

Municipality of the District of Lunenburg

Minutes of a Meeting of the Policy & Strategy Committee

Held in Council Chamber, 10 Allée Champlain Drive, Cookville, N.S.

Tuesday, June 16, 2026 – 9:00 a.m.

Attendance

Councillor Chasidy Veinotte, District 10 (Chair)
Councillor Martin Bell, District 2 (Vice Chair)
Mayor Elspeth McLean-Wile
Councillor Morgen Reinhardt, District 1
Councillor Wendy Oickle, District 3 (left at 12:17 p.m.)
Councillor Pam Hubley, District 4
Councillor Cathy Moore, District 5
Councillor Alison Smith, District 6
Councillor Edgar Burns, District 7 (left at 12:01 p.m.)
Councillor Kacy DeLong, District 8 (left at 9:33 a.m.)
Councillor Ben Brooks, District 9 (left at 11:26 a.m.)

Staff

Tom MacEwan, Chief Administrative Officer
Alex Dumaresq, Deputy Chief Administrative Officer
April Whynot-Lohnes, Municipal Clerk
Lisa Andrews, Executive Assistant

1. Call to Order

Deputy Mayor Veinotte called the meeting to order at 9:00 a.m.

2. Announcements/Acknowledgements/Recognition

Councillor Smith announced that Rachel Reid, Author of “Heated Rivalry”, will be speaking at the Ice House Theatre in Lunenburg on July 11. Tickets will go on sale at 9:00 a.m., Saturday, June 20, at the Lunenburg Library. The tickets are \$30 each with all proceeds supporting South Shore Public Libraries.

Councillor DeLong participated in the Beyond Band-Aids session at the Blockhouse Fire Department. The session was well attended with wonderful discussions.

3. Public Input – Nil

4. Approval of Agenda (as circulated)

Moved by Councillor Burns, seconded by Councillor Brooks that the Agenda be approved as circulated. Carried unanimously.

5. Approval of Minutes – May 19, 2026

The Minutes of the May 19, 2026, Policy & Strategy Committee meeting were approved as circulated.

6. Business Arising from Minutes – Nil

7. Presentations – Nil

8. Referrals from Council - Nil

9. Staff Reports

9.1 Administration

9.1.1 Community Development Project

Shannon MacKay and Kwan Ki Tsoi, Summer Students with MODL presented their research for the Community Development Project. Discussion questions were distributed at the meeting (attached with Minutes).

Highlights of the presentation:

- Purpose - Understand and clarify Council's goals for community development and share timelines on project implementation.
- Volunteerism – Volunteer rates have declined in Nova Scotia.
- Definition and Guiding Principle – Council's vision is to use community development to improve quality of life in the Municipality.
- Approach – "PLACE" (promote, link, amplify, convey, embrace)
- What community development is and is not and what it looks like in practice (ex. New Germany Community Café).
- Council's impact and established elements.
- Community Hub – WellTide Building.
- Existing supports to the volunteer sector.
- Overview of community development initiatives in other municipalities.
- Where to go from here – short-term, medium, and long-term initiatives.
- More formal presentation in September based on Council's feedback.

Discussion:

- Benefits of a toolkit that would support success without creating extra workload for staff, use existing resources such as non-profits and charities with information consolidated in one place.
- Volunteer burnout versus volunteers aging out, how to transfer leadership from long-term volunteers. Rethink how volunteer roles are framed so newer generations feel ownership and relevance, not just obligation.
- To improve quality of life within communities, the Municipality should strengthen relationships with local businesses, engage business leaders in the dialogue.

- Under a community development model, the Municipality should not lead, rather act as a facilitator and connector.
- There is valuable work already happening within the Municipality, however, there needs to be a clearer vision and better communication.

Councillor DeLong left the meeting at 9:33am.

- Possible creation of a Community Development Coordinator position, however, timeline is purposely created not to make decisions outside of budget process.
- Community development focuses on connecting and supporting other communities, while seniors' groups remain highly active and eager to stay involved in meaningful ways.
- Community can be defined by age, industry, etc. not just by geography
- Centralized location for community information so neighboring communities are informed.
- Criteria for evaluating projects should include standards, community engagement, and staffing.
- Climate resilience and adaptation lens to be present in this work.

9.2 Finance

9.2.1 LaHave Coastal Conservation Association Tax Exemption Application,

Elana Wentzell, Director of Finance, presented LaHave Coastal Conservation Association Tax Exemption Application (circulated with Agenda), explaining the process for tax exemptions and how they are presented in the final budget.

