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Finance Committee Meeting Agenda

Tuesday, March 4, 2025 – 9:00 a.m.

MODL Council Chambers – 10 Allée Champlain Drive, Cookville

- 1. Call to Order**
 - 1.1 Mi'kma'ki Territorial Acknowledgement
- 2. Announcements, Acknowledgements, Recognition**
 - 2.1 Proclamation – International Women's Day 1
- 3. Public Input (15 Minutes)**
- 4. Changes/Approval of Agenda**
- 5. Approval of Minutes – February 4, 2025 (as circulated)**
- 6. Business Arising from Minutes**
- 7. Presentations/Scheduled Times**
 - 7.1 Creating Meaningful Living Space for Communities to Thrive 9:15 a.m. 2-6
Everbloom Homes – Mark Kennedy
- 8. Staff Reports**
 - 8.1 Administration Department**
 - 8.1.1 ICIP – Reallocation of Grant Funds 7-8
- 9. Municipal Capital Budget..... 9-20**
 - 9.1 Staff Presentation on Budget
 - 9.2 Expanded Public Input
 - 9.3 Council Deliberation and Direction to Staff
- 10. Consideration of Correspondence - Nil**
- 11. Recommendations from Council - Nil**
- 12. Added Items**
- 13. In Camera**
 - 13.1 Contract Negotiations under Section 22(2)(e) of the MGA
- 14. Adjournment**



Proclamation

International Women’s Day

WHEREAS, International Women’s Day is celebrated globally on March 8th by those who believe in gender equality and who seek to improve the lives of all women and girls (trans and cis), two spirit, and gender peoples through cultural, legal, economic, and social change;

AND WHEREAS, the theme for International Women’s Day 2025 is “Accelerate Action”. This year’s campaign emphasises the urgency and importance of accelerating efforts to eliminate systemic barriers and biases that impede women’s equality.

AND WHEREAS, Women and girls, in particular women with disabilities, racialized women, immigrant women, two spirit and gender diverse peoples experience many forms of oppression;

AND WHEREAS, International Women’s Day is a time to work toward a world where each woman and girl can exercise her choice, such as participating in politics, getting an education, having an income, and living in societies free from violence and discrimination;

AND WHEREAS, the Municipality of the District of Lunenburg is committed to promoting equity and justice and will continue to work to address the systemic and structural oppressions that perpetuate inequity.

NOW THEREFORE, I, Mayor Elspeth McLean-Wile, DO HEREBY PROCLAIM March 8, 2025 as “International Women’s Day” in the Municipality of the District of Lunenburg.

March 4, 2025

Mayor Elspeth McLean-Wile

CREATING MEANINGFUL LIVING SPACES FOR COMMUNITIES TO THRIVE



"THE IMPORTANT THING ABOUT HOUSING
IS NOT WHAT IT IS, BUT WHAT IT
DOES IN PEOPLE'S LIVES"

John F.C. Turner

Our Mission:

To seed sustainable, inclusive growth for Canada's housing market.

Our Vision:

We envision a Canada where all citizens have access to dignified, affordable homes where they can flourish.

MODL HOUSING NEEDS SNAPSHOT

- As of the end of 2022 there was a gap of 654 units.
- MODL requires 1,195 units by 2027 and 1,665 by 2032.
- Historical rate of construction = 150 units/year
- The non-market housing stock is low with just 35 public housing units and minimal non-profit housing.
- 9% of households are in core housing need.
- Much of the existing housing stock needs repairs.

Source: Turner Drake & Partners Ltd, 2023



FACILITATING

A BALANCED
COLLABORATIVE,
COMMUNITY-BASED
ECOSYSTEM



COMMUNITY INTEREST COMPANY (CIC)

