solar panels & EV charges below. Sustainability Reserve to be created from unused budget monies. Solar Garden to utilize these funds.		-	-	-	-	-	-	
Solar Panels - EV Chargers at Mun. Bldg.	Add additional chargers to staff parking lot								250,000
Solar Panels - New Germany WWTP	Installation of 100KW system						200,000		
Solar Panels - Conquerall Bank WWTP	Installation of 10KW system, plus building addition to accommodate inverter	2023-10	50,000						
Solar Panels - Cookville WWTP	Installation of 100KW system				300,000				
Solar Panels - CES Building	Future installation after building upgrades completed								250,000
Living Shoreline	Demonstration project (Coastal or inland shoreline)				500,000				
E-bikeshare Hub Pilot	Infrastructure for E-bike share based on feasibility study outcomes			80,000					
Battery Installation at Homes Pilot	Pilot project to install batteries in 40 homes with solar panels installed. It will help homeowners during power outages and reduce their daily electricity bills.					50,000			
Portable Battery Charger	A solar-powered portable battery generator to replace diesel ones, it can be used for events, power outages, and emergencies (e.g., by REMO).				20,000				

5 Year Capital Investment and Canada Community-Building Fund Plan		Project Description	Project #	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
				2024/25	2025/26	2026/27	2027/28	2028/29	2028 +
Community Solar Garden - Site Selection & design	Construction of 7 MW Solar Garden managed by AREA (energy savings equal to 700 homes or 150,000 trees). Municipal partnership with MODL share up to 50%. Subscription model to be considered. \$880,000 contribution from Lunenburg County Community Fund in Trust.	2023-11	500,000						
Community Solar Garden - Construction					6,500,000				
EV Fleet Chargers	Install EV charges in the fleet parking lot at Municipal Services Building. Council's approval received: \$386,000. Spent \$151,000 by March 31. Carry over remaining balance required \$235,000	2023-13	235,000						
Climate Change Action Plan Subtotal				835,000	7,280,000	1,170,000	320,000	-	500,000
Osprey Village Growth Centre									
Public Transit - Osprey Village	Transit costs for route in Osprey Village. Gas Tax (CCBF) earmarked \$236,900 (2023/24) Carry over 2023/24 to 2025/26.	2023-12			500,000				
Land Acquisition & access to facilitate deliveries	Facilitate deliveries to Osprey Village (looking for 3rd party contributions)	2024-10	160,000		50,000				
Osprey Village Extension of Champlain - to Lot 9 (new 21-1)	Road extension to facilitate development. This project will be tied to the FH Development expansion and sewer expansion.	2021-22			700,000				
Osprey Village Pedestrian Bridge - Design & easements	Pedestrian bridge over Highway 103 and connecting pathways Completion date March 2028 Original Estimate \$9.7M with 73.33% funding = \$7.1M Grant; MODL \$2.6M PROJECT REMOVED APRIL 2, 2024 Current Estimate \$13.9M; \$7.1M Grant; MODL \$6.8 M	2021-32							
Osprey Village Pedestrian Bridge - Construction year 1 of 2									
Osprey Village Pedestrian Bridge - Construction year 2 of 2									
Enhancement Plan	Plan to inform where beautification should occur based on existing and expected development in Osprey Village. Where to place streetlights, benches, landscaping.	2024-12	75,000						
Infrastructure Osprey Village - Design	Osprey Village Commercial Centre Area (80% grant for design) (underground pipes & lighting, benches, waste receptacles, landscaping)				40,000				

5 Year Capital Investment and Canada Community-Building Fund Plan	Project Description	Project #	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
			2024/25	2025/26	2026/27	2027/28	2028/29	2028 +
Infrastructure Osprey Village - Construction	strip, sidewalks) Estimate 50% grant for construction.				2,500,000			
E-permitting platform	Replace software permitting platform to facilitate e-permitting for expected growth in MODL.	2024-13	150,000					
Osprey Village Water Tower - Year 1 of 3 (Site Selection, Design & Site Prep)	Water Tower - funding 73% of \$2.9M, TOB MODL share 50% Total \$3.84M for tower and connections, design included (TOB has committed \$350K only).	2021-63	800,000					
Osprey Village Water Tower - Year 2 of 3 (Construction)		2021-63		1,300,000				
Osprey Village Water Tower - Year 3 of 3 Completion		2021-63			1,940,000			
WWTP Cookville Plant Expansion Year 1 of 3 (award tender & start construction)	Upgrades to support housing growth in Osprey Village. Grants received: ICIP Grant 73.3% grant \$9.1M for design and construction; \$1,136,943 Sustainable Service Growth Fund. Balance will be debt financing. We have applied for further grant funding of \$4.1M	2022-61	4,000,000					
WWTP Cookville Plant Expansion - Year 2 of 3 (construction)		2022-61		14,000,000				
WWTP Cookville Plant Expansion - Year 3 of 3 (complete construction & deficiencies)		2022-61			2,000,000			
WWTP Cookville Plant Expansion - Future Expansion	Future expansion to accommodate development.							20,000,000
WWTP Cookville I&I investigation	Investigate inflow and infiltration in the Cookville waste water system - mitigation.	2022-63						
WWTP Cookville I&I investigation	Carry over balance of project delayed due to equipment availability.	2024-60	40,000					
Nathan Cirillo Pumpstation Backup Power - Year 1 of 2 (design & begin construction)	Provide on site generator to supply backup power during power outages, design in year 1, construct in year 2.	2024-61	100,000					
Nathan Cirillo Pumpstation Backup Power - Year 2 of 2 (completion)				40,000				
Subtotal Osprey Village Growth Centre			5,325,000	16,630,000	6,440,000	-	-	20,000,000