Moved by Councillor Bell, seconded by Councillor Reinhardt that that Policy and Strategy Committee recommends that Municipal Council approve the tax exemption application from the LaHave Coastal Conservation Association as per Policy 12, tax exemption reduction For a 3-year renewable term in the amount of \$3,224.39 as presented. Carried unanimously.

9.3 Recreation, Parks & Tourism

9.3.1 Funding Model for Proposed Commemorative Asset Policy

Sandra Challis, Administrative Assistant, Recreation, Parks & Tourism presented Funding Models for a Proposed Commemorative Asset Policy (circulated with Agenda) asking the Council for direction on a preferred funding approach to move forward to develop a Commemorative Asset Policy.

There was no single-option consensus, but strong alignment around a hybrid approach:

1. Assets should generally be full-cost recovery

- If a resident wants a specific bench/table, they fund it at true cost, with a defined lifespan.
- Limited by park plans and space availability.

2. Create a general donation fund

- Open to all contribution levels
- Used for park improvements based on municipal priorities
- Supports inclusivity and flexibility

3. Separate recognition systems from assets

- Avoid tying most donations to individual furniture
- Develop alternative recognition formats (board, digital, artistic feature)

Direction was given to design a balanced, inclusive policy that separates:

- Asset funding (cost-based, limited)
- Community donations (flexible)
- Recognition (equitable and scalable)

This approach would resolve capacity, fairness, and expectation challenges while preserving community connection.

Council recessed at 10:40 a.m. and resumed at 10:54 a.m.

10. Mayor's/Deputy Mayor's/Councillors' Matters

10.1 South Shore Regional Public Library Board update

Councillor Smith provided the South Shore Regional Public Library Board update (attached to Minutes). Budgets remain a concern. Funding formula needs to be updated given increased population and inflation. The Board reinstated a Communications Committee and a Fundraising and Governance Committee. The AGM is June 24 at the Bridgewater Library.

10.2 Lunenburg County Seniors Safety Society Update

Councillor Smith provided an update on the Seniors Safety Society (circulated with Agenda). AGM is on June 24 at 1:30 at the Bridgewater Police Community Room.

10.3 FCM Update

The Federation of Canadian Municipalities annual conference was held in Edmonton from June 3 – 7, 2026. Mayor McLean-Wile, Councillors Bell, Moore, Hubley and Burns attended. Members provided verbal and written reports (attached to the minutes)

11. Added Items - Nil

12. In Camera

At 11:05 a.m., it was moved by Councillor Moore, seconded by Councillor Oickle that the Policy & Strategy Committee go In Camera to discuss the following item:

12.1 Contract Negotiations under Section 22(2)(e)

Carried.

Policy & Strategy Committee In Camera in session.

At 11:24 the Policy & Strategy Committee came out of In Camera and returned to open session.

Policy & Strategy Committee in session.

13. Adjournment

There being no further business, the meeting adjourned at 12:24 p.m.

Presentation to PSC

2026 June 16

Discussion Questions:

What should community development mean for MODL?

What role should the Municipality play in supporting community-led action?

What outcomes should be prioritized?

Is Council interested in a long-term initiative with broader outcomes, or more tangible, short-term solutions?

How should MODL measure success?

What options should staff investigate further and bring back for Council's consideration?

Submitted by Councillor Smith

Lunenburg County Seniors Safety Society

- Please see the attached report for information.
- We continue to work on sustainability as the need outstrips our capacity with one coordinator. That will be the focus of next year's work. We're looking at having someone help us with a fund development strategy; we are also welcoming new society members who have this expertise.
- The AGM is happening on June 24 at 1:30PM at the Bridgewater Police Community Room. This is open to the public.