A NEW SUSTAINABLE COMMUNITY HOUSING MODEL



PILLARS



KEY DIFFERENTIATORS

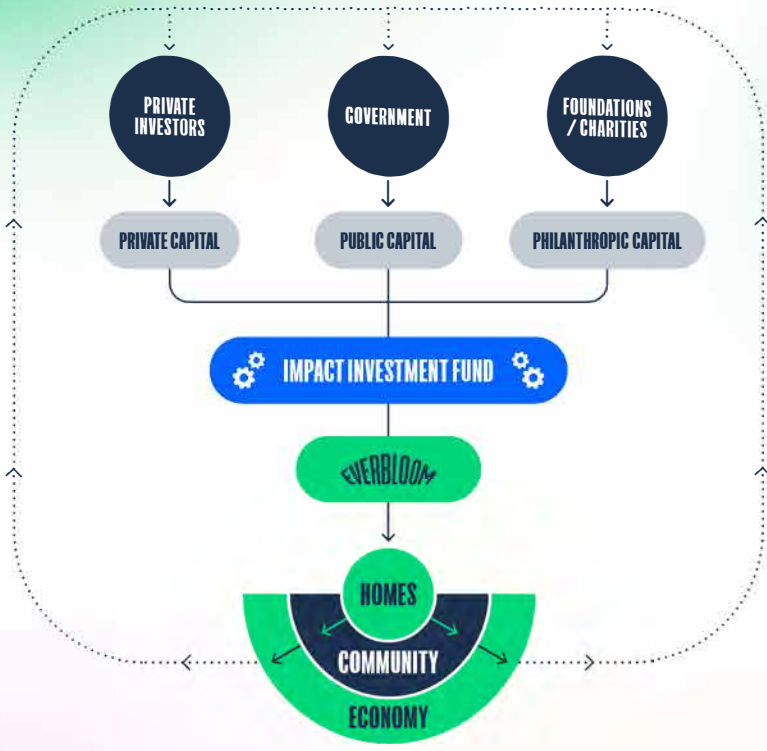


BUILDING CAPACITY IN THE COMMUNITY HOUSING SECTOR

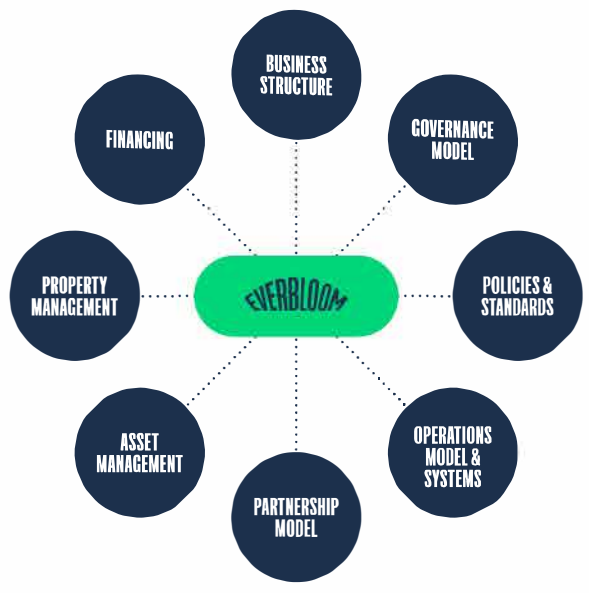


DIKOS

HOMES ARE THE BASIC UNIT OF AN ECONOMY



EVERBLOOM FRAMEWORK



BUILDING STRATEGIC PARTNERSHIPS

CIC

PUBLIC

PRIVATE

NON-PROFIT



culture **Δ**link



INNOVATION BUILDINGS

FORWARD COMMUNITIES



BELLETERRE COMMUNITY PARTNERS



HALIFAX



END HOMELESSNESS ST. JOHN'S #WECANENDIT



ST. JOHN'S



**CREATING
PLACES
PEOPLE
FLOURISH**

EVERBLOOMHOMES.CA



**"TO TALK ABOUT THE
FUTURE IS USEFUL ONLY IF
IT LEADS TO ACTION NOW."**

E.F. Schumacher



**Municipality of the District of Lunenburg
Request for Decision**

Report To: Finance Committee
Submitted By: Alex Dumaresq, Deputy CAO
Date: March 4, 2025
Re: ICIP –Reallocation of Grant Funds

Recommended Motion:

“that Municipal Council endorse the reallocation of ICIP funding of \$7,139,297 from the Active Transportation Multi-Use Pathway Project to the Osprey Village Sidewalk Project (\$1,814,204) and the Cookville Wastewater Treatment Plant Expansion Project (\$5,325,093).”

Background

In 2020, MODL made application to the Investing in Canada Infrastructure Program — Climate Change Mitigation Sub Stream for the design and construction of an Active Transportation (AT) pathway to link Osprey Village to Bridgewater along Trunk 10. MODL’s application was successful and \$7,139,297 was awarded to the municipality. Following the design component of the project, it became evident that the AT route was going to exceed MODL’s financial resources for the project and notice was sent to the Province on November 8, 2024 that Council made the decision to cancel the project. Staff has worked with our provincial partners to propose a reallocation of the ICIP funds into two other important projects for the municipality.