5 Year Capital Investment and Canada Community-Building Fund Plan	Project Description	Project #	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
			2024/25	2025/26	2026/27	2027/28	2028/29	2028 +
Other Infrastructure Projects								
Municipal Services Building Warranty Repairs	HVAC (3rd party warranty \$400,000), Miscellaneous upgrades balance carry forward until complete.	2021-01	250,000					
CES Building Re-Coating	Re-paint the building.				250,000			
Office reconfiguration	Create office space from existing storage room.	2023-02	100,000					
Public Mooring installations	\$20,000 to come from MICA - 20 public buoys	2023-03						
Tax Bill Portal	Purchase software for online access to Tax Bills (Provincial funding rec'd) also includes employee pay stubs. Carried over - waiting on software vendor.	2022-05	30,000					
Internet - Final Year of Connectivity Strategy	Per Council Internet Strategy - remaining areas include Molega Lake Lun Co.	2021-20	249,000	-				
J Class Roads (NSPW paving Partnership)	NSPW partnership to pave non-owned MODL roads. Carry over 2023/24 Point Road \$334,200 2024/25 Request: Darby's Head Rd (0.45 km), St. Augustine Rd (0.13km), Riverside(0.1 km), Freeman(0.37 km), Riverview (0.18 km) & Church(0.25 km) Total 3.12km.	2021-51	700,000	350,000	350,000	350,000	350,000	
Homestead Estates Paving	Next priority municipal road upgrade.							1,044,000
Jessie Lane Upgrade	Next priority municipal road upgrade after Homestead Estates.							750,000
Billie Lane Upgrade	Cost share with developer.							400,000
Centre School ESA Assessments	ESA Assessment, Implementation of remediation & demolition of building. 73% grant funding estimate.	2024-50	100,000					
Centre School Bldg. Demo & Soil Remediation				2,000,000				
Green Compost Carts - annual purchase	Annual purchase of Green Compost Carts.	2021-61	60,000	60,000	60,000	60,000	60,000	
<i>Subtotal Other Infrastructure Projects</i>			1,489,000	2,410,000	660,000	410,000	410,000	2,194,000
Re-Create! Parks								
MARC Facility Re-imagining	Estimate for design from assessment and then significant upgrades or re-imagining MARC Assume 60% Grant Green Funds.	2023-07			75,000			5,000,000

5 Year Capital Investment and Canada Community-Building Fund Plan	Project Description	Project #	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
			2024/25	2025/26	2026/27	2027/28	2028/29	2028 +
Wayfinding (Directional/Visual Signage to MODL Assets) * Multi-year project to install signage at municipal parks & trails	An RFP will be issued to hire a fabricator and installer based on the updated Wayfinding Strategy which includes new signs such as a Park ID and Kiosk design.	2021-23	425,000	225,000	-			
Rec Assets Accessibility Audit & Implementation	Accessibility audits soon to be complete. Projects for accessibility at the 5 assessed parks will move forward over future years.	2022-41	260,000	266,200	425,000	425,000	425,000	1,100,000
<i>Hirtle's Beach Park</i>								
Accessible parking, curbs/sidewalk, guardrail & walkways to washroom	Create accessible parking, including parking lot delineation for better vehicle alignment with curbing and guardrails; create accessible access to washrooms by replacing boardwalk to washrooms.			188,000				
Renovate existing washrooms	Renovate washrooms for accessibility.			60,000				
Beach boardwalk rebuild for accessibility	Replace the boardwalk to the beach to create accessible access to the beach.			80,000				
<i>Mush-a-Mush Beach Park</i>								
Mush-a-Mush vault washroom facilities	Building design, & construction of an accessible vault washroom facility.	2024-42	190,000					
<i>Miller Point Peace Park</i>								
<i>River Ridge Common</i>								
Park Standards Upgrades	Upgrades to parks as identified in the Parks and Open Space Standards document and in response to the park, trail and open space survey conducted in summer 2023. This will be based on direction from Council.		-	125,000	425,000	25,000	425,000	
Park Bench, picnic tables & bollards Installations	Concrete pads & installation for park benches, picnic tables and entrance bollards.	2024-45	90,000					
Indian Falls Stairs - Design	Design & construct new stairs to access river. Existing stairs were at end of life and removed. Pre-budget approval received Feb 27/24.	2024-43	30,000					
Indian Falls Stairs - Installation		2024-43	300,000					
MARC Playground Equipment Replacement	Install small playground at MARC ballfields that includes accessible features. Existing playground was removed as it reached the end of its useful life and represented a safety issue. Staff will be pursuing grants.					400,000		