South Shore Public Library Board

- Closures of branches in Annapolis have created a lot of conversation about library funding.
- Just a reminder that municipal councils in the Region sent a letter to Minister Ritcey on April 30 last year about the unsustainability of our current funding formula.
- I mention this because some of the responses to the closures in Annapolis from the Province have been 'how did this happen'? We've been raising the issue as I know AVRIL has.
- In order to communicate better with the public on the realities of funding, we've re-initiated a Communications Committee. Fundraising and Governance Committees as well.
- Ashley Nunn-Smith was interviewed on CBC last week about our local situation. I highly recommend checking that out. <https://www.cbc.ca/news/canada/nova-scotia/public-libraries-relying-more-on-fundraising-to-balance-books-9.7224977>
- In it, she pointed out that the two new locations that we're working on in 2026, the **Zoe Valle Memorial Library** and the **Community Hub** are only possible through direct partnerships with their host municipalities. It is normal that Nova Scotia municipalities pay for capital costs, but usually operations come from the operating grant to the region (which is shared by the province and municipalities). These partnerships respond to the demand for more library services but we really need operating funding to be increased to reflect changes in population, inflation, technology, and the role of libraries in general.
- The CBC article also mentioned the Rachel Reid fundraiser which people are very excited about. As announced earlier, tickets go on sale at 9 AM at the Lunenburg branch this Saturday morning. 2 tickets per person. \$30 each.

- We will also have our AGM this month. As long as our audit is completed in time, the AGM will be held on the evening of June 24 at the Bridgewater library. This will be open to the public.

Mayor's Report to Council

Federation of Canadian Municipalities Annual Conference June 2026

Introduction

I attended the Federation of Canadian Municipalities (FCM) Annual Conference in Edmonton, Alberta. The conference welcomed approximately 3,000 delegates, exhibitors, speakers, and support staff from municipalities across Canada.

Key themes throughout the conference included housing, defence and sovereignty, climate change, immigration, artificial intelligence, and strategies to address hate, discrimination, and social division. A recurring message across many sessions was the importance of creating healthy, inclusive communities where all residents experience a strong sense of belonging.

Many sessions and study tours focused on issues and solutions most applicable to Canada's larger cities and urban centres. Nevertheless, there were valuable lessons and discussions relevant to rural municipalities and communities of our size.

Edmonton is experiencing significant economic and housing growth. At the same time, the challenges associated with homelessness, addiction, and mental health were clearly visible throughout the downtown core. The conference itself was hosted at the Edmonton Convention Centre, a large and impressive facility overlooking the North Saskatchewan River. The event was exceptionally well organized, with volunteers readily available to assist delegates throughout the four-level venue. Hospitality provided by sponsors was excellent and created numerous opportunities for networking and discussion among municipal leaders from across the country.

Plenary Sessions

Building the Future: Equity & Inclusion as Engines of Growth, Resilience, and Nation-Building

Panelists: Titi Eluwa; John Norman, Mayor of Bonavista, Newfoundland and Labrador; Dr. Caitlin Downie, Associate Dean, Academic Upgrading and Global Access, Keyano College; Chelsea Steenback, Director of Indigenous Relations, City of Regina.

This session highlighted how communities can recognize and celebrate their history and culture while using those assets to strengthen economic development and community identity.

The Town of Bonavista was presented as an example of how heritage and cultural preservation can become powerful tools for community revitalization. The discussion certainly increased my interest in visiting the community to see firsthand the work that has been accomplished. The restoration of the town following the cod moratorium has attracted a host of artisans which has contributed significantly to finding creative solutions.

The City of Regina shared examples of how Indigenous culture and traditions have been integrated into municipal facilities, programs, and services. In Saskatchewan, where approximately 17 percent of the population identifies as Indigenous, this city is increasingly incorporating Indigenous perspectives into their governance and public spaces. Their Indigenous services department has only been in existence for three years however their influence extends to every part of municipal government – infrastructure, planning, services, staffing and community engagement.

Building Big Things Together

Panelists: Ana Bailão, CEO, Build Canada Homes; Jennifer Angel, CEO, Evergreen and Chair of the Canadian Infrastructure Council; Rodrigue Gilbert, President, Canadian Construction Association; Alana Hnatiw, Mayor, Sturgeon County.

This discussion focused on Canada's need to respond to significant economic, technological, and geopolitical change. Panelists emphasized that governments, industry, and communities must work together more effectively to build the infrastructure and housing required for future growth.

The key takeaway was that ambition matters. Canada must be willing to think bigger, move more efficiently, and improve collaboration among governments and organizations if we are to meet future challenges successfully.

Political Fireside Chats

The conference featured discussions with several federal political leaders, including:

- Gregor Robertson, Minister of Housing
- Dominic LeBlanc, Minister of Trade and Intergovernmental Affairs
- Avi Lewis, leader of the New Democratic Party
- Scott Aitchison, Conservative MP for Huntsville–Muskoka
- Elizabeth May, Leader of the Green Party

As always, Elizabeth May was among the most candid and unscripted participants. Her remarks reflected the perspective of someone who has worked with six Prime Ministers and remains willing to challenge conventional political thinking. She spoke openly about the evolving federal political landscape and the uncertainties surrounding the leadership of Prime Minister Mark Carney.