Discussion

Osprey Village is experiencing significant residential growth, and enhancements to the infrastructure within this area has proven to be a strategic investment for the municipality. Sidewalks along Nathan Cirillo Road and Pine Grove Road would greatly enhance the safe and

efficient movement of pedestrians within Osprey Village, which is becoming more important as the area continues to grow. This Osprey Village Sidewalk Project is listed in the 2025/26 Capital Budget for design work (\$250,000) and in 2026/27 for construction (\$4,750,000). The completed project will result in sidewalks; stormwater infrastructure; watercourse crossing; traffic lights and pedestrian crossings; as well as beautification elements. The reallocation of the grant funds must adhere to the ICIP stacking rule of a maximum of 40% federal funding and 33.33% provincial funding for any one project. The reallocated funding will result in a total estimated municipal cost of the Osprey Village Sidewalk Project of \$1,044,823.

The second project of significant importance to the municipality is the Cookville Wastewater Treatment Plant Expansion. This expansion is an essential investment in our community in terms of both service and growth, and without it the municipality will be unable to meet the residential housing demands for Osprey Village. Despite having a number of funding programs contributing to the expansion project, the municipal contribution required for this \$24 million project is creating financial strain. To alleviate this strain and to ensure the success of the expansion project, the remaining ICIP funding of \$5,325,093 is recommended for allocation to the Cookville WWTP expansion project.

Recommendation

Staff recommends that Council approve the recommended motion so that the necessary administrative processes can occur at the municipal and provincial levels.

| Report Preparation | |
|--------------------------------|---------------|
| Department | |
| Report Prepared by | Amy Wamboldt |
| Report Approved by | Alex Dumaresq |
| Date Reviewed by C.A.O. | |



The Municipality of the District of Lunenburg Request for Decision

Report to: Finance Committee
Submitted by: Elana Wentzell, CPA, CMA, Director of Finance
Date: 2025-03-04
Re: 2025-26 Draft Capital Budget

Recommendation

It is recommended that Council consider the 2025-26 Draft Capital Budget and direct staff to make any changes it feels necessary to support its strategic goals.

Executive summary

The 2025-26 Draft Capital Budget is enclosed for Council consideration. Staff will be reviewing the draft budget in detail with Council looking for direction on revisions.

Department budgets will be presented by each Director. There will be an accompanying presentation which will more fully explain any suggested changes, operational impacts and alignment with Council's Strategic Plan.

The 5-year financial strategy will also be discussed.

Staff are pleased to present this draft capital budget for Council consideration.

| Report Preparation | |
|-------------------------|----------------|
| Department | Finance |
| Report Prepared by | Elana Wentzell |
| Report Approved by | |
| Date Reviewed by C.A.O. | |

| 5 Year Capital Investment and Canada Community-Building Fund Plan | | Current | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Future Years |
|---|---|---------|-----------|---------|---------|---------|---------|--------------|
| Project Description | | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | |
| Administration Department | | | | | | | | |
| Community Solar Garden - Site Selection & design & Construction | Construction of 7 MW Solar Garden managed by AREA (energy savings equal to 700 homes or 150,000 trees). Municipal partnership with MODL. An IMSA will be formed to Construct & Manage. Interest during Construction \$1,491,346 (MODL Share 56.14%). The spend is conditional on application approval and successfully negotiating a PPA and that the amount is fully repaid to MODL from the IMSA Corp from long term borrowing. | 500,000 | 840,000 | | | | | |
| Community Solar Garden - Land Acquisition | The purchase of the land for the solar garden with same conditions as above and fully repaid - cost is \$650,000 | | 650,000 | | | | | |
| <i>Administration Department Subtotal</i> | | 500,000 | 1,490,000 | - | - | - | - | - |
| Finance Department | | | | | | | | |
| Tax Bill Portal | Purchase software for online access to Tax Bills (Provincial funding rec'd) also includes employee pay stubs. 70% paid on contract start. 30% due in 2025/26. Total \$34,500 + HST | 30,000 | 10,800 | | | | | |
| Finance Department Subtotal | | 30,000 | 10,800 | - | - | - | - | - |