5 Year Capital Investment and Canada Community-Building Fund Plan	Project Description	Project #	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
			2024/25	2025/26	2026/27	2027/28	2028/29	2028 +
Oakland Conservation Area Improvements	Install stairs and handrail on path to beach to improve safety of users accessing the water and clear undergrowth between road and parking lot to improve visibility.	2024-47	35,000					
Subtotal Re-create! Parks			1,330,000	944,200	925,000	850,000	850,000	6,100,000
Recreation Infrastructure								
Recreation Truck - Tourism & Events	Purchase a Truck to provide mobile VIC Services and other recreation services.			120,000				
Annual contribution to Trail Groups	Annual budgeted grant to local Trail associations (\$531/km in 2023/24, \$584/km in 2024/25 then 10% annual increase thereafter) for ongoing trail capital requirements. Central Nova has been added as they now look after 4 kms.	2021-30	74,836	82,320	90,552	99,607	109,567	
Art on the Trail/in the Parks	Continuation of art installations on MODL trails/parks in consultation with stakeholders.	2021-31	30,000	22,000	24,000	26,000	25,000	
Arthur Young Trail	Upgrade existing trail.	2023-31	10,000					
MARC existing Trail Upgrade	Capital upgrades to existing trail (repairs & drainage enhancements).	2021-34	30,000					
Land Purchases - Open Space (from Open Space reserve)	Open Space reserves availability.	2021-40	50,000	50,000	50,000	50,000	50,000	
Land Purchases - Conservation (from Sustainability reserve)	Sustainability reserves availability.	2024-40	50,000	50,000	50,000	50,000	50,000	
Park Roads - Miller Point	Upgrades to existing road for easier future maintenance.				90,000			
Park Roads - Mush A Mush	Upgrades to park roads needed.				90,000			
River Ridge Parking Upgrades	Construct additional parking lot. Signage will be moved.							140,000
Sawpit Park	Community Plan awarded in fiscal 2022-2023 & funds carried over. Tender Award 2024-02-27 Council Meeting.	2021-46	38,700					
Sherbrooke Lake Park	Reserves available \$200,000.						-	200,000

5 Year Capital Investment and Canada Community-Building Fund Plan	Project Description	Project #	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
			2024/25	2025/26	2026/27	2027/28	2028/29	2028 +
Wharf Assessment/Upgrades - Rose Bay	Wharf assessment completed in 2023 and required every 3 years.				15,000			
Wharf Assessment/Upgrades - Sawpit	Wharf assessment completed in 2023 and required every 3 years.				15,000			
Wile's Lake Park	Park Standards to be adopted before Community Concept Plan initiated.							500,000
Firebrook Falls	Placeholder - Trail & other upgrades to be determined.							
Pickleball Courts	Decision not to award tender at March 12/24 Council Meeting. An \$800,000 Operating reserve will be created from the original budget as a placeholder.	2022-44						
AT Paved Shoulders	Carry over approval for Martin's River Paved Shoulders \$870,000	2021-50	870,000	-	-	-	-	
AT Plan - implementation (projects coming out of AT Plan)	Develop AT Plan for Osprey Village - 100% funded up to \$50,000. Implementation of the Plan to begin 2024-2025.		-	100,000	100,000	100,000	100,000	
Para-sport equipment - wheelchairs & storage trailer	Grant received to purchase 6 wheelchairs and a storage trailer in the amount of \$45,549. MODL cost \$1,500.	2024-41	47,000					
E Bike Feasibility Study & Implementation	Expand the current MODL equipment loan program to include bicycles & e-bikes. Cost includes bikes, helmets, bike rack & storage containers. Connect 2 & rebates 75% funding.	2024-46	41,000					
Subtotal Recreation Infrastructure			1,241,536	424,320	524,552	325,607	334,567	840,000