Local Governments in Canada's Sovereignty, Security and Defence

Panelists: Major-General Krista Brodie, Chief of Staff, Canadian Joint Operations Command; Solomon Awa, Mayor of Iqaluit; Kandis Jameson, Mayor of Hay River; Will Cole-Hamilton, Councillor, City of Courtenay.

This session focused on northern sovereignty and the role local governments play in supporting Canada's security interests.

Hearing directly from a senior military officer about the threats facing Canada's Arctic and northern regions was sobering. Discussion centred on activities undertaken by Russia and China, including mapping of northern waterways, surveillance activities, and monitoring of Canadian operations.

The session reinforced the importance of continued investment in northern infrastructure, community resilience, and defence preparedness to protect Canadian sovereignty.

Immigration Restrictions: The Ripple Effects on Local Communities and Economies

Panelists: Aditya Rao; Mahdi Verna, Migrant Justice Centre (New Brunswick); Vitoria Flores, Councillor, City of Regina; Maira Santiago, Councillor, City of Burnaby; Alphonse Ahola, Executive Director, Francophone Canadienne Plurielle.

The panel examined the impact of recent federal immigration policy changes, including reductions in international student permits and restrictions affecting newcomers seeking to establish permanent residency.

Participants discussed the significant impacts these policies are having on universities, employers, and communities that rely on immigration to address labour shortages and population growth.

The discussion also explored growing public frustration regarding housing affordability and employment. Several speakers noted that immigrants have increasingly become scapegoats for challenges that developed over many years, particularly housing shortages.

Panelists emphasized the importance of evidence-based discussion and the need to approach immigration policy in a manner that remains both practical and compassionate.

Own Your Story: Social Media Strategies for Municipal Elected Officials

Panelists: Mayor Michelle Boileau, Timmins; Amélie-Anne Gauthier, Acting Director of Communications, City of Dieppe; Louis-Philippe Boulianne, Senior Communications Consultant.

This was one of the most practical sessions I attended.

The panel focused on the importance of storytelling in helping residents understand municipal decision-making and the work of Council. The City of Dieppe provided particularly strong examples of how elected officials and staff use social media to build trust and engagement within the community.

A key message was that residents connect with people, not institutions. Having elected officials become part of the story and providing behind-the-scenes insight into decisions, projects, and challenges can help humanize local government and strengthen public understanding.

Addressing Anti-Government Hate and Harassment in Times of Global Crisis

This session resonated with many elected officials who have experienced increasing levels of harassment, intimidation, and threats directed at themselves and their families.

Former Edmonton Mayor Amarjeet Sohi spoke candidly about his experiences as a public official from an East Indian background. His remarks, along with those of other participants, illustrated the growing challenges faced by elected leaders across Canada.

Many attendees noted that harassment and threats increased significantly following the COVID-19 pandemic and continue to affect recruitment and retention of elected officials.

The session was led by the Strong Cities Network, an international organization that provides training and support to municipalities addressing hate, extremism, and community safety.

AI in Action: Real World Wins for Municipal Service Delivery

This session explored practical municipal applications of artificial intelligence and machine learning.

Presenters from the Cities of Edmonton and Kelowna shared examples where AI is already improving efficiency and service delivery. The discussion focused on responsible implementation and identified several key requirements for success, including quality data, governance frameworks, organizational capacity, and strategic partnerships.

The timing of the session was particularly relevant given the recent federal announcement of funding to support AI adoption within government.

Jazz Pabla, Chief Information Officer with WSP Canada, provided practical advice regarding how municipalities can begin exploring AI in a low-risk and manageable manner. Following the session, I spoke with representatives from the Town of Bridgewater about opportunities to introduce digital tools that could enhance municipal service delivery and how this might be done cooperatively through MJSB.

Regional Members Meeting – Atlantic Canada

The Atlantic regional meeting provided an opportunity for delegates from across the region to discuss common priorities and emerging issues.

During the discussion, I raised concerns regarding the impact of reduced immigration targets on workforce availability in rural communities. Many Atlantic municipalities continue to face significant labour shortages, and immigration has been an important contributor to population growth and economic development.

I believe workforce shortages in rural communities represent an unintended consequence of recent federal policy changes and warrant continued discussion and advocacy.