| 5 Year Capital Investment and Canada Community-Building Fund Plan | | Current | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Future Years |
|--|---|----------------|----------|----------------|----------|----------|----------|--------------|
| Project Description | | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | |
| Economic Development Department | | | | | | | | |
| Land Acquisition & access to facilitate deliveries | Facilitate deliveries to Osprey Village (looking for 3rd party contributions). Project will not proceed. | 160,000 | - | | | | | |
| Osprey Village Extension of Champlain - to Lot 9 (new 21-1) | Road extension to facilitate development. This project will be tied to the FH Development expansion and sewer expansion which is outside the 5 year timeframe. | | | 700,000 | | | | |
| Enhancement Plan | Plan to inform where beautification should occur based on existing and expected development in Osprey Village. Where to place streetlights, benches, landscaping. | 75,000 | | | | | | |
| Internet - Final Year of Connectivity Strategy | Per Council Internet Strategy - remaining areas include Molega Lake Lun Co. | 249,000 | - | | | | | |
| <i>Economic Development Department Subtotal</i> | | <i>484,000</i> | <i>-</i> | <i>700,000</i> | <i>-</i> | <i>-</i> | <i>-</i> | <i>-</i> |
| Engineering, Public Works, Water & Wastewater | | | | | | | | |
| Facility & Energy Assessment CES Building | Assessment for energy upgrades and safety/accessibility options. | 50,000 | | | | | | |
| Engineering Dept Vehicle | Add another Engineering vehicle to reduce personal vehicle use | - | | 85,000 | | | | |
| WWTP Van & Truck replacements | To replace aging vehicles (2014 purchase year) | | 85,000 | 100,000 | | | | |
| EV Chargers at Mun. Bldg. | Add additional chargers to staff parking lot | | | | | | | 250,000 |
| Solar Panels - New Germany WWTP | Installation of 100KW system | | | | | | 200,000 | |
| Solar Panels - Conquerall Bank WWTP | Installation of 10KW system, plus building addition to accommodate inverter | 50,000 | | | | | | |
| Solar Panels - Cookville WWTP | Installation of 100KW system | | | | | 300,000 | | |
| Solar Panels - CES Building | Future installation after building upgrades completed | | | | | | | 250,000 |

| 5 Year Capital Investment and Canada Community-Building Fund Plan | | Current | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Future Years |
|---|--|-----------|-----------|-----------|------------|---------|---------|--------------|
| Project Description | | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | |
| EV Fleet Chargers | Install EV charges in the fleet parking lot at Municipal Services Building. Council's approval received: \$386,000. Spent \$151,000 by March 31. Carry over remaining balance required \$235,000 | 235,000 | | | | | | |
| Osprey Village Sidewalk Project - Design | Sidewalks, Curb and Gutter, Water Course Crossing, Stormwater Infrastructure, Traffic Signal Lights & Pedestrian Crossing, Lighting & Seating along Nathan Cirillo and Pine Grove Roads. External Funding: ICIP (\$1,814,204), MCGP (\$1,136,973), and AT Fund (\$504,000). Municipal Funding: (\$1,044,823) | | 250,000 | | | | | |
| Osprey Village Sidewalk Project - Design | | | | 4,750,000 | | | | |
| Osprey Village Water Tower - Year 1 of 3 (Site Selection, Design & Site Prep) | Water Tower - funding 73% of \$2.9M, TOB MODL share 50% Total \$3.84M for tower and connections, design included | 800,000 | 500,000 | | | | | |
| Osprey Village Water Tower - Year 2 of 3 (Construction) | | | | 1,200,000 | | | | |
| Osprey Village Water Tower - Year 3 of 3 Completion | | | | | 4,300,000 | | | |
| WWTP Cookville Plant Expansion Year 1 of 3 (award tender & start construction) | Upgrades to support housing growth in Osprey Village. | 4,000,000 | | | | | | |
| WWTP Cookville Plant Expansion - Year 2 of 3 (construction) | Grants received: ICIP \$6.67M; Sustainable Service Growth Fund(\$1.3M), MCGP (\$4.1M) Balance will be debt financing. Carry Over Remaining Money, Anticipated Expenditures 2024/25 \$1M, 2025/26 \$6.5M, 2026/27 \$17M for Total \$24.5M | | 6,500,000 | | | | | |
| WWTP Cookville Plant Expansion - Year 3 of 3 (complete construction & deficiencies) | | | | | 17,000,000 | | | |
| WWTP Cookville Plant Expansion - Future Expansion | Future expansion to accommodate development. | | | | | | | 20,000,000 |
| WWTP Cookville I&I investigation | Carry over balance of project delayed due to equipment availability. | 40,000 | | | | | | |