5 Year Capital Investment and Canada Community-Building Fund Plan		Project Description	Project #	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
				2024/25	2025/26	2026/27	2027/28	2028/29	2028 +
Wastewater Treatment Projects									
WWTP - Annual Large Pump Rebuilding/Replacement Program	Annual Large Pump Rebuilding/Replacement Program (\$15k/YEAR) 2024/25 NG RAS Pump; 2025/26 HB PS#20 Pump 1; 2026/27 HB PS#20 Pump 2; 2027/28 HB PS#19 Pump 1 ;2028/29 HB PS#19 Pump 2; 2029/30 HB PS#18 Pump 1; 2030/31 HB PS#18 Pump 2. HB would only be done if we don't upgrade the stations as part of the larger capital project for \$4M.	2023-61	15,000	15,000	15,000	15,000	15,000	15,000	-
WWTP Hebbville Pump Stns - Assess & Design	Replace entire system, including 3 pump stations, as per CBCL's 2022 study.				175,000				
WWTP Hebbville Pump Stns - Replacement	Replace entire system, including 3 pump stations, as per CBCL's 2022 study.					4,000,000			
Conquerall Bank - I&I Study	Inflow & infiltration study at Conquerall Bank System.	2023-62	50,000			80,000			95,000
Conq Bank - caustic soda system improvements	Expand existing building and install caustic soda system - 50% Provincial funding (estimate).	2023-63	350,000						
WWTP NG Inflow & Infiltration Mitigation	Council pre-approval received. Carry over Year 4 for future investigation if required.	2023-64	900,000			40,000			
WWTP NG Plant Upgrades - Capacity Study	Estimate for capacity study, design and refurbishment of NG Treatment Plant.				150,000				
WWTP NG Plant Upgrades - Design	Estimate for capacity study, design and refurbishment of NG Treatment Plant.					225,000			
WWTP NG Plant Upgrades - Refurbishment	Estimate for capacity study, design and refurbishment of NG Treatment Plant.						6,000,000		
Portable Backup Power for Pumpstations	Portable trailer mount generator that can supply power to the pumpstations during power outages.	2024-65	60,000						
Subtotal Wastewater Treatment Projects			1,375,000	15,000	340,000	4,360,000	6,015,000	95,000	
TOTAL PROJECT COST			\$ 11,595,536	\$ 27,703,520	\$ 10,059,552	\$ 6,265,607	\$ 7,609,567	\$ 29,729,000	

5 Year Capital Investment and Canada Community-Building Fund Plan	Project Description	Project #	Year 1	Year 2	Year 3	Year 4	Year 5	Future Years
			2024/25	2025/26	2026/27	2027/28	2028/29	2028 +
Funding			2024/25	2025/26	2026/27	2027/28	2028/29	2028 +
<i>Depreciation Reserve (asset replacement)</i>			795,000	2,073,350	427,500	180,000	60,000	
<i>General Operating Reserve</i>			3,227,918	3,417,600	2,820,000	2,451,000	3,040,000	
<i>Climate/Sustainability Reserve</i>			100,000	50,000	50,000	50,000	50,000	
<i>Sewer Reserve</i>			406,800	1,015,000	252,500	360,000	-	
<i>Open Space Reserve</i>			50,000	423,000	125,000	50,000	50,000	
<i>SNSMR</i>			30,000	-	-	-	-	
Subtotal Municipal Cost of Projects			4,609,718	6,978,950	3,675,000	3,091,000	3,200,000	
<i>Potential Borrowing (Community Solar Project)</i>			-	2,500,000				
<i>Potential Borrowing (Waste Water Treatment)</i>			-	3,900,000	2,000,000		3,000,000	
<i>Potential Borrowing (Osprey Village Infrastructure)</i>				-	1,000,000			
<i>Potential Borrowing (Pedestrian Bridge (cost over grant approval))</i>						-		
Subtotal Debt Financing			-	6,400,000	3,000,000	-	3,000,000	-
<i>Canada Community-Building Fund (CCBF)</i>			1,158,036	1,129,320	794,552	1,174,607	1,409,567	
<i>Grants & SSGF</i>			4,971,114	9,565,250	1,590,000	2,000,000	-	
<i>Other - 3rd party contributions (incl. \$880,000 LCCF for solar garden)</i>			856,668	3,630,000	1,000,000	-	-	
Total Funding			\$ 11,595,536	\$ 27,703,520	\$ 10,059,552	\$ 6,265,607	\$ 7,609,567	