Conclusions

As always, one of the greatest benefits of attending the FCM Conference is the opportunity to connect with municipal leaders from across Canada. Informal conversations often provide insights and practical ideas that are as valuable as the formal sessions.

For me personally, one of the most rewarding events was the Women in Municipal Leadership Reception hosted by FCM. The reception brought together women leaders from municipalities across the country and provided an opportunity to discuss common

challenges and opportunities. I made several valuable connections with leaders representing rural communities similar in size and character to our own.

Looking ahead, the 2027 FCM Annual Conference will be hosted in Halifax. This presents a significant opportunity for Nova Scotia municipalities to showcase our communities to delegates from across Canada.

During the conference, I had discussions with representatives from Chester, Lunenburg, and Bridgewater about developing travel packages and promotional materials that would encourage delegates to extend their stay and visit the South Shore. Canadians consistently demonstrate a strong interest in visiting Atlantic Canada, and we should work together to make it easy for conference attendees to choose our region as part of their travel experience.

Respectfully submitted,

Elsbeth McLean-Wile

Councillor M. E. Bell's Report to Council

Re: Federation of Canadian Municipalities Annual Conference June 2026

Conference Overview

I attended the Federation of Canadian Municipalities (FCM) Annual Conference in Edmonton, Alberta, from June 3 to June 8, 2026, with the main conference sessions taking place from June 4 to June 7.

Approximately 3,000 people attended, including delegates, exhibitors, speakers, and municipal support staff from across Canada. The conference offered valuable networking opportunities and showcased innovative approaches to challenges facing municipalities. Our MODL group divided our time across sessions so we could bring back ideas and practical insights to support both current and future projects.

The main conference themes included:

- Public safety
- Infrastructure
- Housing
- Climate adaptation
- National defence
- Immigration
- Inclusive communities

Case Study: Fort Edmonton Park

For my first case study, I visited Fort Edmonton Park, located just outside Edmonton. For more than 50 years, the park has interpreted the history of Alberta and western Canada. However, until about 26 years ago, there was limited representation of the role Indigenous Peoples played in the early history of the region and of Canada. Staff recognized this gap and worked to ensure that Indigenous stories would be told by Indigenous people themselves.

The result was an award-winning Indigenous Peoples Experience that combines storytelling, land-based learning, and hands-on activities. The scale of the project is impressive: approximately \$165 million was invested to create a dedicated space within the park that shares the history, lived experience, and perspectives of Indigenous communities in an environment designed to preserve as much of the natural landscape as possible.

This section of the park explores the physical, mental, and spiritual dimensions of Indigenous life in a gradual and thoughtful way. Spanning roughly 150 acres, the exhibit emphasizes authenticity, community leadership, and the preservation of natural landscape. Staff in this area are Indigenous, helping ensure that the stories shared are grounded in lived experience and cultural knowledge.

Seasonal Life and Early Contact

The Indigenous Peoples Experience was developed by Indigenous communities to tell their own stories, supported by fundraising that helped establish this dedicated space within the park. The exhibit became a central place for interpreting how Indigenous peoples lived and how they later interacted with Europeans.

A key theme of the exhibit was that life was organized around the seasons rather than the calendar year. Elders described what spring, summer, fall, and winter meant in practical and cultural terms, including the work required in the warmer months to prepare for winter survival on the land. Visitors learned about seasonal movement, shelter built from logs or pelts, and the skills needed to live in a demanding environment.

The exhibit also highlighted how Indigenous peoples in what is now Alberta maintained strong connections with other nations across what is now Montana and the United States. These movements followed seasonal patterns and took place long before modern national borders existed. This perspective may offer useful inspiration for future local initiatives, including possible themes for trail art.

Bison, Disease, and Cultural Change

The exhibit emphasized the central role of the bison in Indigenous life. Bison provided food, clothing, and materials essential to daily survival. Elders explained that this relationship was based on respect and sustainability, in contrast to the profit-driven approach introduced by many European settlers, whose hunting practices devastated bison populations.

The elders also spoke about the profound changes that followed European arrival. Indigenous communities were exposed to diseases for which they had no immunity, contributing to devastating population losses. The introduction of the horse also brought major change. Before that time, many Indigenous peoples in Alberta relied primarily on dogs as domestic animals. Horses dramatically increased mobility, allowing people to travel farther in a day and reshaping patterns of movement, trade, and daily life. These

changes, both harmful and transformative, remain deeply embedded in oral histories and community memory.