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|---|---|---------|----------------|---------|---------|---------|---------|--------------|
| Project Description | | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | |
| Nathan Cirillo Pumpstation Backup Power - Year 1 of 2 (design & begin construction) | Provide on site generator to supply backup power during power outages, design in year 1, and construct in year 2. | 100,000 | | | | | | |
| Nathan Cirillo Pumpstation Backup Power - Year 2 of 2 (completion) | | | 140,000 | | | | | |
| Municipal Services Building Warranty Repairs | HVAC (3rd party warranty \$400,000), Miscellaneous upgrades balance carry forward until complete. | 250,000 | 50,000 | | | | | |
| CES Building Re-Coating | Re-paint the building. | | | 250,000 | | | | |
| Office reconfiguration | Create office space from existing storage room. | 100,000 | | | | | | |
| J Class Roads (NSPW paving Partnership) | NSPW partnership to pave non-owned MODL roads. Carry over 2024/25 Request: Darby's Head Rd (0.45 km), St. Augustine Rd (0.13km), Riverside(0.1 km), Freeman(0.37 km), Riverview (0.18 km) & Church(0.25 km) Total 3.12km. | 700,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | |
| Summer Road | Upgrade storm drainage; widen cul-de-sac; grade and gravel | | 65,000 | | | | | |
| Homestead Estates Paving | Next priority municipal road upgrade. | | | | | | | 1,300,000 |
| Jessie Lane Upgrade | Next priority municipal road upgrade after Homestead Estates. | | | | | | | 1,000,000 |
| Billie Lane Upgrade | Cost share with developer. | | | | | | | 400,000 |
| Traffic Lights at Highway 10 and Allee Champlain Drive | Install traffic lights at intersection of Highway 10 & Allee Champlain Drive | | | 500,000 | | | | |

| 5 Year Capital Investment and Canada Community-Building Fund Plan | | Current | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Future Years |
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| Project Description | | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | |
| Centre School ESA Assessments | ESA Assessment, Implementation of remediation & demolition of building. 73% grant funding estimate. Project will not proceed without grant. | 100,000 | | | | | | |
| Centre School Bldg. Demo & Soil Remediation | | | 5,500,000 | | | | | |
| Green Compost Carts - annual purchase | Annual purchase of Green Compost Carts. | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | |
| Indian Falls Stairs - Design | Design & construct new stairs to access river. Existing stairs were at end of life and removed. Pre-budget approval received Feb 27/24. | 30,000 | | | | | | |
| Indian Falls Stairs - Installation | | 300,000 | | | | | | |
| Arthur Young Trail | Upgrade existing trail. | 10,000 | | | | | | |
| MARC existing Trail Upgrade | Capital upgrades to existing trail (repairs & drainage enhancements). | 30,000 | | | | | | |
| Wile's Lake Park - Garage Building - HAZMAT Removal & Demolition | Demolish and remove garage building (including identified HAZMAT's) | | | 125,000 | | | | |
| Wile's Lake Park - Barn Demolition and Removal | Demolish vacant barn | | 35,000 | | | | | |
| WWTP - Annual Large Pump Rebuilding/Replacement Program | Annual Large Pump Rebuilding/Replacement Program (\$15-25k/YEAR) 2025/26 NC PS and NG PS#1,2, or 5; 2026/27 HB PS#20 Pump 1; 2027/28 HB PS#20 Pump 2; 2028/29 HB PS#19 Pump 1 ;2029/30 HB PS#19 Pump 2; 2030/31 HB PS#18 Pump 1; 2031/32 HB PS#18 Pump 2. HB would only be done if we don't upgrade the stations as part of the larger capital project for \$6M. | 15,000 | 25,000 | 15,000 | 15,000 | 15,000 | 15,000 | - |
| WWTP Hebbville Pump Stns - Assess & Design | Replace entire system, including 3 pump stations, as per CBCL's 2022 study. | | | 175,000 | | | | |

| 5 Year Capital Investment and Canada Community-Building Fund Plan | | Current | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Future Years |
|--|--|------------------|-------------------|-------------------|------------------|------------------|----------------|-------------------|
| Project Description | | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | |
| WWTP Hebbville Pump Stns - Replacement | Replace entire system, including 3 pump stations, as per CBCL's 2022 study. | | | | 4,000,000 | | | |
| Conquerall Bank - I&I Repairs | Address Inflow & infiltration recommendatins at Conquerall Bank System as recommended by the I&I Study. | 50,000 | | 30,000 | 50,000 | | | 95,000 |
| Conq Bank - caustic soda system improvements | Expand existing building and install caustic soda system - 50% Provincial funding (estimate). | 350,000 | | 500,000 | | | | |
| Wastewater Treatment Options - Study - Conquerall Bank and New Germany | Study wastewater treatment options to the current treatment plants in Conquerall Bank and New Germany | | 125,000 | | | | | |
| WWTP NG Inflow & Infiltration Mitigation | Council pre-approval received. Carry over Year 4 for future investigation if required. | 900,000 | | | 40,000 | | | |
| WWTP NG Plant Upgrades - Capacity Study | Estimate for capacity study, design and refurbishment of NG Treatment Plant. | | | 150,000 | | | | |
| WWTP NG Plant Upgrades - Design | Estimate for capacity study, design and refurbishment of NG Treatment Plant. | | | | 225,000 | | | |
| WWTP NG Plant Upgrades - Refurbishment | Estimate for capacity study, design and refurbishment of NG Treatment Plant. | | | | | 6,000,000 | | |
| NG Pump Stations - Permanent Back-up Power | PS Priority #3, 4, 2, 5, 1, and 6 | | | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Annual Manhole Cover Repair/Replacement Program | Annual program to uncover and adjust to grade, repair/replace manhole covers to allow access for maintenance and monitoring of sewers. | | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | |
| WWTP NG pH and Dissolved Oxygen (DO) Probe | Supply and install new pH probe and DO sensor to monitor and adjust treatment process to ensure regulatory compliance. | | 18,000 | | | | | |
| <i>Engineering, Public Works, Water & Wastewater Subtotal</i> | | <i>8,170,000</i> | <i>13,723,000</i> | <i>25,510,000</i> | <i>9,260,000</i> | <i>6,945,000</i> | <i>845,000</i> | <i>23,495,000</i> |

| 5 Year Capital Investment and Canada Community-Building Fund Plan | | Current | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Future Years |
|--|---|----------------|----------------|----------------|---------------|---------------|---------------|--------------|
| Project Description | | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | |
| Planning & Development Services | | | | | | | | |
| Bldg. Insp Vehicle Replacements (EV) | Estimate for 2 replacements per budget year indicated | | | 120,000 | | | | |
| Green/Climate Change Projects (\$500k/yr. - less projects i.e. solar panels) Solar Garden taking this annually | Council - Climate Change Emergency Declared Est \$500,000/year. Sustainability Reserve to be created from unused Climate Change budget monies. | | | | | | | |
| Living Shoreline | Demonstration project (Coastal or inland shoreline) | | | 500,000 | | | | |
| E-bikeshare Hub Pilot | Infrastructure for E-bike share based on feasibility study outcomes | | | 80,000 | | | | |
| Battery Installation at Homes Pilot | Pilot project to install batteries in 40 homes with solar panels installed. It will help homeowners during power outages and reduce their daily electricity bills. | | | 50,000 | | | | |
| Land Conservation Strategy | This project will identify and map all Environmentally Significant Areas (ESAs) in MODL, providing a strategic framework to protect valuable natural areas. It will also help procure land and attract external stakeholders and matching funding to meet the municipality's 20% protection target by 2030. | | 50,000 | | | | | |
| Public Transit | Transit costs for route in Osprey Village. Gas Tax (CCBF) earmarked \$236,900 (2023/24) Carry over 2023/24 to 2025/26. | | 150,000 | | | | | |
| E-permitting platform | Replace software permitting platform to facilitate e-permitting for expected growth in MODL. Carry-over of MIP grant \$91,250 (capital portion) | 150,000 | 150,000 | | | | | |
| Land Purchases - Conservation (from Sustainability reserve) | Sustainability reserves availability. | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | |
| Planning & Development Services Subtotal | | 200,000 | 400,000 | 800,000 | 50,000 | 50,000 | 50,000 | - |