Residential Schools and Reflection

A particularly powerful part of the visit was the pavilion on residential schools. Visitors were asked not to record or photograph the material presented there, but instead to listen carefully, reflect, and learn. The pavilion included photographs, video, and opportunities to hear directly from Elders. It was a sobering reminder of a history that was long ignored or hidden from public understanding.

The exhibit also highlighted the strength and contributions of Indigenous people today, showing individuals from all walks of life, including actors, lawyers, drivers, chefs, labourers, professionals, and business leaders. The overall experience was deeply informative and left a lasting impression. While history cannot be changed, it can inform better choices in the present and future.

One practical takeaway is the opportunity to recognize Indigenous heritage more visibly in our own communities, including through the use of Indigenous names for parks and streets.

*Submitted by: Councillor Martin Bell, CMG
June 10th, 2026*

Study Tour: Beaumont and Dream Unlimited

I also took part in a study tour hosted by Dream Unlimited that included a visit to the City of Beaumont, located south of Edmonton in the Edmonton Metropolitan Region. Beaumont borders Leduc County and sits near the intersection of Highways 625 and 814, just northeast of the City of Leduc. The area we toured includes more than 2,000 acres of newly built homes, most of them less than 10 years old.

Development Highlights

- Dream Unlimited is building more than one new home per week.
- The company focuses primarily on residential and mixed-use development.
- It is one of Canada's most active builders working through public-private partnerships.
- Its developments are planned in collaboration with municipal development officers and planners.

- Neighbourhoods are designed around municipal and private parks within walking distance of homes.

Observations and Local Relevance

Councillors Hubley and Moore also attended the study tour, and my understanding is that Councillor Hubley will provide a more detailed report. For that reason, I have kept my own comments brief.

Overall, I was very impressed by the way these communities were planned and built. This model could be relevant for growth in Hebbville, Wileville, Conquerall Bank, and New Germany. However, MODL would need to consider infrastructure partnerships, including possible wastewater treatment capacity, to support a similar approach.

Submitted by: Councillor Martin Bell, CMG

June 11th, 2026



The following is an update from one of the many study tours/workshops I participated in while in Edmonton for the FCM Conference.

I chose the study tour “Discover the Heart of Community Living with Dream”

Dream Unlimited is one of Western Canada’s Most respected residential land developers. They are the masterminds behind several popular family neighborhoods. To date They have developed over 2000 acres.

We toured 4 of their developments: Elan, Laurel, Aster Grove and Maple Crest.

Dream Unlimited is in the business of developing neighborhoods and this they do very well.

Most new communities are built outward from a “product type.” Dream builds from the idea of a “place.”

You notice this “place” as soon as you arrive. New-France inspired architectural touches, porch forward streetscapes and a deliberate range of “product” types from townhomes to estate homes, this makes for a wider mix of residents than a conventional single product community would allow.

A park is a part of every community that Dream builds. The trick to the park system isn’t the park itself, it is what happens between them. The parks greet you at the entrance, a double tree-lined path, 3 storey wooden play structures, trails that branch in multiple directions. Each branch carries you to something visible on the horizon. (A play tower, skating rink, hilltop benches)

Most of the houses are either porch-front, onto park space or back directly onto it. This is deliberate. The result is a place where the world inside the home and the world outside it are rarely more than a doorstep apart.

Dream constructs 18, 20, 22 and 28’ lots right next to each other. On the same blocks, different homes, different families, different price points all on the same street. It’s how historical neighborhoods grew up and it how Dream thinks neighborhoods should be. I personally agree.

I do want to tell you about “Laurel.” This development is considered “reverse housing.” This is a pedestrian first residential development. Homes are oriented to front face on greenway corridors, with vehicle access at the rear. The result is a community cluster where daily life plays out on shared green space rather than asphalt and where *the front porch means something again*. I could definitely see myself

sipping lemonade while watching the neighborhood kids play. For me it was about how Dream sells the “feeling.”

Overall, the FCM convention was inspirational. The workshops always give me a perspective that I may not have considered from climate, to transit, to homelessness.

The networking is endless. The common denominator, we all believe in the future of our Municipalities and speak with pride.

I will leave you with a quote from Andrew Knack, the Mayor of Edmonton:

We are stronger when we work together, when municipalities thrive, Canada thrives.

That concludes my report.

Pam Hubley

District 4 Councillor

Municipality of the District of Lunenburg