| 5 Year Capital Investment and Canada Community-Building Fund Plan | | Current | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Future Years |
|--|---|---------|---------|---------|---------|---------|---------|--------------|
| Project Description | | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | |
| Recreation, Parks & Tourism | | | | | | | | |
| Parks Vehicle Replacements | Replace 2 used trucks | | | 120,000 | | | | |
| MARC Facility Re-imagining | Public consultation, concept designs and Class D budgets to reimagine the MARC | | 80,000 | | | | | 10,000,000 |
| Wiles Lake Park Reimagining | Public consultation, concept designs and Class D budgets to reimagine Wiles Lake Park | | 50,000 | | | | | 2,000,000 |
| MARC Ballfield | Extend fencing on ballfields and reposition four dugouts | | 150,000 | | | | | |
| Wayfinding (Directional/Visual Signage to MODL Assets) * Multi-year project to install signage at municipal parks & trails | AN RFP was awarded. Anticipated to be completed by end of fiscal. Due to delays getting art designs and stamped engineered plans from the contractor and cold weather funds need to be carried over with completion now expected in early May 2025. | 425,000 | 340,000 | - | | | | |
| Internal Park Wayfinding Strategy & installation | To develop an internal park wayfinding strategy that aligns with the current Wayfinding Strategy and Design. | | 25,000 | 50,000 | 50,000 | 50,000 | 50,000 | |
| Hillside Cemetery Monument | To install a monument so family can choose to install a family member(s) name to the monument. | | 150,000 | | | | | |
| Rec Assets Accessibility Audit & Implementation | Placeholder based on completed accessibility audits. Projects for accessibility at the 5 assessed parks will move forward over future years. | 260,000 | | 200,000 | 200,000 | 200,000 | 200,000 | 400,000 |
| Hirtle's Beach Park Replace existing washrooms | Replace with accessible vault washrooms and small change room | | | 250,000 | | | | |
| Mush-a-Mush vault washroom facilities | Consultation in 2026-27. Construction of an accessible vault washroom facility in 2027-28. | 190,000 | | 50,000 | 350,000 | | | |
| Miller Point Peace Park | \$150,000 Provincial grant received for Miller Park accessible trails, pending \$20,000 accessibility funding for accessible canoe/kayak boat launch | | 478,000 | | | | | |

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| Project Description | | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | |
| Park Standards Upgrades - placeholder | Upgrades to parks as identified in the Parks and Open Space Standards document and in response to the park, trail and open space survey conducted in summer 2023. This will be based on direction from Council. | - | | 100,000 | 100,000 | 100,000 | 100,000 | |
| Park Bench, picnic tables & bollards Installations | Concrete pads & installation for park benches, picnic tables and entrance bollards. | 90,000 | | | | | | |
| Indian Falls Park Accessibility upgrades | Grassy area and look off (as you enter the park) to be made accessible by creating accessible pathways \$50,000), a trail upgrade to be fully accessible \$50,000) and accessible vault toilets \$250,000). | | 350,000 | | | | | |
| MARC Playground Accessible Expansion | Will be determined after Re-imagining the MARC | | | | | | | |
| Oakland Conservation Area Improvements | Install stairs and handrail on path to beach to improve safety of users accessing the water and clear undergrowth between road and parking lot to improve visibility. | 35,000 | | | | | | |
| Recreation Truck - Tourism & Events | Purchase a Truck to provide mobile VIC Services and other recreation services. | | 85,000 | | | | | |
| Annual contribution to Trail Groups | Annual budgeted grant to local Trail associations (\$531/km in 2023/24, \$584/km in 2024/25 then 10% annual increase thereafter) for ongoing trail capital requirements. Central Nova has been added as they now look after 4 kms. | 74,836 | 82,300 | 90,500 | 99,600 | 109,600 | 120,500 | |
| Art on the Trail/in the Parks | Continuation of art installations on MODL trails/parks in consultation with stakeholders. The amount budgeted includes carrying over \$30,000 from the 2024-2025 budget. | 30,000 | 50,000 | 24,000 | 26,000 | 25,000 | 30,000 | |
| Land Purchases - Open Space (from Open Space reserve) | Open Space reserves availability. | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | |
| Park Roads - Miller Point | Upgrades to existing road for easier future maintenance. | | | 90,000 | | | | |
| Park Roads - Mush A Mush | Upgrades to park roads needed. | | | 90,000 | | | | |
| River Ridge Parking Upgrades | Construct additional parking lot. Signage will be moved. | | | | | | | 140,000 |

| 5 Year Capital Investment and Canada Community-Building Fund Plan | | Current | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Future Years |
|--|---|----------------------|----------------------|----------------------|----------------------|---------------------|---------------------|----------------------|
| Project Description | | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | |
| Sawpit Park | Implementation of the Sawpit Wharf Park Concept Plan. The next phase is to complete engineered designs. | 38,700 | 200,000 | 1,000,000 | 2,000,000 | 1,000,000 | | |
| Sherbrooke Lake Park | Reserves available \$200,000. | | | | | - | | 200,000 |
| Wharf Assessment/Upgrades - Rose Bay | Wharf assessment completed in 2023 and required every 3 years. | | | 15,000 | | | | |
| Wharf Assessment/Upgrades - Sawpit | Wharf assessment completed in 2023 and required every 3 years. | | | 15,000 | | | | |
| Firebrook Falls | Placeholder - Trail & other upgrades to be determined. | | | | | | | |
| Pickleball Courts | Construction of outdoor pickleball courts in collaboration with the Pickleball Club. An \$800,000 Operating reserve was created as a placeholder. | | 600,000 | | | | | |
| AT Paved Shoulders | Carry over approval for Martin's River Paved Shoulders \$870,000 | 870,000 | - | - | - | - | - | |
| AT Plan - implementation (projects coming out of AT Plan) | Develop AT Plan for Osprey Village - 100% funded up to \$50,000. Implementation of the Plan to begin 2024-2025. | - | | 100,000 | 100,000 | 100,000 | 100,000 | |
| Para-sport equipment - wheelchairs & storage trailer | Grant received to purchase 6 wheelchairs and a storage trailer in the amount of \$45,549. MODL cost \$1,500. | 47,000 | | | | | | |
| E Bike Feasibility Study & Implementation | Expand the current MODL equipment loan program to include bicycles & e-bikes. Cost includes bikes, helmets, bike rack & storage containers. Connect 2 & rebates 75% funding \$31,000. | 41,000 | 41,000 | | | | | |
| <i>Recreation, Parks & Tourism Subtotal</i> | | <i>2,151,536</i> | <i>2,731,300</i> | <i>2,244,500</i> | <i>2,975,600</i> | <i>1,634,600</i> | <i>650,500</i> | <i>12,740,000</i> |
| TOTAL PROJECT COST | | \$ 11,535,536 | \$ 18,355,100 | \$ 29,254,500 | \$ 12,285,600 | \$ 8,629,600 | \$ 1,545,500 | \$ 36,235,000 |

| 5 Year Capital Investment and Canada Community-Building Fund Plan | | Current | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Future Years |
|--|--|---------------|---------------|---------------|---------------|--------------|--------------|--------------|
| Project Description | | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | |
| Funding | | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | - |
| <i>Depreciation Reserve (asset replacement)</i> | | 795,000 | 1,049,775 | 2,504,203 | 1,505,000 | 3,280,000 | 280,000 | |
| <i>General Operating Reserve (Solar Garden payback \$1.5M Year 2)</i> | | 3,167,918 | 4,890,600 | 3,174,920 | 2,976,695 | 300,000 | - | |
| <i>Climate/Sustainability Reserve</i> | | 100,000 | 100,000 | 50,000 | 50,000 | 50,000 | 50,000 | |
| <i>Sewer Reserve</i> | | 406,800 | 290,000 | 532,500 | 105,000 | 15,000 | 215,000 | |
| <i>Open Space Reserve</i> | | 50,000 | 50,000 | 150,000 | 50,000 | 150,000 | 150,000 | |
| <i>SNSMR</i> | | 30,000 | 10,800 | - | - | - | - | |
| Subtotal Municipal Cost of Projects | | 4,549,718 | 6,391,175 | 6,411,623 | 4,686,695 | 3,795,000 | 695,000 | |
| <i>Potential Borrowing (Waste Water Treatment)</i> | | - | - | 8,000,000 | - | 3,000,000 | - | |
| Subtotal Debt Financing | | - | - | 8,000,000 | - | 3,000,000 | - | - |
| <i>Canada Community-Building Fund (CCBF)</i> | | 1,158,036 | 1,780,300 | 1,527,800 | 1,492,200 | 1,167,900 | 850,500 | |
| <i>Grants</i> | | 4,971,114 | 10,183,625 | 13,155,057 | 4,580,010 | 666,700 | - | |
| <i>Other - 3rd party contributions</i> | | 856,668 | - | 160,020 | 1,526,695 | - | - | |
| Total Funding | | \$ 11,535,536 | \$ 18,355,100 | \$ 29,254,500 | \$ 12,285,600 | \$ 8,629,600 | \$ 1,545,500 | |